A. Call to Order

B. Executive Session (Lowell Room)
   1. Strategy discussion for all 2014 collective bargaining units, as permitted under Chapter 30A, Section 21(a)(3), since a discussion in open session would have a detrimental effect on the University’s position

C. Chair’s Report

D. President’s Report

E. Discussion Items
   1. The Carnegie System, Saxon Report, and UMass (Marcellette Williams, Senior Vice President for Academic and Student Affairs and International Relations)
   2. UMass Planning and the Peer Institutions (President Robert Caret)
   3. UMass Planning
      - UMass Amherst (Chancellor Kumble Subbaswamy)
      - UMass Boston (Chancellor Keith Motley)
      - UMass Lowell (Chancellor Martin Meehan)
      - UMass Dartmouth (Chancellor Divina Grossman)
      - UMass Worcester (Chancellor Michael Collins)
   4. Wrap-Up