UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

Wednesday, September 16, 2015; 9:00 a.m.
University of Massachusetts Boston
Campus Center Ballroom – 3rd Floor
100 Morrissey Boulevard
Boston, Massachusetts

Trustees Present: Chair Woolridge; Vice Chair Furman; Trustees Buonomo, Campbell, Carpman, Collins, Epstein, Fubini, Johnston, Lee, Manning, Miller, Mullan, O’Brien, O’Neil, Osterhaus-Houle, Robinson, Roh, Thomas and Xifaras; Mr. Moreau (representing Trustee Peyser)

Trustees Absent: Trustees Peters and Peyser

University Administration: President Meehan; General Counsel Heatwole; Chancellors Subbaswamy, Motley, Grossman, Moloney and Collins

Faculty Representatives: Professor Whitbourne, UMass Amherst; Professor Tirrell, UMass Boston; Professor Buzawa, UMass Lowell

Documents Used: -Meeting Minutes: June 17, 2015
- Meeting Minutes: August 3, 2015 (special meeting)

Chair Woolridge convened the meeting at 9:13 a.m. He stated that the Board was provided with draft minutes of the June 17, 2015 meeting and the minutes of the August 3, 2015 meeting and asked for any corrections. With no corrections, the minutes were approved.

Reports:

Chair’s Report
Chair Woolridge thanked Chancellor Motley for hosting the Board at the Boston campus. He commented on the achievements and happenings at the campus that continue to fuel remarkable growth at the Commonwealth’s only public university in the city of Boston, highlighting the new Integrated Sciences Complex, the near complete General Academic Building No.1, and the yearly record breaking enrollment numbers. The campus strives and achieves academic success and ground breaking research and innovation under the inspiring leadership of Chancellor Motley.

Chair Woolridge thanked Ruben King-Shaw for his dedicated service to the Board as his term ended after serving for a decade. He also introduced and welcomed new Student Trustees
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Emily O’Neil from the Amherst campus, Amanda Robinson from Lowell, Yevin Roh from the Medical School; new Trustee Robert Epstein, CEO and President of Horizon Beverage Group; and welcomed back Trustee Robert Manning, Chairman and co-CEO of MFS Investment Management. Chair Woolridge noted that this is President Meehan’s first Board meeting as president of the University and that since his appointment, he has persuaded the Legislature to override a veto enabling UMass to retain state funding and continue to fight for tuition retention, and has also agreed to fund the retroactive pay to the faculty and staff and is diligently working to secure funding for the final settlement.

Chair Woolridge then commented about University’s strategic priorities and other initiatives aimed at addressing the student debt crisis and developing a sustainable financial model that supports the University’s mission to provide the highest quality education at the lowest possible cost.

**Student Trustee Report, UMass Boston**
Trustee O’Brien commented on the importance of access to endless opportunities for the students of the University of Massachusetts and attested that notion through his personal experience as an UMass Boston student, having been fortunate to serve on a public board, travel abroad through a cultural exchange program, and meet members and constituents of the legislative branch. He stated that those opportunities are contingent upon the Board and the Administration’s firm commitment to addressing issues that may arise in a holistic, inclusive and forward thinking way.

Trustee O’Brien expressed his concern and disappointment with the Legislature’s inability to continue funding the University at a level that allows for tuition and fees to be frozen and advocated for the 50/50 funding model. He commented on personal statements that he received from students opposing tuition and fee increases and asked that the Board Secretary share those statements with the Board. He also reported that the Student Trustee Life Forum will continue to meet and refocus on action orientated goals geared to address issues on diversity and inclusion, tuition and fees, retention, graduation rates, and serve as a liaison between students, the administration, and the Board of Trustees.

**Public Speakers**
Marlene Kim, Faculty Staff Union President and Professor, Department of Economics from UMass Boston thanked President Meehan for agreeing to pay the faculty and staff contracts. She asked that the Administration and Board keep faculty and staff involved in active conversations going forward. She advocated for a collaborative effort between the administration and the faculty and staff in dealings with the legislature. Ms. Kim commented on the proposed tuition fee increase and asked that the Board keep the dream of college alive in Massachusetts and the mission of affordability and access at the University a reality.

Tom Goodkind, President, Professional Staff Union from UMass Boston thanked President Meehan for his commitment to fund the salary increases. He commented on the proposed tuition fee increase and stated that students should not be responsible for unsettled union contracts.
Brian Moss, ‘95, from the UMass Alumni Divestment Committee commented about the opportunity for the University to divest from fossil fuel investments. He stated that the alumni stand with the University of Massachusetts students on the urgency for the need to divest. Sarah Jacqz then read a statement from the Divest UMass Group requesting that the Board divest from fossil fuels.

Jillian Brelsford, President of the Student Nurses Association from UMass Boston stated that the UMass Boston Student Nurses Association supports the divestment of the fossil fuel industry and that the University should be on the cutting edge with divesting for the betterment of the future. Ms. Brelsford then expressed her concerns about tuition fee increases stating that students should be able to continue their education without the burden of lack of funds. She thanked President Meehan for his commitment to negotiating the union contracts.

President’s Report
President Meehan provided an update on fundraising efforts across the campuses and announced that the University received a record $129.5 million in fundraising for FY15. He stated that students receive $236 million in financial aid directly from the college, and commented on the need to increase the endowment.

President Meehan commented on his expectations to ensure continued success in the future and thanked the supporters of the University that have contributed to helping the University excel and as a result build a better University and Commonwealth.

Reports of Standing Committees:

Committee on Academic and Student Affairs
Trustee Lee reported that the Committee on Academic and Student Affairs met on September 2nd and approved the minutes of the June 3rd CASA meeting. The Committee considered and voted three action items and then voted to have the three items placed on a Consent Agenda for the Board’s action. The Committee also heard a presentation by Senior Vice President Williams on the Performance Measurement System: Annual Indicators report. The Committee then entered into executive session where they considered four action items.

Committee on Administration and Finance
Trustee Buonomo reported that the Committee Administration and Finance met on September 9 where he provided a brief overview of state tax revenue collections for the end of FY15, and also provided Trustees with a calendar highlighting the different topics upcoming in Administration and Finance. Senior Vice President Wilda provided an overview of the changes made to the Policy on Policies and the annual vote to allow the President to submit the fiscal year budget request to the state with a caveat that the Board meet for a discussion prior to its submittal. Budget Director Pasquini reviewed the Quarterly Capital Report and Approved Project List reporting that as projects are completed, the net impact overall is a reduction in the University’s capital plan of approximately $52 million. Associate Vice President for Labor
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Relations Preble provided an overview of the University’s Affirmative Action Plans and Executive Director Filippone provided an overview the Building Authority’s project activity.

The Committee voted five actions items and voted to place the five items on a consent agenda for the Board’s action. The Committee then entered into executive session.

**Audit Committee**
Vice Chair Furman reported that the Audit Committee met on September 9 and approved the minutes of the June 10 meeting and the April 1st Executive Session minutes. Internal Audit Director Kyle David and Senior Manager Brian McCormick discussed the audit team’s activity for this fiscal year. Discussion ensued around the impact of staff vacancies on the Audit Plan, the status of management action plans, and the yearly comparison of audit reporting activity which highlighted the productivity by the internal audit team. The Committee entered into executive session to be briefed on confidential matters.

**Governance Committee**
Chair Woolridge reported that the Governance Committee met on August 3rd and approved the minutes of the September 17, 2014 meeting. The Committee discussed the elimination and establishment of task forces. Chair Woolridge stated that in agreement with President Meehan, the Governance Committee recommended the establishment of the Advisory Task Force on Tuition Retention; to be chaired by President Meehan. Members of the Task Force include a Chancellor from one of the five UMass campuses, Senate President, Speakers of the House, Secretary of Education, Secretary of Administration and Finance, the Commissioner of the Department of Higher Education and the Chairs of the UMass Board Subcommittees Trustees Buonomo, Lee, and Furman.

The Governance Committee also discussed Board policies relating to Senior University Administrators, the committees structure and the proposed 2015-2016 Officers and Committee Leadership.

Chair Woolridge then asked for a motion to approve the 2015-2016 Officers and Committee Leadership. Chair Woolridge asked for questions or discussion.

It was moved and seconded.

**VOTED:** To confirm and approve the 2015-2016 Officers and Committee Chairs of the Board of Trustees as set forth in Doc. T15-079; all persons to serve until the next annual meeting of the Board.

**Consent Agenda:**
Chair Woolridge reported that at its September 2, 2015 meeting, the Committee on Academic and Student Affairs voted to place Items 1-6 on the Consent Agenda; and that at its September 9 meeting, the Committee on Administration and Finance voted to place Items 7-11 on the Consent Agenda.
Chair Woolridge asked for a motion to approve Items 1-11 by a single vote on the Consent Agenda.

It was moved and seconded.

**VOTED:** To approve the following votes listed as 1-11 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-6 on September 2, 2015.

1. **Master of Public Administration, UMass Lowell (Doc. T15-068)**
   To approve the Master of Public Administration at the University of Massachusetts Lowell as contained in Doc. T15-068.

2. **Establishment of the School of Public Policy, UMass Amherst (Doc. T15-069)**
   To concur with the recommendation of the President and approve the establishment of the School of Public Policy at the University of Massachusetts Amherst.

3. **Appointments to Named Professorships, UMass Amherst (Doc. T15-070)**
   To concur with the President in the appointment of Stephen Clingman as Distinguished Professor at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Weibo Gong as Distinguished Professor at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Panayotis Kevrekidis as Distinguished Professor at the University of Massachusetts Amherst.

4. **Appointments with Tenure, UMass Amherst, Boston, Lowell (Doc. T15-072)**
   To concur with the President in the appointment of Gretchen Gerzina as professor with tenure in the Department of English at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of John Hosp as professor with tenure in the Department of Student Development at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of John Klier as professor with tenure in the Department of Chemical Engineering at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Alexis Kuhr as professor with tenure in the Department of Art at the University of Massachusetts Amherst.
And further, To concur with the President in the appointment of Catrine Tudor-Locke as professor with tenure in the Department of Kinesiology at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Ricardo Castano-Bernard as associate professor with tenure in the Department of Mathematics at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Sripad Motiram as associate professor with tenure in the Department of Economics at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Ann Dean as associate professor with tenure in the Department of English at the University of Massachusetts Lowell.

And further, To concur with the President in the appointment of Natalie Houston as associate professor with tenure in the Department of English at the University of Massachusetts Lowell.

And further, To concur with the President in the appointment of Chung-Dar Lu as professor with tenure in the Department of Clinical Laboratory & Nutritional Sciences at the University of Massachusetts Lowell.

And further, To concur with the President in the appointment of Hualiang Zhang as associate professor with tenure in the Department of Electrical & Computer Engineering at the University of Massachusetts Lowell.

5. **Awards of Tenure, UMass Amherst (Doc. T15-073)**

   To concur with the President in the awards of tenure to the following individuals in the following Departments:

   **AMHERST**
   - Peter Chien, Biochemistry & Molecular Biology
   - Heather Richardson, Psychological & Brain Sciences
   - Qiangfei Xia, Electrical & Computer Engineering


   To concur with the President in the following transfers of tenure at the University of Massachusetts Boston:

   **Steven Ackerman**
   Department of Biology at the University of Massachusetts Boston
   TO
   Honors College at the University of Massachusetts Boston

-6-
Andrew Leong
Law Center at the University of Massachusetts Boston
TO
Department of Philosophy at the University of Massachusetts Boston

The Committee on Administration and Finance approved items 7-11 on September 9, 2015.

7. **Establishment of Endowed Professorships, UMass Amherst** (Doc. T15-080)
   In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Berthiaume Endowed Professorship in Business Administration at the University of Massachusetts Amherst.

   And further,

   In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Berthiaume Endowed Professorship in Business at the University of Massachusetts Amherst.

   And further,

   In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Douglas and Diana Berthiaume Endowed Professorship at the University of Massachusetts Amherst.

8. **Naming of the UMass Lowell College of Sciences as the William J. and John F. Kennedy College of Sciences** (Doc. T15-081)
   To name the UMass Lowell College of Sciences as the William J. and John F. Kennedy College of Sciences, and to accept with sincere gratitude the generous gift of John F. Kennedy (class of 1970).

9. **Updates to University Policies** (Doc. T13-093, as amended)
   To approve the revisions to the Policy for Creating and Establishing Board Policy and Standards.

10. **Fiscal Year 2017 State Budget Request Authorization** (Doc. T15-077)
    To authorize the President to prepare and submit the University’s Fiscal Year 2017 State Budget request per the Board’s Governance policy (T73-098) and to submit the State funding formula pursuant to Section 15B of Chapter 15A of the General Laws.

    And further,

    To have a meeting by December 2015 to discuss the budget process.
11. Approval of Capital Projects (Doc. T14-089, as amended)

Pursuant to Trustee Policy T93-122, as amended, to approve the following projects under the first vote or “Preliminary Campus Estimate” and to satisfy the University’s written request that the UMass Building Authority undertake these projects in accordance with Board of Trustees vote T14-090:

<table>
<thead>
<tr>
<th>Campuses</th>
<th>Project Name</th>
<th>Preliminary Campus Estimate – September 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amherst</td>
<td>Isenberg School of Management Renovations and Addition</td>
<td>$62,000,000</td>
</tr>
</tbody>
</table>

Pursuant to Trustee Policy T93-122, as amended to approve the following projects under the second vote or “Full Project Approval” and to satisfy the University’s written request that the UMass Building Authority undertake these projects in accordance with Board of Trustees vote T14-090:

<table>
<thead>
<tr>
<th>Campuses</th>
<th>Project Name</th>
<th>Full Project Approval - September 2015</th>
</tr>
</thead>
<tbody>
<tr>
<td>Amherst</td>
<td>Expand and Upgrade Central Chilled Water Plants</td>
<td>$38,000,000</td>
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</tbody>
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The next item under Other Business was the Department of Defense, Exclusion from Personnel Clearance Requirements. Chair Woolridge stated that this is a vote for new trustees to be included on the Exclusion List.

Chair Woolridge asked for questions or discussion.

It was moved and seconded.

VOTED: WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board, the President, and the designated Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Trustees and other officers, provided that this action is recorded in the minutes.

NOW, THEREFORE, BE IT DECLARED that the Chairman of the Board, the President, and the designated Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and
BE IT RESOLVED that in the future, when any individual enters upon any duties as Chairman of the Board, the President, or the designated Facility Security Officer, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that the following members of the Board of Trustees and other officers shall not have, and can be effectively excluded from access to all classified information in the possession of the corporation and do not occupy positions that would enable them to affect adversely policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program:

<table>
<thead>
<tr>
<th>NAME</th>
<th>TITLE</th>
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<tbody>
<tr>
<td>James R. Buonomo</td>
<td>Trustee</td>
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<tr>
<td>Richard P. Campbell</td>
<td>Trustee</td>
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<tr>
<td>Lawrence M. Carpman</td>
<td>Trustee</td>
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<tr>
<td>Edward W. Collins, Jr.</td>
<td>Trustee</td>
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<tr>
<td>Robert Epstein</td>
<td>Trustee</td>
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<td>David G. Fubini</td>
<td>Trustee</td>
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<tr>
<td>Maria D. Furman</td>
<td>Trustee</td>
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<tr>
<td>Philip W. Johnston</td>
<td>Trustee</td>
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<td>Alyce J. Lee</td>
<td>Trustee</td>
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<tr>
<td>Robert J. Manning</td>
<td>Trustee</td>
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<td>Jacob D. Miller</td>
<td>Trustee</td>
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<td>Jeffrey B. Mullan</td>
<td>Trustee</td>
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<tr>
<td>Nolan O’Brien</td>
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<td>Emily C. O’Neil</td>
<td>Trustee</td>
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<tr>
<td>Kerri Osterhaus-Houle</td>
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<td>R. Norman Peters</td>
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<td>James A. Peyser</td>
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<td>Amanda Robinson</td>
<td>Trustee</td>
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<td>Yevin Roh</td>
<td>Trustee</td>
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<tr>
<td>Henry M. Thomas, III</td>
<td>Trustee</td>
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<tr>
<td>Margaret D. Xifaras</td>
<td>Trustee</td>
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Chair Woolridge then asked that the Board vote to enter into Executive Session to consider Honorary Degrees, UMass Amherst, Boston, Dartmouth, Lowell, Medical School.

Chair Woolridge announced that the Committee will not reconvene in open session.

It was moved and seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for the purpose listed. Chair Woolridge voted for the
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...motion as did Vice Chair Furman and Trustees; and Trustees Buonomo, Campbell, Carpman, Collins, Epstein, Fubini, Lee, Manning, Mullan, O’Brien, O’Neil, Osterhaus-Houle, Thomas and Xifaras.

The time was 10:37 a.m.

Christina Kelley  
Assistant Secretary to the Board of Trustees