UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL•LAW•ONLINE

MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES

Wednesday, April 12, 2023; 3:00 p.m.
Remote Meeting
Pursuant to the Governor’s Order Suspending Certain Provisions of the
Open Meeting Law, G.L. c.30A, 20 dated March 12, 2020, and subsequently updated and
extended by the Governor and their staff

Trustees Present: Chairman Karam; Vice Chair Burns; Trustees Berry, Brunelle, Colella,
Delgado, Epstein, Keches, Kelleher, Lam, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos
Gagliardi, Scheibel, Tolman, Tutwiler, White and Wu

Trustees Absent: Trustees Dooley and O’Brien

University Administration: President Meehan; Chancellors Subbaswamy, Suárez-Orozco, Fuller
and Chen Collins; Provosts Serio, Berger, Meressi (Associate Provost), Hartman and Flotte; Vice
Chancellors Mangels, Kirleis, Doyle (CFO), O’Riordan and Lindstedt

Faculty Representatives: Professors Hoagland, UMass Amherst; Wollons, UMass Boston; and
Hurwitz, UMass Lowell

Documents Used:
• December 15, 2022 (Open & Executive Session)
• Approval of Tuition and Mandatory Charges and Authorization to Approve Other Charges for
  Academic Year 2023-2024, Doc. T23-007
• Department of Defense, Exclusion from Personnel Clearance Requirements, Doc. T23-004
• Amendments to the University of Massachusetts Board of Trustees By-Laws, Doc. T91-100, as
  amended
• Other Business #3: Appointments to Named Professorships, UMass Chan Medical School, Doc.
  T23-021
• Amendments to Student Government Association Constitution, UMass Amherst, Doc. T94-060,
  as amended
• Amendments to Faculty Senate Constitution, UMass Amherst, Doc. T73-196, as amended

Chairman Karam convened the meeting at 3:03 p.m. and reminded the Board of the Governor’s
As you know, the Governor issued an executive order on March 12, 2020, which has been extended
until March 31st 2025. Under the Emergency Order, all members of the Board may participate by
remote virtual means, without affording public access to the physical meeting locations, as long as
they engage, as they are today, with adequate and alternative means of access available.

Any member of the public wishing to address the Board regarding an agenda item or issue related
to the agenda, or to make an audio or video recording of the open public session of the Board
meeting, was provided notice by the Secretary of the Board through a posting indicating that such written requests needed to be received no later than 24 hours prior to this Board meeting. Under the law, the Chair has complete discretion in granting or denying the request to speak and may limit the duration that the public has to address the Board.

Chairman Karam announced 4 speakers from the Amherst campus who wishes to address the Board. He stated that he granted requests to record audio and video of the public session of the meeting, and informed the attendees that participants consented to be recorded.

He reminded the Trustees to unmute themselves for the roll call votes and state their name when they move and second a motion for vote.

**Consideration of the prior Minutes of the Board**
Chairman Karam stated that the Board was provided with the draft meeting minutes from December 15, 2022 Open and Executive Session and the February 16, 2023 meeting and asked for any corrections. With no corrections, the minutes were approved.

Pursuant to Mass General Laws Chapter 30A and under the Office of The MA Attorney General, Open Meeting Law Guide and Educational Materials, General Counsel Leone, under the delegation of the UMass Board of Trustees, has determined that the Executive Session minutes will not be released at this time, and should remain confidential because publication would defeat the lawful purposes of the executive session.

**Chair’s Remarks**
Chairman Karam noted the use of technology to gather as a Board and stated that it was great to be at UMass Lowell, especially for Chancellor Chen’s inauguration. He commented on behalf of the Board of Trustees, stating that the Chancellor’s focus will continue to be on building opportunities for students to succeed, foster innovation among the world class faculty, and drive economic prosperity for the region.

Chairman Karam commended President Meehan’s team and the campuses leadership, staff and faculty for their active and disciplined management of the University’s resources. He noted their efforts which enabled the University to significantly increase financial aid and keep tuition increases well below inflation. He stated that it was imperative that the Board continues to implement strategies focused on financial sustainability highlighted by the 2% operating margin mandate and encouraged the campuses to utilize the SPARC Dashboard. He looks forward to an upcoming forum on enrollment assumptions which should inform the University on how it can collaborate as a system to address demographic and enrollment challenges.

**Student Trustee Report, UMass Lowell**
Chairman Karam introduced UMass Lowell Student Trustee Mina Lam to give her report. Trustee Lam is a senior pursuing a degree in Business Administration with a minor in economics and a member of the Honors College, and she has been active in student government throughout her time at UMass Lowell.
Trustee Lam commented on the exciting time it was to be a member of the Board and a River Hawk noting UMass Lowell’s increased momentum since Chancellor Chen’s arrival. She noted that UMass Lowell is finalizing the completion of its five-year strategic plan. She spoke to the Chancellor’s and President’s work to develop the East Campus and the opportunities it will present for the campus and the students.

Trustee Lam highlighted campus programs and initiatives underway that impact the student. The UMass Lowell Strive program, which assists students facing food insecurity and homelessness. The Rist DifferenceMaker program, which teaches students life-long entrepreneurial skills. The Rist Institute for Sustainability and Energy, which creates opportunities for students looking to find ways to tackle challenges for generations to come. The national award-winning River Hawk Scholars Academy, which works to ensure a successful transition for first-generation college students into UMass Lowell graduates. She also highlighted the service provided by the Office of Multicultural Affairs, Asian American Center for Excellence and Engagement, the Wellness Center and the Office of Student Life and Well-being, and the Student Alumni Ambassador program.

President’s Report
President Meehan welcomed the Board to UMass Lowell and spoke to Chancellor Julie Chen’s inauguration activities taking place on the campus today and tomorrow and the history being made with her serving as the first Asian-American chancellor to lead UMass Lowell. He highlighted last week’s campus visit with incoming UMass Amherst Chancellor Javier Reyes and his wife Maritza; the naturalization event on the Amherst campus to swear in about 300 individuals as new citizens; announced that Chancellor Subbaswamy accepted the position of Senior Vice President for Academic Affairs, Student Affairs and Equity, and Dr. Nef Walker who currently serves as his advisor for diversity, equity and inclusion will serve as Deputy Vice President. He highlighted the release of the annual Research and Development Report noting that the University’s research enterprise has grown to $813 million (topping $800 million for the first time).

Public Participation (UMass Amherst)
Kevin Sun, Graduate Employee Organization Membership Organizer; Amanda Suzzi-Simmons, Vice President of the Graduate Student Senate; and Ella Prabhakar, Secretary of the Public Higher Education Network of Massachusetts (PHENOM), spoke to students concerns about the proposed tuition and housing rate increases and the impact of student debt. Andrew Gorry, Co-Chair of the Professional Staff Union spoke to concerns about the privatization of the Advancement department.

Standing Committee Reports:
Committee on Administration and Finance (A&F)
Trustee Scheibel reported that the A&F Committee met on April 5, 2023. Senior Vice President Calise reported on work happening across the President’s Office and campus Administration & Finance teams that support a risk informed culture, a strong data foundation and ability to use that data, and workforce initiatives that support diversity equity and inclusion efforts and modernizing the operations of the University. The Committee was presented with the tuition rates for the upcoming academic year, and an update of the FY24 budget.
The Committee considered 4 action items. The establishment of Endowed Chairs and Professorships at UMass Amherst, Doc. T23-005; Approval of the Naming of Facilities at UMass Amherst, Doc. T23-010; Approval of change to the University Travel Policy, Doc. T22-066; and Approval of Tuition and Mandatory Charges and Authorization to Approve Other Charges for Academic Year 2023-2024, Doc. T23-007. Action items #s 1-3 were approved and placed on the Consent Agenda. Three reports were posted for the Committee’s information: the Quarterly Capital Report, Doc. T21-048, as amended; the Financial Aid Report, Doc.T23-009; and the Legislative Report, Doc. T23-008, which she encouraged everyone to review.

Chairman Karam asked for a motion to approve the Tuition and Mandatory Charges and Authorization to Approve Other Charges for Academic Year 2023-2024, T23-007. It was moved by Trustee Wu and seconded by Vice Chair Burns.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu. Trustee Kelleher’s vote was not heard. Trustee Lechowicz voted against the motion.

**VOTED:** 1. In accordance with Section 1A of Chapter 75 of the General Laws, and Policy T92-031, Appendix E, as amended to authorize the President to approve the individual Tuition for the Amherst, Boston, Dartmouth, and Lowell campuses. The Tuition and Mandatory Fees at each campus is as outlined below for academic year 2023-24:

<table>
<thead>
<tr>
<th>Tuition &amp; Mandatory Fees</th>
<th>Amherst</th>
<th>Boston</th>
<th>Dartmouth</th>
<th>Lowell</th>
</tr>
</thead>
<tbody>
<tr>
<td>Undergraduate (in-state)</td>
<td>$17,357</td>
<td>$15,535</td>
<td>$15,208</td>
<td>$16,570</td>
</tr>
<tr>
<td>Undergraduate (regional)</td>
<td>$32,356</td>
<td>$26,711</td>
<td>$20,616</td>
<td>$29,010</td>
</tr>
<tr>
<td>Undergraduate (out-of-state)</td>
<td>$39,293</td>
<td>$37,211</td>
<td>$31,750</td>
<td>$35,396</td>
</tr>
<tr>
<td>Graduate (in-state)</td>
<td>$17,809</td>
<td>$19,971</td>
<td>$17,065</td>
<td>$16,050</td>
</tr>
<tr>
<td>Graduate (regional)</td>
<td>$32,543</td>
<td>$34,496</td>
<td>$21,560</td>
<td>$24,458</td>
</tr>
<tr>
<td>Graduate (out-of-state)</td>
<td>$37,860</td>
<td>$38,406</td>
<td>$30,253</td>
<td>$28,426</td>
</tr>
<tr>
<td>Graduate Law School (in-state)</td>
<td></td>
<td></td>
<td>$30,765</td>
<td></td>
</tr>
<tr>
<td>Graduate Law School (regional)</td>
<td></td>
<td></td>
<td>$32,805</td>
<td></td>
</tr>
<tr>
<td>Graduate Law School (out-of-state)</td>
<td></td>
<td></td>
<td>$40,047</td>
<td></td>
</tr>
</tbody>
</table>

2. In accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following Tuition and Mandatory Fee rates for the Chan Medical School’s graduate-only programs for academic year 2023-2024:
3. And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 Appendix E, to authorize the President to approve final student housing rent and food service charges for academic year 2023-24.

4. And further, to authorize the President to approve individual fee rates for other fees and fee/revenue based operations charges for all campuses.

**Athletics Committee**
Trustee Kelleher reported that the Athletics Committee held its first meeting on April 5th. He thanked Chairman Karam and President Meehan for establishing the Committee and noted the need to recognize that college athletics intersect with the business, the mission, the student experience and the life of the University in many ways. He thanked Trustees Lewis, Burns, Delgado, Brunelle, and Maguire Keches for serving as members. The Committee adopted a Committee Charter which outlines its responsibilities and heard a presentation by Athletics Director Ryan Bamford on the UMass Amherst Athletics Department. Presentations on the other campus athletics departments will be held at future meetings of the Committee.

**Consent Agenda**
Chairman Karam stated that on April 5 the Committee on Administration and Finance approved and voted to place their action items on the Consent Agenda for Board approval. He then asked for a motion to approve items 1-3 on the Consent Agenda. It was moved by Vice Chair Burns and seconded by Trustee Scheibel.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.
VOTED: To approve the following votes listed as 1-3 on the Consent Agenda:

The Committee on Administration and Finance approved items 1-3 on April 5, 2023.

1. Establishment of Endowed Chairs and Professorships, UMass Amherst, Doc. T23-005
   In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the following:

   To establish the Joseph W. and Alma Keilty Chair in Education in the College of Education at the University of Massachusetts Amherst.

   And further,

   To establish the Chancellor Professorships Fund at the University of Massachusetts Amherst.

   And further,

   To accept a pledge from Jeff Poulton and Suzanne Jesse who are planning to fund an endowed scholarship in fifteen years using an irrevocable charitable trust.

2. Naming of Facilities, UMass Amherst, Doc. T23-010
   To name the University of Massachusetts Amherst Business Innovation Hub building as the “Douglas and Diana Berthiaume Business Innovation Hub”.

   And further,

   To name the University of Massachusetts Amherst Curry-Hicks cage addition the “Jim and Ellen Hunt Performance Center”.

3. University Travel Policy, Doc. T22-066
   To approve the University Travel Policy and to authorize the President or his/her designee to issue Standards to be followed by each campus.

Chairman Karam stated that there were 5 action items before the Board for approval.

Other Business #1: Department of Defense, Exclusion from Personnel Clearance Requirements, Doc. T23-004
Chairman Karam asked for a motion to approve the Department of Defense, Exclusion from Personnel Clearance Requirements. He stated that it is a routine item updating new Trustees on the exclusion list from personnel clearance requirement for the Department of Defense. It was moved by Trustee Keches and seconded by Vice Chair Burns.
The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.

VOTED: WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board, the President, and the designated Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Trustees and other officers, provided that this action is recorded in the minutes.

NOW, THEREFORE, BE IT DECLARED that the Chairman of the Board, the President, and the designated Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as Chairman of the Board, the President, or the designated Facility Security Officer, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that the following members of the Board of Trustees and other officers shall not have, and can be effectively excluded from access to all classified information in the possession of the corporation and do not occupy positions that would enable them to affect adversely policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program:

<table>
<thead>
<tr>
<th>NAME</th>
<th>TITLE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bethany C. Berry</td>
<td>Trustee</td>
</tr>
<tr>
<td>David M. Brunelle</td>
<td>Trustee</td>
</tr>
<tr>
<td>Mary L. Burns</td>
<td>Trustee</td>
</tr>
<tr>
<td>Gerald G. Colella</td>
<td>Trustee</td>
</tr>
<tr>
<td>Jose M. Delgado</td>
<td>Trustee</td>
</tr>
<tr>
<td>Michael E. Dooley</td>
<td>Trustee</td>
</tr>
<tr>
<td>Robert Epstein</td>
<td>Trustee</td>
</tr>
<tr>
<td>Richard M. Kelleher</td>
<td>Trustee</td>
</tr>
<tr>
<td>Mina T. Lam</td>
<td>Trustee</td>
</tr>
<tr>
<td>Adam M. Lechowicz</td>
<td>Trustee</td>
</tr>
<tr>
<td>Robert Lewis, Jr.</td>
<td>Trustee</td>
</tr>
<tr>
<td>Ann M. Maguire Keches</td>
<td>Trustee</td>
</tr>
<tr>
<td>Michael V. O’Brien</td>
<td>Trustee</td>
</tr>
<tr>
<td>Noreen C. Okwara</td>
<td>Trustee</td>
</tr>
<tr>
<td>Imari K. Paris Jeffries</td>
<td>Trustee</td>
</tr>
<tr>
<td>Julie N. Ramos Gagliardi</td>
<td>Trustee</td>
</tr>
</tbody>
</table>
Board of Trustees
April 12, 2023

Elizabeth D. Scheibel  Trustee
Steven A. Tolman  Trustee
Patrick Tutwiler  Trustee
Maxwell D. White  Trustee
Charles F. Wu  Trustee

Other Business #2: Amendments to the University of Massachusetts Board of Trustees By-Laws, Doc. T91-100, as amended
Chairman Karam asked for a motion to approve the Amendments to the University of Massachusetts Board of Trustees By-Laws to change the name of the Committee on Academic Affairs and Economic Development to the Committee on Academic and Student Affairs. It was moved by Trustee Paris Jeffries and seconded by Vice Chair Burns.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.

VOTED: To recommend that the Board approve the following amendments to the By-Laws of the University of Massachusetts pursuant to: TRUSTEE DOCUMENT T91-100 UMass Board of Trustees By-Laws; Article II. Sections 3. and 4. – AGENDA and CONSENT AGENDA; Article III COMMITTEES OF THE BOARD: Section 1. Standing Committees and Section 5. Responsibilities of Standing Committees, (c) and (e); and ARTICLE IV. Section 1. (a) TRUSTEE GOVERNANCE COMMITTEE

To change the name of the Committee on Academic Affairs and Economic Development to the Committee on Academic and Student Affairs.

Other Business #3: Appointments to Named Professorships, UMass Chan Medical School, Doc. T23-021
Chairman Karam asked for a motion to approve the Appointments to Named Professorships at the UMass Chan Medical School. Provost Flotte spoke to Professor Mahadevan’s appointment and noted that the background information was also included in the meeting materials.

Chairman Karam asked for questions or comments. With none, the motion was moved by Vice Chair Burns and seconded by Trustee Ramos Gagliardi.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.

VOTED: To concur with the President in the appointment of Professor Vaikom Subramanian Mahadevan, Professor of Medicine and Chief of the Division of Cardiovascular Medicine, for appointment as the Edward Budnitz, MD, Distinguished Professor in Cardiovascular Medicine.
Board of Trustees  
April 12, 2023  

**Other Business #4: Amendments to the Student Government Association Constitution, UMass Amherst, Doc. T94-060, as amended**

Chairman Karam asked for a motion to approve the Amendments to the Student Government Association Constitution at UMass Amherst. Chancellor Subbaswamy spoke to the amendments.

Chairman Karam asked for questions or comments. With none, the motion was moved by Trustee Keches and seconded by Vice Chair Burns.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.

**VOTED:** To approve the amendments to University of Massachusetts Amherst Student Government Association Constitution.

**Other Business #5: Amendments to the Faculty Senate Constitution, UMass Amherst, Doc. T73-196, as amended**

Chairman Karam asked for a motion to approve the Amendments to the Faculty Senate Constitution at UMass Amherst. It was moved by Vice Chair Burns and seconded by Trustee Keches.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.

**VOTED:** To approve the changes to Faculty Senate Constitution at the University of Massachusetts Amherst.

**Executive Session Announcement**

Chairman Karam asked for a roll call vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering Appointments with Tenure at UMass Amherst; Awards of Tenure at UMass Dartmouth and Chan Medical School; and Honorary Degrees at UMass Amherst, Lowell, and Chan Medical School; and Pursuant to M.G.L. c. 30A, Section 21, Purpose 7, To comply with, or act under the authority of any general or special law, and pursuant to M.G.L. c.4, Section 7, Clause 26(d), necessitating confidentiality, since public disclosure in an open meeting would compromise the purpose for which the executive session is being called and have a detrimental effect on the University; AND Pursuant to MGL c. 30A; Section 21, Purpose 2. To conduct strategy sessions in preparation for negotiations with nonunion personnel. The public disclosure of more specific information would likely compromise the purpose for which the executive session is being called, and the inclusion of such details would compromise the purpose for the executive session; To consider the purchase, exchange, lease or value of real property, as permitted under Massachusetts General Law, Chapter 30A, Section 21a(6), since an open meeting may have a detrimental effect on the negotiating position of the University and the chair declares that an open meeting will have a detrimental effect in obtaining qualified proposals.
Chairman Karam stated that the meeting would not reconvene in open session and asked for a motion. It was moved by Trustee Wu and seconded by Vice Chair Burns.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Berry, Brunelle, Colella, Delgado, Epstein, Keches, Kelleher, Lechowicz, Lewis, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Tolman, Tutwiler and Wu.

The Chairman thanked everyone for attending the meeting and stated that those participating in the Executive Session should join that Zoom meeting with the specific link provided.

The time was 3:51 p.m.

Zunilka Barrett
Secretary to the Board of Trustees