UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•WORCESTER

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

Wednesday, June 6, 2012; 9:00 a.m.
Woodland Commons Center
University of Massachusetts
285 Old Westport Road
North Dartmouth, Massachusetts

Trustees Present: Chair Karam; Vice Chair Thomas; Trustees Campbell, Carpman, Collins, DiBiaggio, Furman, Gomez, Johnston, Kennedy, Mullan, Osterhaus-Houle, Peters, Reville, Schock, Tarr, Weismann, Woolridge and Xifaras

Absent: Vice Chair King-Shaw; Trustees Baldassarre and Lee

University Administration: President Caret; Interim Vice President Wilda; Chancellors Holub, Motley, MacCormack, Meehan and Collins

Faculty Representatives: Professors Adrion and May, UMass Amherst; Professor Tirrell, UMass Boston; Ms. Gibbs, UMass Dartmouth; Professors Buzawa and Carter, UMass Lowell; Professor Weinstein, UMass Worcester

Chair Karam convened the meeting at 9:13 a.m. and asked for the Approval of the Minutes of the Previous Meeting of the Board.

It was moved, seconded and

VOTED: To approve the minutes of the January 20, 2012 Board of Trustees Retreat; February 7, 2012 meeting of the Board and the Executive Session Minutes from February 7, 2012; March 26, 2012 special meeting of the Board and April 19, 2012 special meeting of the Board.

Reports:

Chair’s Report:
Chair Karam thanked Chancellor MacCormack for her 13 years of leadership at UMass Dartmouth – she is stepping down at the end of this month. The Chair noted that UMass Dartmouth has been transformed under her leadership and has become a national model for community service.
Chair Karam acknowledged the five student Trustees who are departing; Bianca Baldassarre from UMass Boston was unable to attend the meeting. He offered best wishes to the students, all of whom served the University and the Board so well this year and presented them with a gift from the University. The Board is fortunate every year to be able to work with outstanding student leaders who bring insight, energy and a special perspective to the discussions and deliberations.

Across the UMass system, 14,000 degrees were awarded at this year’s Commencements, representing 15 percent of all degrees awarded in the Commonwealth of Massachusetts.

Tuition and fees for the upcoming academic year is the great challenge facing the University. This is an issue that is taken very seriously and weighed carefully in an effort to find the right balance between quality and affordability.

Chair Karam announced the Governance Committee will meet over the summer and report to the Board in the fall. The Committee’s membership includes: Trustees: King-Shaw, Chair; Johnston, Vice Chair; Furman, Mullan, and Chair Karam.

Secretary’s Report:
Secretary Reville reported that several STEM initiatives are ongoing and commended the leadership efforts of STEM educators. A Commission on Teacher Preparation convened to review 21st Century requirements of teaching to build a better pipeline to educate teachers. A Commission on Financial Aid and Family Savings with respect to Financial Aid was established. The Gateway Cities Proposal went before the Legislature and an important part of the Governor’s agenda is Community College reform.

The Governor extends his express appreciation to Chancellors MacCormack and Holub for their service to the University of Massachusetts.

Student Trustee Report, UMass Dartmouth:
Trustee Schock began his report by welcoming the Board to his alma mater. He reported that a Student Center, a common space for students that serves as a matter of pride and safety was needed at UMass Dartmouth; the Service Learning program he participated in was one of the best experiences of his academic career at Dartmouth. He believes it is beneficial to a student’s career and should be made a requirement; books and supplies were a major expense and he urged more professors to use Open Source textbooks as a means to save students money.

He thanked Chancellor MacCormack and the Board, stating that is was truly an honor to serve with them.
Student Trustee Report, UMass Lowell:

Trustee Tarr thanked Chancellor Meehan for his leadership on the campus and reported on recent campus developments since the beginning of his tenure as Chancellor including increased fundraising, increasing enrollment, the creation of a Circle of Distinction, improvement of Student Life, and the opening of the first business incubator. The first U.S. primary debate was also held on campus, a faculty union had been developed and a fair contract was negotiated for adjunct faculty.

Trustee Tarr stated that the most eventful and prideful moment of his college career was taking part in the March 8 “Lobby Day” on Beacon Hill lobbying on behalf of public education. He urged the state Legislature to restore public funding and to restore needed affordability.

Alexis Marvel, Student Trustee-Elect from UMass Boston then addressed the Board on their effect on students if tuition and fees increase. She asked that the Board oppose the fee increase vote.

President’s Report:

President Caret began his report by saying a few words about the Chancellors. He announced that this was Chancellor MacCormack’s last Board of Trustees’ meeting and fittingly it is on the Dartmouth campus she has so thoroughly transformed over the past 13 years. She personifies a transformative leader: she took a small commuter school and grew it into the hub of an innovation triangle and a national model for civic engagement, and gave the Commonwealth its first public law school.

The President highlighted several of the Chancellor’s many accomplishments: groundbreaking on the Massachusetts Accelerator for Biomanufacturing in Fall River; a $535 million grant from the Massachusetts Clean Energy Center to support the work of the Marine Renewable Energy Center (MREC); UMass Dartmouth recently named one of the nation’s top 12 colleges and universities for service-learning and the only honoree in Massachusetts on the President’s Honor Roll for Community Service; and renamed the Center for Civic Engagement renamed after Fall River natives Robert and Jeanne Leduc as part of the 4th annual Civic Engagement Summit.

The President reported that the Law School marked a crucial milestone recently when the American Bar Association’s Accreditation Committee recommended to the Council on Legal Education that UMass Law be granted provisional ABA approval. The Council on Legal Education is scheduled to meet on Friday, June 8 to take up the Committee’s recommendation. A Search Committee has been formed to find a new Law School Dean.

Chancellor Holub has led the Amherst campus with distinction for four years, establishing records in research awards ($170 million), in fundraising ($57 million), and in undergraduate student retention (88.7% retention between the first and second year). Under his leadership, the campus also produced the most diverse student body ever, saw a record number of applications
for admission, higher SAT and GPA scores for incoming students, and the elevation of the football team to Division 1. The Amherst campus also moved up 10 spots in *US News & World Report* best American universities survey - from 52<sup>nd</sup> to 42<sup>nd</sup> place, between 2010 and 2012.

President Caret thanked Chancellor Holub for his strong leadership of UMass Amherst and for the many contributions that set the campus on a course of continued excellence as a first-class public research institution.

A Review Committee established with Chair Karam recently completed Chancellor Collin’s evaluation. The review was extremely positive. It is clear that Chancellor Collins has demonstrated outstanding leadership in the growth of the academic and the research missions of the campus and the quality of the institution as a whole. He has led the effort to expand the physical plant, to secure a clinical and translational science award, and he has taken the lead in the recruitment of prestigious scientists, an effort that has been met with unbelievable success.

President Caret thanked Trustees Mullan, Weismann, and in particular Trustee Norm Peters for serving on the Evaluation Committee, and thanked the five student Trustees whose terms are ending for their service on the Board. He congratulated all of the students who are now alums of UMass and noted that he participated in his first set of Commencements as President.

The President reported on his continued efforts to be involved in the telling and selling of UMass to the state’s business leadership, speaking to a variety of Chamber of Commerce groups, to the Small Business Association of New England (SBANE) and the Mass Medical Device Industry Council (MassMedic).

A $50 million R&D matching grant program was recently included in Speaker Robert DeLeo and House Economic Development Chair Joseph Wagner’s economic development bill. Research spending continues in the right direction, topping the $500 million mark for the second year in a row. Research expenditures increased to $586.7 million in Fiscal Year 2011 from $542.7 million in Fiscal Year 2010, for an additional $44 million that represented an 8.1 percent increase in research expenditures over the previous year.

Executive searches are underway for a Vice President for Advancement and a Vice President of Administration & Finance. Dr. John Cunningham will serve as Interim CEO of UMass Online.

President Caret stated that many cost cutting measures have to be taken to address the rising costs of tuition and fees.
Board of Trustees  
June 6, 2012

**Consent Agenda:**
Chair Karam reported that at its meeting on May 23rd, the Committee on Academic and Student Affairs voted to place Items 1-8 on the Consent Agenda, and at its meeting yesterday, the Committee for Administration and Finance voted to place Items 9-12 on the Consent Agenda.

Chair Karam asked for a motion to approve Items 1-12 by a single vote on the Consent Agenda.

It was moved, seconded and

**VOTED:** To approve the following votes listed as items 1-12 on the Consent Agenda:

**Committee on Academic and Student Affairs** (Items 1-8 were approved by the Committee on May 23, 2012)

1. **M.S. in Exercise and Health Sciences AND Ph.D. in Exercise and Health Sciences, UMass Boston (Doc. T12-023)**
   
   To approve the M.S. in Exercise and Health Sciences AND the Ph.D. in Exercise and Health Sciences at the University of Massachusetts as contained in Doc. T12-023.

2. **School for Global Inclusion and Social Development, UMass Boston (Doc. T12-029)**
   
   To concur with the recommendation of the President and establish the School for Global Inclusion and Social Development at the University of Massachusetts Boston.

3. **Appointments to Named Professorships, UMass Amherst (Doc. T12-024)**
   
   To concur with the President in the appointment of Molly Fitzgerald-Hayes to the Terrance Murray Commonwealth College Honors Professorship at the University of Massachusetts Amherst.

   To concur with the President in the appointment of Professor Steven Floyd as the Eugene Isenberg Professor of Integrative Studies at the University of Massachusetts Amherst.
To concur with the President in the appointment of Professor Sheldon Goldman as Distinguished Professor at the University of Massachusetts Amherst.

4. **Revisions to the Code of Student Conduct, UMass Amherst** (Doc. T94-059, as amended)

To approve the revisions to the Code of Student Conduct at the University of Massachusetts Amherst as contained in Doc. T94-059, as amended.

5. **Rescind the Establishment of the Intercampus Graduate School of Marine Sciences and Technology AND Revision to Joint M.S. and Ph.D. in Marine Sciences and Technology** (Doc. T12-030)

To rescind Doc. T00-005 to discontinue the School of Marine Sciences (named the Intercampus Graduate School of Marine Sciences and Technology when established in 2000);

To revise Doc. T01-006 by striking all text after the word “Lowell”, so that the Document as revised shall read:

“To approve the M.S. and Ph.D. in Marine Sciences and Technology as joint degree programs of the University of Massachusetts Amherst, Boston, Dartmouth and Lowell”.

6. **Appointments with Tenure, UMass Amherst, Boston, Lowell** (Doc. T12-025)

To concur with the President in the appointment of Laura Briggs as professor with tenure in the Department of Women, Gender, Sexuality Studies at the University of Massachusetts Amherst.

To concur with the President in the appointment of Ethan Carr as associate professor with tenure in the Department of Landscape Architecture and Regional Planning at the University of Massachusetts Amherst.

To concur with the President in the appointment of Stephen Cavanagh as professor with tenure in the School of Nursing at the University of Massachusetts Amherst.

To concur with the President in the appointment of Steven Floyd as professor with tenure in the Department of Management at the University of Massachusetts Amherst.
To concur with the President in the appointment of Susan Hankinson as professor with tenure in the Department of Public Health at the University of Massachusetts Amherst.

To concur with the President in the appointment of Martina Nieswandt as associate professor with tenure in the Department of Teacher Education and Curriculum Studies at the University of Massachusetts Amherst.

To concur with the President in the appointment of J. Samuel Barkin as associate professor with tenure in the Department of Conflict Resolution, Human Security, and Global Governance at the University of Massachusetts Boston.

To concur with the President in the appointment of Michael Gamel-McCormick as professor with tenure in the Department of Curriculum and Instruction at the University of Massachusetts Boston.

To concur with the President in the appointment of Supriya Chakrabarti as professor with tenure in the Department of Physics at the University of Massachusetts Lowell.

To concur with the President in the appointment of Chunxiao Chigan as associate professor with tenure in the Department of Electrical and Computer Engineering at the University of Massachusetts Lowell.

To concur with the President in the appointment of Thomas F. Gordon as professor with tenure in the Department of Psychology at the University of Massachusetts Lowell.

7. **Awards of Tenure, UMass Amherst, Boston, Dartmouth, Lowell, Worcester (Doc. T12-026)**

To concur with the President in the awards of tenure to the following individuals in the following Departments:

**AMHERST**
- Bruce Baird, Languages, Literatures and Cultures
- Laura Cadonati, Physics
- Ana Caicedo, Biology
- Michelle DaCosta, Plant, Soil and Insect Sciences
- Jean DeMartinis, Nursing
- Gerald B. Downes, Biology
- Sally C. Galman, Teacher Education and Curriculum Studies
- Paul Hacking, Mathematics and Statistics

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Jeanne Hardy, Chemistry
Ruth Jennison, English
David Kawall, Physics
Agnes Lacreuse, Psychology
Stephen Miller, Languages, Literatures and Cultures
Om Parkash, Plant, Soil and Insect Sciences
Sheila Patek, Biology
Hoang-Gia Phan, English
M. David Piercey, Accounting and Information Systems
Jordana Rosenberg, English
Amy Schalet, Sociology
Lisa Scott, Psychology
Brian R. Umberger, Kinesiology
Rui Wang, Computer Science
Wilmore C. Webley, Microbiology
Nathaniel A. Whitmal, III, Communication Disorders

BOSTON
Maria Cisterna Gold, Latin American and Iberian Studies
Ellen Douglas, Environmental, Earth, and Ocean Sciences
Janna Jackson Kellinger, Curriculum and Instruction
Arjun Jayadev, Economics
Sari Kawana, Modern Languages
Andrea Leverentz, Sociology
Bonnie Miller, American Studies
Edward Alan Miller, Gerontology
Nadia Nurhussein, English
Lucia Silva-Gao, Accounting and Finance
Eve Sorum, English
Eileen Stuart-Shor, Nursing
Alexey Veraksa, Biology
Leonard von Morze, English
Jessica A. Whiteley, Exercise and Health Sciences
Wei Zhang, Chemistry

DARTMOUTH
Anupama Arora, English
Michelle Cheyne, Foreign Literature and Languages
Keota Fields, Philosophy
Katja Holttta-Otto, Mechanical Engineering
Trina Kershaw, Psychology
Yifei Li, Electrical and Computer Engineering
Mary McCurry, Adult and Child Nursing
Jennifer Mulnix, Philosophy
Duong Nguyen, Accounting and Finance
Satya Parayitam, Management and Marketing
Board of Trustees
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C. Teal Pedlow, Psychology
Bharatendra Rai, Decision and Information Sciences
Joao Rosa, Teaching and Learning
Viviane Saleh-Hanna, Sociology, Anthropology, and Crime and Justice Studies
Cheng Wang, Mathematics
Jia Wu, Accounting and Finance

LOWELL
Valeri Barsegov, Chemistry
Dhimiter Bello, Work Environment
Andre Dubus, English
Lisa Edwards, History
Xinwen Fu, Computer Science
Peter C.W. Gaines, Biological Sciences
Zhiyong Gu, Chemical Engineering
Andrew Harris, Criminal Justice & Criminology
Ashleigh Hillier, Psychology
Ivy Ho, Psychology
Margaret Knight, Nursing
Scott F. Latham, Management
Saira Latif, Management
Bridget Marshall, English
Michael Millner, English
Stephen Mishol, Art
Keith Mitchell, English
Ramaswamy Nagarajan, Plastics Engineering
Angela Nannini, Nursing
James H. Nehring, Curriculum and Instruction – Education (Graduate School)
Jialun Qin, Operations & Information Systems
Mengyan Shen, Physics
Jonathan Silverman, English
Shellie Simons, Nursing
Xingwei Wang, Electrical & Computer Engineering
James Alan Williams, Music
Yi Yang, Management
Anna Yaroslavsky, Physics

WORCESTER
Francis Ka-Ming Chan, Pathology
Fen-Biao Gao, Neurology
Ellen Gravallese, Medicine
Brian Lewis, Molecular Medicine
Mary Munson, Biochemistry and Molecular Pharmacology
8. **Transfer of Tenure, UMass Amherst, Boston (Doc. T12-027)**

To concur with the President in the following transfer of tenure at the University of Massachusetts Amherst:

**Robert Feldman**  Department of Psychology TO Department of Sociology at the University of Massachusetts

To concur with the President in the following transfer of tenure at the University of Massachusetts Boston:

**Amy Den Ouden**  Department of Anthropology TO Department of Women’s Studies at the University of Massachusetts Boston

**Committee on Administration and Finance** (Items 9-12 were approved by the Committee on June 5, 2012)

9. **Authorization to Allocate FY2013 State Appropriation (Doc. T12-038)**

To direct the President to allocate the amount appropriated for the University in Line Item 7100-0200 of the state appropriation act for Fiscal Year 2013 to the campuses and the Central Administration of the University, and to notify the Board of Trustees and the House and Senate Committee on Ways and Means of said allocations.

10. **Acceptance of Real Property, UMass Dartmouth (Doc. T12-036)**

To direct the Chancellor of the University of Massachusetts Dartmouth to sign a purchase and sale agreement to be negotiated with the Massachusetts Development Finance Agency on such terms as may be necessary for the University to accept the land and improvements, including a parking lot, collectively known as the Advanced Technology Manufacturing Center, “ATMC”, located at 151 Martine Street in the City of Fall River. The purchase of this property is contingent upon the transfer of Eleven Million, Four Hundred Thousand Dollars from the Massachusetts Life Sciences Center to the Massachusetts Development Finance Agency, as provided in Section 2B of Chapter 130 of the Acts of 2008 (the “Life Sciences Act”) no later than December 10, 2014.
11. **Establishment of an Endowed Chair in the Study of Nonviolent Direct Action and Civil Resistance, UMass Amherst** (Doc. T12-040)

In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish an endowed chair in the Study of Nonviolent Direct Action and Civil Resistance at the University of Massachusetts Amherst Campus.

12. **Amendment to the Rosalind Matthews Scholarship Endowment Fund** (Doc. T88-006, as amended)

To amend the provisions of the “Rosalind A. Matthews Scholarship Endowment Fund” created by vote of the Board of Trustees on February 3, 1988, Trustee Document T88-006, as follows: by deleting all language after the first sentence of the vote and adding the following language: “The University of Massachusetts Foundation shall provide one annual scholarship of $1,000.00 at each of the undergraduate campuses of the University of Massachusetts to undergraduate students who are enrolled in the School of Management and demonstrate financial need. Preference shall be given to students from an inner city background, particularly graduates of the Boston Public School system. The scholarship may be applied to tuition, fees, and related expenses. The recipients of the scholarship shall be chosen by the campuses with notice to the Foundation.

**Report of the Committee on Academic and Student Affairs:**

Vice Chair Thomas reported that at its May 23rd meeting the Committee on Academic and Student Affairs considered five action items, one discussion item, and three items for Executive Session which were appointments with tenure, UMass Amherst, Boston, Lowell, awards of tenure to faculty located across all campuses, and transfer of tenure, UMass Boston.

Vice Chair Thomas reported that the Committee heard a panel presentation and discussion regarding Student Life: Health, Wellness and Support Issues and Initiatives which was a continuation from the January 25th CASA meeting. UMass Worcester Dean Mai-Lan Rogoff presented details about the services to support UMass Worcester students’ health and well-being during the challenging times of medical and health professions and graduate education. UMass Amherst Director of Mental Health Services, Dr. Harry Rockland-Miller, elaborated on mental health caseloads and preventive strategies.

**Report of the Committee on Administration and Finance:**

Trustee Wooldridge reported that at yesterday’s meeting the Committee on Administration and Finance considered six action items, reviewed a number of reports on the proposed student charges for FY13, the University’s FY13 Operating Budget, and a summary of the Effectiveness
& Efficiency initiatives underway at the University. The Committee was also briefed on major construction projects being managed by the UMass Building Authority and the potential transfer of land from the Medical School to the Department of Transportation.

**Discussion Items:**

Vice President Wilda and University Budget Director Naughton provided an update on the state budget cycle and the proposed FY13 Operating Budget. Included was a financial and budgetary analysis of the student charges that the University would implement for FY13. Vice President Wilda explained that the revenue generate from the modest 4.9% increase sought for FY13 would not fully cover the obligatory expense increases facing the University. As such, the University will be faced with an extremely tight Operating Margin in FY13 and for the next few years.

Chair Karam asked for questions or discussion on the **Academic Year 2012-2013 Mandatory Student Tuition and Fee Rates and Student Housing Rent and Food Service Charges**. Trustee Gomez asked that going forward as a public system the Board be mindful of the cost of education and the stressful burden it places on students.

Trustee Reville spoke in opposition of the increase as a representative of the Governor. The Governor opposes the tuition and fee increase and feels this is a bad time for an increase. The Governor has indicated that a better case needs to be made and cost saving measures need to be demonstrated.

Trustee Schock stated that education without quality is worthless, and that is why he is voting to support the increase.

Trustee Mullan indicated that he supports the increased and asked to be on the record as a parent of a student attending the University.

It was moved, seconded and

**VOTED:**

1. In accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve tuition at the following maximum rates for the Amherst, Boston, Dartmouth and Lowell campuses for academic year 2012-2013:
2. And further, in accordance with Section IA of Chapter 75 of the General Laws, to establish and approve the following maximum mandatory fee rates for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2012-2013:

<table>
<thead>
<tr>
<th></th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (resident)</td>
<td>$1,714</td>
<td>$1,714</td>
<td>$1,417</td>
<td>$1,454</td>
</tr>
<tr>
<td>Undergraduate (non-resident)</td>
<td>$9,937</td>
<td>$9,758</td>
<td>$8,099</td>
<td>$8,567</td>
</tr>
<tr>
<td>Graduate (resident)</td>
<td>$2,640</td>
<td>$2,590</td>
<td>$2,071</td>
<td>$1,637</td>
</tr>
<tr>
<td>Graduate (non-resident)</td>
<td>$9,937</td>
<td>$9,758</td>
<td>$8,099</td>
<td>$6,425</td>
</tr>
<tr>
<td>Graduate Law School (resident)</td>
<td></td>
<td>$2,071</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduate Law School (non-resident)</td>
<td></td>
<td>$8,099</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Per 9 credit load

3. And further, in accordance with Policy T92-031, Appendix E, to authorize the President to approve, no later than June 30, 2012, the individual rates for mandatory charges, providing that total mandatory student charges shall not exceed the total rates as outlined below for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2012-2013:

<table>
<thead>
<tr>
<th></th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (resident)</td>
<td>$11,516</td>
<td>$10,252</td>
<td>$10,264</td>
<td>$10,393</td>
</tr>
<tr>
<td>Undergraduate (non-resident)</td>
<td>$16,708</td>
<td>$16,390</td>
<td>$14,929</td>
<td>$16,329</td>
</tr>
<tr>
<td>Graduate (resident)</td>
<td>$10,338</td>
<td>$10,916</td>
<td>$10,917</td>
<td>$9,592</td>
</tr>
<tr>
<td>Graduate (non-resident)</td>
<td>$16,200</td>
<td>$16,405</td>
<td>$14,929</td>
<td>$14,349</td>
</tr>
<tr>
<td>Graduate Law School (resident)</td>
<td></td>
<td>$21,631</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Graduate Law School (non-resident)</td>
<td></td>
<td>$23,295</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Per 9 credit load
And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following tuition and maximum mandatory fee rates for the Worcester campus for academic year 2012-2013:

<table>
<thead>
<tr>
<th>Total Mandatory Student Charges</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (resident)</td>
<td>$13,230</td>
<td>$11,966</td>
<td>$11,681</td>
<td>$11,847</td>
</tr>
<tr>
<td>Undergraduate (non-resident)</td>
<td>$26,645</td>
<td>$26,148</td>
<td>$23,028</td>
<td>$24,896</td>
</tr>
<tr>
<td>Graduate (resident)</td>
<td>$12,978</td>
<td>$13,506</td>
<td>$12,988</td>
<td>$11,229*</td>
</tr>
<tr>
<td>Graduate (non-resident)</td>
<td>$26,137</td>
<td>$26,163</td>
<td>$23,028</td>
<td>$20,774*</td>
</tr>
<tr>
<td>Graduate Law School (resident)</td>
<td></td>
<td></td>
<td>$23,702</td>
<td></td>
</tr>
<tr>
<td>Graduate Law School (non-resident)</td>
<td></td>
<td></td>
<td>$31,394</td>
<td></td>
</tr>
</tbody>
</table>

*Per 9 credit load

And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 (Appendix E), to authorize the President to approve, no later than June 30, 2012, final student housing rent and food service charges providing that the average total charge to undergraduate Massachusetts resident students shall not exceed the average rates as outlined below for academic year 2012-2013:

<table>
<thead>
<tr>
<th>Medical School</th>
<th>Tuition</th>
<th>Mandatory Fees</th>
<th>Total Student</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical School (resident)</td>
<td>$8,352</td>
<td>$12,310</td>
<td>$20,662</td>
</tr>
<tr>
<td>Ph.D/M.D. (resident)</td>
<td>$2,640</td>
<td>$22,110</td>
<td>$24,750</td>
</tr>
<tr>
<td>Ph.D/M.D. Years 1-2 (non-resident)</td>
<td>$9,856</td>
<td>$37,110</td>
<td>$46,966</td>
</tr>
<tr>
<td>Ph.D/M.D. Years 3+ (non-resident)</td>
<td>$9,856</td>
<td>$27,254</td>
<td>$37,110</td>
</tr>
<tr>
<td>Graduate School of Nursing (resident)</td>
<td>$2,640</td>
<td>$8,107</td>
<td>$10,747</td>
</tr>
<tr>
<td>Graduate School of Nursing (non-resident)</td>
<td>$9,856</td>
<td>$8,107</td>
<td>$17,963</td>
</tr>
<tr>
<td>Grad. School of Biomedical Science (resident)</td>
<td>$2,640</td>
<td>$4,079</td>
<td>$6,719</td>
</tr>
<tr>
<td>Grad. School of Biomedical Science (non-resident)</td>
<td>$9,856</td>
<td>$4,079</td>
<td>$13,935</td>
</tr>
</tbody>
</table>

And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 (Appendix E), to authorize the President to approve, no later than June 30, 2012, final student housing rent and food service charges providing that the average total charge to undergraduate Massachusetts resident students shall not exceed the average rates as outlined below for academic year 2012-2013:

<table>
<thead>
<tr>
<th>Room &amp; Board (average rate)</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$9,937</td>
<td>n/a</td>
<td>$10,574</td>
<td>$10,282</td>
</tr>
</tbody>
</table>

-14-
6. And further, to authorize the President to approve, no later than June 30, 2012, the full schedule of rent and food service charges for all other classifications of students, room options and meal plans for academic year 2012-2013.

7. And further, to authorize the President to approve, no later than June 30, 2012, individual fee rates for other student fees and student fee/revenue based operations charges not already approved by the Board for academic year 2012-2013.

8. And further, that the Board and President agree to freeze mandatory resident student fees for undergraduates at FY2013 rates (as voted by the Board) over the course of the next two years, provided that the Commonwealth during those two years funds the University’s general education budget at a level in which the University’s basic appropriation (state budget line item 7100-0200) is at least equal to the amount of tuition and fees provided by students and their families, thereby achieving the 50-50 funding balance that the University and the Governor deem to be desirable. (Doc. T12-039, as amended)

Trustees Reville and Tarr voted against the motion.

Chair Karam asked for a motion to approve the FY2013 University Operating Budget. Chair Karam asked for questions or discussion and it was moved, seconded and

**VOTED:** To approve the FY2013 University Operating Budget as contained in Doc. T12-037, and to approve the Statements of Trust contained in Appendix A of said Doc. T12-037.

Trustee Reville abstained.

**Report of the Audit Committee.**

Trustee Furman reported that yesterday the Audit Committee heard a report from Director of Internal Audit David on the FY2013 Internal Audit Plan. He also provided an update on Internal Audit activity. The University’s Audit Firm, Grant Thornton provided an FY2012 Audit Scoping presentation and the Audit Report for WUMB-FM.

**Action Items:**

- **Approval of Audit Reports.**

Trustee Furman asked for a motion and it was moved, seconded and

**VOTED:** To approve the following:

WUMB-FM Audit Report, UMass Boston (Doc. T12-034)
FY2013 Internal Audit Plan (Doc. T12-035)
Trustee Carpman asked for a motion to continue the Efficiency Task Force in order to identify cost saving efficiencies. Trustee Furman suggested working with the Governor on a “wish list”. It was moved, seconded and

**VOTED:** To continue the scope and actions of the Efficiency Task Force, and that President Caret provide a report of cost savings for the University and that it be made available to the public.

**Report of the Advancement Committee:**
Trustee Peters reported that the Advancement Committee met on May 23rd. The campuses collectively have raised in excess of 70% of their combined goal of $100,300,000. The Lowell campus reported three gifts in excess of $1,000,000; the number of individuals contributing to the University is the highest that it has been in the last 5 years, with over 58,000 individuals contributing to the University so far this year.

President Caret reported on the recent system-wide advancement trip to Florida. The first UMass Florida Golf Tournament was well attended and generated $25,000 for student scholarships. Over 300 alumni and friends of the University attended the UMass Night at the Red Sox. In addition to these events, UMass Lowell served as the lead campus for a reception at the Mar-A-Lago in West Palm Beach; UMass Boston served as the lead campus for the St. Patrick’s Day parade in Naples and another Red Sox game in Bradenton; UMass Dartmouth served as the lead for a “High Tea” and tour at The Breakers in West Palm Beach. In addition to these events, President Caret, the Chancellors and the Vice Chancellors made numerous individual visits to donors and potential donors during their stay in Florida.

President Caret also gave a brief report on the search for a Vice President of Advancement. Witt/Kieffer has been hired as the search consultant and is expected to begin identifying candidates for interviews within the next six weeks or so.

**Report of the Committee on Science, Technology & Research:**
Trustee Johnston reported that the Committee met on May 23rd and heard a number of reports. President Caret provided a report on UMass’ progress in science, technology and research. The University received $52 million in licensing income, making it the second best earnings in University history. The inclusion of a $50 million R&D matching initiative is in Speaker DeLeo’s economic development bill and if passed by the Senate will support faculty efforts to compete for R&D grants.
Vice President Chmura provided an overview of the growth of the University’s research enterprise. R&D expenditures at UMass last year grew from $543 million in FY10 to $587 million in FY11, a growth of over 8%; for the 8th year in a row, UMass has matched or exceeded the U.S. R&D growth rate; and UMass is ranked 3rd in Massachusetts, 4th in New England and 33rd among all U.S. universities in R&D.

Associate Vice President Banks highlighted plans for UMass participating in the upcoming Bio Conference—an event that provides opportunity for UMass to “tell its story” to industry leaders from across the world.

Chancellor Meehan led a panel that gave an impressive presentation about the Emerging Technologies and Innovation Center (ETIC) scheduled to open later this year.

**Report of the Compensation Committee:**
Chair Karam reported that the Compensation Committee met on April 30th to review the new Chancellors contracts. Dr. Subbaswamy and Dr. Grossman will receive compensation packages similar to that of the other Chancellors.

**Other Business:**
Chair Karam requested the approval of **Chancellor Emeritus** for Chancellor MacCormack. Trustee DiBiaggio commented that the University owes Chancellor MacCormack a deep debt of gratitude.

It was then moved, seconded and

**VOTED:** To concur with the President in the award of Emeritus Status to Jean MacCormack, in recognition of her contributions to the University as a whole and, more particularly, her significant contributions as Chancellor to the growth and development of the Dartmouth campus. (Doc. T12-042)

Chair Karam requested approval for the **Appointment of Interim University Treasurer.** Chair Karam asked for questions or discussion and it was moved, seconded and

**VOTED:** To appoint Christine Wilda, as Interim Treasurer of the University of Massachusetts. (Doc. T12-043)

There being no further business, the meeting adjourned at 11:28 a.m.