UNIVERSITY OF MASSACHUSETTS

VOTES

BOARD OF TRUSTEES

MARCH 14, 2007
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

COMMITTEE:                 Academic and Student Affairs – March 1, 2007

ACTION ITEM #a.1:         Ph.D. in Luso-Afro-Brazilian Studies and Theory, UMASS Dartmouth

DATE:                     BoT – March 14, 2007

DOC. & VOTE I.D. #:       T07-006

VOTED: To approve the Ph.D. in Luso-Afro-Brazilian Studies and Theory at the University of Massachusetts Dartmouth as contained in Doc. T07-006.
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

COMMITTEE: Academic and Student Affairs – March 1, 2007

ACTION ITEM #a,2: Ph.D. in Nursing, UMASS Dartmouth

DATE: BoT – March 14, 2007

DOC. & VOTE I.D. #: T07-007

VOTED: To approve the Ph.D. in Nursing at the University of Massachusetts Dartmouth as contained in Doc. T07-007.
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

COMMITTEE: Academic and Student Affairs – March 1, 2007

ACTION ITEM #a.3: Appointments to Named Professorships, UMASS Amherst, Boston

DATE: BoT – March 14, 2007

DOC. & VOTE I.D. #: T07-008

VOTED: To concur with the President in the appointment of Dr. Priscilla Clarkson as a Distinguished Professor at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Dr. Andreas Muschinski as the Jerome Paros Professor of Measurement Sciences at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Dr. Judith I. Gill as a Commonwealth Professor at the Graduate College of Education at the University of Massachusetts Boston.
WHEREAS, the University of Massachusetts is committed to informed civic engagement in a democratic society;

WHEREAS, the Board of Trustees wishes to encourage multiple opportunities for students to participate in and learn from civic engagement and advocacy;

WHEREAS, local, state and national public policies have multiple, direct and significant impacts on University of Massachusetts students;

NOW, THEREFORE, BE IT RESOLVED that the University of Massachusetts Board of Trustees encourages the University system at large to make all suitable allowances for broad-based participation in civic engagement, including but not limited to such activities and events as: a lobby day for public higher education advocacy; an increase in voter-registration drives; an increase in registered-student voter participation; campus-based colloquia and symposia on issues of access and affordability; invitations to legislators to such events; issues papers on the access imperative, affordability strategies, effective retention strategies; peer strategies to encourage positive media for student activities; etc., thereby fostering a public higher education policy debate and advocacy by all constituents in the University system, including students, staff, faculty and administrators.
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

COMMITTEE: Administration and Finance – February 14, 2007

ACTION ITEM #b.1: Renewable Energy Initiative, UMASS Boston

DATE: BoT – March 14, 2007

DOC. & VOTE I.D. #: T07-019

VOTED: Whereas the Board of Trustees of the University of Massachusetts is committed to encouraging responsible efforts to achieve sustainability and to promote environmental consciousness and initiatives; and

Whereas the University of Massachusetts has undertaken significant energy conservation projects; and

Whereas students at the University of Massachusetts Boston have provided leadership in this area; and

Whereas the Board of Trustees supports student initiated non-mandatory fees in the form of positive check-off activity;

Therefore the Board of Trustees hereby endorses the efforts of the Boston campus specifically and any other campus to adopt programs and non-mandatory positive check-off fees to advance environmental efforts.
1. In accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve tuition at the following maximum rates for the Amherst, Boston, Dartmouth and Lowell campuses for academic year 2007-2008:

<table>
<thead>
<tr>
<th>Tuition</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (resident)</td>
<td>$1,714</td>
<td>$1,714</td>
<td>$1,417</td>
<td>$1,454</td>
</tr>
<tr>
<td>Undergraduate (non-resident)</td>
<td>$9,937</td>
<td>$9,758</td>
<td>$8,099</td>
<td>$8,567</td>
</tr>
<tr>
<td>Graduate (resident)</td>
<td>$2,640</td>
<td>$2,590</td>
<td>$2,071</td>
<td>$1,637</td>
</tr>
<tr>
<td>Graduate (non-resident)</td>
<td>$9,937</td>
<td>$9,758</td>
<td>$8,099</td>
<td>$6,425</td>
</tr>
<tr>
<td>*Per 9 credit load</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

2. And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following maximum mandatory fee rates for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2007-2008:

<table>
<thead>
<tr>
<th>Total Mandatory Fees (Curriculum &amp; Other Mandatory Charges)</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (resident)</td>
<td>$8,207</td>
<td>$7,123</td>
<td>$7,175</td>
<td>$7,277</td>
</tr>
<tr>
<td>Undergraduate (non-resident)</td>
<td>$10,562</td>
<td>$10,898</td>
<td>$10,075</td>
<td>$11,817</td>
</tr>
<tr>
<td>Graduate (resident)</td>
<td>$7,455</td>
<td>$7,572</td>
<td>$7,658</td>
<td>$6,603</td>
</tr>
<tr>
<td>Graduate (non-resident)</td>
<td>$9,241</td>
<td>$10,911</td>
<td>$10,075</td>
<td>$10,037</td>
</tr>
<tr>
<td>*Per 9 credit load</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
3. And further, in accordance with Policy T92-031, Appendix E, to authorize the President to approve, no later than April 3, 2007, the individual rates for mandatory charges, providing that total mandatory student charges shall not exceed the total rates as outlined below for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2007-2008:

<table>
<thead>
<tr>
<th>Total Mandatory Student Charges</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (resident)</td>
<td>$9,921</td>
<td>$8,837</td>
<td>$8,592</td>
<td>$8,731</td>
</tr>
<tr>
<td>Undergraduate (non-resident)</td>
<td>$20,499</td>
<td>$20,656</td>
<td>$18,174</td>
<td>$20,384</td>
</tr>
<tr>
<td>Graduate (resident)</td>
<td>$10,095</td>
<td>$10,162</td>
<td>$9,729</td>
<td>$8,240 *</td>
</tr>
<tr>
<td>Graduate (non-resident)</td>
<td>$19,178</td>
<td>$20,669</td>
<td>$18,174</td>
<td>$16,462 *</td>
</tr>
<tr>
<td>*Per 9 credit load</td>
<td></td>
<td></td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

4. And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following tuition and maximum mandatory fee rates for the Worcester campus for academic year 2007-2008:

<table>
<thead>
<tr>
<th>Worcester</th>
<th>Tuition</th>
<th>Mandatory Fees</th>
<th>Total Student Charges</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical School (resident)</td>
<td>$8,352</td>
<td>$5,735</td>
<td>$14,087</td>
</tr>
<tr>
<td>Ph.D./MD (resident)</td>
<td>$2,640</td>
<td>$20,508</td>
<td>$23,148</td>
</tr>
<tr>
<td>Ph.D./MD Years 1-2 (non-resident)</td>
<td>$9,856</td>
<td>$35,508</td>
<td>$45,364</td>
</tr>
<tr>
<td>Ph.D./MD Years 3+ (non-resident)</td>
<td>$9,856</td>
<td>$25,652</td>
<td>$35,508</td>
</tr>
<tr>
<td>Graduate School of Nursing (resident)</td>
<td>$2,640</td>
<td>$5,735</td>
<td>$8,375</td>
</tr>
<tr>
<td>Graduate School of Nursing (non-resident)</td>
<td>$9,856</td>
<td>$5,735</td>
<td>$15,591</td>
</tr>
<tr>
<td>Grad. School of Biomedical Science (resident)</td>
<td>$2,640</td>
<td>$3,942</td>
<td>$6,582</td>
</tr>
<tr>
<td>Grad. School of Biomedical Science (non-resident)</td>
<td>$9,856</td>
<td>$3,942</td>
<td>$13,798</td>
</tr>
</tbody>
</table>

5. And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 (Appendix E), to authorize the President to approve, no later than April 3, 2007, final student housing rent and food service charges providing that the average total charge to undergraduate Massachusetts resident students shall not exceed the average rates as outlined below for academic year 2007-2008:

<table>
<thead>
<tr>
<th>Room &amp; Board (average rate)</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$7,478</td>
<td>NA</td>
<td>$9,163</td>
<td>$6,978</td>
</tr>
</tbody>
</table>
6. And further, to authorize the President to approve, no later than April 3, 2007, the full schedule of rent and food service charges for all other classifications of students, room options and meal plans for academic year 2007-2008.

7. And further, to authorize the President to approve, no later than April 3, 2007, individual fee rates for other student fees and student fee/revenue based operations charges not already approved by the Board for academic year 2007-2008.
The University and each of its campuses shall designate annually unrestricted operational funds as quasi-endowment funds. These funds shall be transferred to the UMass Foundation while remaining designated funds to the campus that generated those funds. The quasi-endowment funds shall be invested consistent with a strategy specific to long term assets by the UMass Foundation subject to an agreement between the University and the UMass Foundation.

All such funds shall be allocated to this purpose at the beginning of each fiscal year and reported annually in the University’s annual audited financial statements. Such funds shall be transferred to the University of Massachusetts Foundation and the normal spending rules and accumulation of earnings and appreciation will apply. All funds will be designated to the campus from which they were contributed.

The principle of such funds may be withdrawn from the Foundation and returned to University operating cash when and if the President so authorizes. Such withdrawals will be approved only under extraordinary circumstances that clearly require the use of these funds. The President will notify the Trustees whenever such a withdrawal is approved.
To amend the University of Massachusetts Five-Year Capital Plan as contained in document T06-040 by adding the following new projects for the Amherst campus:

<table>
<thead>
<tr>
<th>Project Name</th>
<th>Total Project Cost Est.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Academic classroom, office and swing building</td>
<td>$24,000,000</td>
</tr>
<tr>
<td>GRC - Basic systems upgrades</td>
<td>$10,305,000</td>
</tr>
<tr>
<td>Relocation of research labs and academic functions - Stockbridge, Hatch, French, Fernald and South College</td>
<td>$6,700,000</td>
</tr>
<tr>
<td>Campus Center Electrical Service</td>
<td>$2,700,000</td>
</tr>
<tr>
<td>Campus Center Garage - Electric room replacement</td>
<td>$2,500,000</td>
</tr>
<tr>
<td><strong>Total new projects</strong></td>
<td><strong>$46,205,000</strong></td>
</tr>
</tbody>
</table>

And further,

To approve the following revised project cost estimate for a previously approved capital project:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>DuBois Library - Electrical, plumbing and elevator repairs</td>
<td>$2,500,000</td>
<td>$5,000,000</td>
</tr>
<tr>
<td><strong>Total increase</strong></td>
<td></td>
<td><strong>$2,500,000</strong></td>
</tr>
</tbody>
</table>
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

COMMITTEE: Athletics – March 1, 2007

ACTION ITEM #c,1: Establishment of a Task Force

DATE: BoT – March 14, 2007

DOC. & VOTE I.D. #: T07-027

VOTED: To establish a Task Force to review the Men’s Ice Hockey Program on the Lowell campus and to report back to the Athletics Committee with their findings.
To accept the following Audit reports:

2. University’s FY2006 Management Letter (Doc. T07-014)

And further,

5. Intercollegiate Athletic Programs, UMASS Amherst (Doc. T07-015)
VOTED: To approve the following amendments to the By-Laws of the Board of Trustees of the University of Massachusetts:

Article III, COMMITTEES OF THE BOARD is hereby amended as follows:

Section 1. Standing Committees

By striking Development and replacing it with Committee on University Advancement.

Section 5. Responsibilities of Standing Committees

By striking section (f) and replacing it with:

(f) The Committee on University Advancement shall have the responsibility of considering, reviewing, and making recommendations to the full Board on matters related to any of the University’s advancement operations including but not limited to development, marketing, public affairs and public relations, community relations, and alumni and parent relations. The Committee will guide:

i. fundraising and development policies and initiatives, including but not limited to fundraising goals for campuses and the University; and on fundraising policies concerning the Foundation(s)’s relationship to the University;

ii. policies on alumni, donor, and prospect records and data;

iii. marketing and external relations policies.
The President of the University shall see to the development and implementation of guidelines governing a comprehensive constituent relationship management system (CRM) for University alumni, parents and friends, which he may amend from time to time as appropriate or as required by law. If any University policy conflicts with federal or state statute, the applicable statute shall apply.

Such guidelines shall make provision for the design, development, use, and maintenance of the official University CRM database of record for all alumni, parents, friends, and donors. The database may be used only for approved University business. No person or organization shall be allowed to use the University database of record for personal business or financial gain. In cases of dispute about what constitutes an approved activity, the final decision will rest with the President or his designee.

The guidelines issued pursuant to this policy shall also provide appropriate safeguards for the protection of private or confidential information. The trustees designate the president or his designee as the coordinator for all major donor prospects.

Compliance with and implementation of the guidelines shall be a responsibility of any University employee using the University’s CRM resources. The University will ensure that disaster-recovery plans are in place, including routinely storing a backup copy of the files.

Failure to abide by any of the policies stated within this document may result in denial of access to information contained in the CRM or other sanctions.
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

COMMITTEE: Science, Technology and Research – March 1, 2007

ACTION ITEM #1: A Report on Strategy for Advancing Stem Cell Research and Regenerative Medicine at the University of Massachusetts

DATE: BoT – March 14, 2007

DOC. & VOTE I.D. #: T07-022

VOTED: To accept the following report – “A Strategy for Advancing Stem Cell Research and Regenerative Medicine at the University of Massachusetts” – as prepared by the Stem Cell R&D Working Group at the request of the Trustee Task Force on Science and Technology;

And further,

To affirm that stem cell research and regenerative medicine are important fields of research with great potential to benefit the Commonwealth, the nation and humanity;

To assert that the University of Massachusetts, as the Commonwealth’s public research university, has a critical role to play in these areas;

To endorse the proposed Institute for Stem Cell Research and Regenerative Medicine as a mechanism for expanding the University’s research enterprise, enabling campus collaboration, promoting industry partnerships, and supporting economic growth in the Commonwealth;

To commend the members of the Stem Cell R&D Working Group – Dr. Robert Finberg of the Medical School (chair), Dr. Sam Black (Amherst), Mr. Robert Jenal (Medical School), Dr. Paul Kostecki (Amherst), Dr. George Langford (Amherst), Dr. Gary Stein (Medical School), and Dr. John Sullivan (Medical School) – for their thoughtful, collaborative and far-sighted report; and
To urge the President and Chancellors to take all necessary actions to follow through on the actions recommended in the report and to use the report to make the case for University’s role in this area with the Governor, Legislature and other relevant parties.
VOTED: To accept the following report – “A Report on Enhancing Industry Relations at the University of Massachusetts” – as prepared by Act IV Consulting, Inc. at the request of the Trustee Task Force on Science and Technology;

And further,

To affirm that collaborations with industry are one of the characteristics of leading public research universities and that they enhance the research, education and service mission of academic institutions;

To assert that the University of Massachusetts, as the Commonwealth’s public research university, should expand its portfolio of relations with industry in ways that are supportive of the University’s mission, consistent with core academic values, and in compliance with all its fiduciary obligations;

To urge the President and Chancellors to take all necessary actions to follow through on the actions recommended in the report for improving university-industry relations at both the system-wide and campus levels, particularly through the development of new performance metrics, guidelines for business relationships, outreach to strategic corporate partners and industry associations, and campus-specific strategies for industry relations; and

To utilize the newly-created University Research Council as an ongoing forum and vehicle for promoting industry collaborations across the system.
UNIVERSITY OF MASSACHUSETTS BOARD OF TRUSTEES

OTHER BUSINESS #a: President Wilson’s Contract

DATE: BoT – March 14, 2007

DOC. & VOTE I.D. #: T07-029

VOTED: To delegate to the Compensation Committee and the Chairman of the Board the authority to draft a new contract for President Wilson, to include, but not limited to, consideration of the following provisions:

- A four year contract (two year extension from existing contract).
- Continuing existing annuity provision.
- An initial salary adjustment of 2.9% and provisions for merit based future adjustments.
- An employee retention incentive provision.
- A performance based bonus provision not to exceed 15% of base salary.
- Continuing Housing Allowance.
VOTED: Upon recommendation of the President, to appoint Martin T. Meehan as Chancellor of the University of Massachusetts Lowell at a salary with terms to be determined by the President in consultation with the individual members of the Compensation Committee.

And further,

To commend and thank the Chair and members of the Chancellor’s Search Committee for their time, effort and commitment in the search for a Chancellor at the University of Massachusetts Lowell:

William T. O’Shea, Chair
Howard Berke
Susan Braunhut
Julie Chen
Kay Doyle
Mary Ellen Fitzpatrick
Joyce Gibson
Charles Hoff
Ann Marie Hurley
James R. Julian
David MacKenzie
Heather Makrez
Robert McCarthy
William Martin
Frank McKone
J. Keith Motley
Janet D. Pearl, M.D.
William Poduska, Sr.
Dana Skinner
Steven Tello
Karl E. White