

**UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL•LAW**

**MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES**

Wednesday, April 10, 2024; 10:00 a.m.

Remote Meeting

**Pursuant to the Governor's Order Suspending Certain Provisions of the
Open Meeting Law, G.L. c.30A, 20 dated March 12, 2020, and subsequently updated and
extended by the Governor and their staff**

Trustees Present: Chairman Karam; Vice Chair Burns; Trustees Alden, Brady, Brunelle, Colella, Delgado, Dooley (joined at 10:23 a.m.), Epstein, Maguire Keches, O'Brien, Okwara, Paris Jeffries, Ramos Gagliardi (joined at 10:13 a.m.), Scheibel, Sullivan, Tolman, Toye, Tutwiler, Worthy and Wu

Trustees Absent: Trustee Lewis

University Administration: President Meehan; General Counsel Lowy; Senior Vice Presidents Calise and Subbaswamy; Chancellors Reyes, Fuller, Chen and Collins; Provosts Malone, Berger, Balasubramanian, Hartman and Flotte; Vice Chancellors Mangels, Kirleis, Doyle, Yestramski and Lindstedt

Faculty Representatives: Professor Hoagland, UMass Amherst

Documents Used:

- Meeting Minutes: December 11, 2023 (Committee of the Whole, Open & Executive Session)
- Meeting Minutes: December 12, 2023 (Open & Executive Session)
- Meeting Minutes: February 29, 2024 (Open & Executive Session)
- Department of Defense, Exclusion from Personnel Clearance Requirements, Doc. T24-009

Chairman Karam convened the meeting at 10:05 a.m. and reminded everyone of the Governor's executive order issued on March 12, 2020, which has been extended until March 31st, 2025. Under the Emergency Order, all members of the Board may participate by remote virtual means, without affording public access to the physical meeting locations, as long as they engage, as they are today, with adequate and alternative means of access available. Any member of the public wishing to address the Board regarding an agenda item or issue related to the agenda, or to make an audio or video recording of the open public session of the Board meeting, was provided notice by the Secretary of the Board through a posting indicating that such written requests needed to be received no later than 24 hours prior to this Board meeting. Under the law, the Chair has complete discretion in granting or denying the request to speak, and may limit the duration that the public has to address the Board.

Chairman Karam granted requests for two speakers from the Amherst campus to address the Board.

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He reminded the Board to unmute themselves and state their name when moving or seconding the action items.

Consideration of Minutes of the prior meeting of the Committee

Chairman Karam stated that the Board was provided with the draft meeting minutes of the December 11, 2023 Committee of the Whole meeting's open and executive sessions, the December 12, 2023 Board meeting's open and executive sessions, and the February 29, 2024 Special Board meeting's open and executive sessions, and asked for any corrections. With no corrections, the minutes were approved.

Under the Office of The Massachusetts Attorney General, Open Meeting Law Guide and Educational Materials, General Counsel Lowy, under the delegation of the UMass Board of Trustees, has determined that the December 11, 2023 Committee of the Whole and February 29, 2024 Board of Trustees executive session minutes will not be released and should remain confidential because publication would defeat the lawful purposes of the executive session.

Chair's Remarks

Chairman Karam acknowledged the service of the Student Trustees: Chris Brady (UMass Amherst), Michael Dooley (UMass Boston), Jehan Worthy (UMass Dartmouth), Fahad Alden (UMass Lowell) and Amelia Toye (UMass Chan Medical School).

Chairman Karam noted, as fiduciaries, the Board is rightly focused on the management and strategies needed to keep the University meeting its mission, while ensuring financially sustainability over the long term. Based on the reports at the committee meetings last week, senior leaders are confronting the challenges in reality-based, data-driven ways.

He reported that Governor Healey enthusiastically joined the University for the Inauguration of UMass Boston's Chancellor Suárez-Orozco, and she will attend the Inauguration of UMass Amherst's Chancellor Reyes later this month. Governor Healey has been a constant and unprecedented presence at UMass, right from her first days in office when she visited UMass Dartmouth. She has demonstrated through her presence her belief in UMass as a cornerstone of the Massachusetts economy and an engine of economic mobility for individuals and families across Massachusetts. Chairman Karam made clear that the Legislature has made public higher education, and more specifically, the University of Massachusetts a top priority, meeting its requests this fiscal year for critical investments in student aid, mental health services, and in the endowment match program. He is appreciative and fortunate to have this collaborative partnership with the Healey-Driscoll Administration and the Massachusetts Legislature.

Student Trustee Report, UMass Dartmouth

Trustee Worthy reported on the state of UMass Dartmouth, highlighting various celebratory, cultural, artistic, and community events, the positive collective action between the Student Government Association and administration, interests and concerns of the Graduate Student Senate, and national competitions and international conferences at the Law School.

UMass Dartmouth welcomed the largest first-time, first-year class since 2015 and recruitment for this fall's class is already ahead of last years at this time. Trustee Worthy noted several academic

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rankings where UMass Dartmouth continues to climb the charts, including the undergraduate nursing program ranking in the top 10% of undergraduate nursing programs in the country, and UMass Law reaching an 80% bar pass rate for first-time test takers, ranking 5th in Massachusetts, finishing behind Harvard University, Boston College, Boston University, and Northeastern University. Trustee Worthy is proud to be a member of the UMass Dartmouth campus.

President's Report

President Meehan thanked the Student Trustees for their valuable perspectives and dedicated service to the University. He then highlighted activities across the University.

The University celebrated the Inauguration of UMass Boston's Chancellor Suárez-Orozco, which highlighted the grand opening of the new campus quad. Later this month, the University will celebrate the Inauguration of UMass Amherst's Chancellor Reyes. This year, Commencement will send 20,000 new graduates into the workforce. The President noted the \$8.3B economic impact that the University has on Massachusetts and its \$813M research enterprise, but the most powerful impact can be seen in the professional work and personal lives of those holding a UMass diploma—330,000 in Massachusetts.

At UMass Lowell, the successful unveiling of the Lowell Innovation Network Corridor (LINC), and the announcement that Draper Laboratory (Draper) will become an anchor tenant in the project that is expected to generate more than \$3.7B in economic activity and create 2,000 permanent jobs over the next decade. It will also create 1,300 construction jobs and result in nearly 500 units of new housing in Lowell, along with several million dollars in new annual property tax revenues to the City. President Meehan commended Chancellor Chen for her leadership on turning this dream into a reality and Governor Healey and her team for their support, expertise, and energy of the initiative.

President Meehan thanked Senior Vice President Subbaswamy and Deputy Vice President Walker and their team for organizing the system-wide Conference on Artificial Intelligence. The event grew out of the system-wide Artificial Intelligence Impact Working Group, which was announced to the Board of Trustees last September.

President Meehan spoke to keeping UMass affordable, something not only on his mind but on the minds of students and families across the state. He is continuing to do all he can to keep student costs down while at the same time preserving the excellence and long-term financial stability of each of the five campuses: increases have been held below inflation for the last five years, including freezing tuition for two years; university-generated aid increased by 82% over the last decade, bringing it to \$409M; and Pell Grants have increased by \$900 to \$7,395. President Meehan thanked the Governor and the Legislature on increasing state aid by \$32M this year.

Public Speakers

Kairo Serna, undergraduate student at UMass Amherst, and Mark Murdy, graduate student at UMass Amherst, each gave remarks about tuition increases.

Standing Committee Reports:

Report of the Committee on Academic and Student Affairs

Trustee Paris Jeffries reported that the Committee on Academic and Student Affairs met on Tuesday, April 2, 2024. President Meehan gave a report, followed by remarks from Senior Vice President Subbaswamy. The Committee considered and voted on three action items: the Master of Health Administration at UMass Amherst, the Graduate Student Association Constitution at UMass Lowell, and an Appointment to Named Professorship and Endowed Chair at UMass Amherst. The action items were voted for inclusion in the Consent Agenda for full Board action today.

The Committee had one discussion item. Deputy Vice President Walker, Dr. Peter Reinhart, Founding Director of the Institute for Applied Life Sciences at UMass Amherst and colleagues from each campus gave an informative presentation on the UMass core facilities and the Massachusetts Innovation Voucher Program (MIVP), which is a state voucher program funded by the Massachusetts Legislature in 2019 with a \$2M budget that has been renewed annually since then. The core research facilities, of which there are more than 100 across the state and the five campus system, are comprised of state-of-the-art laboratories containing high-end equipment and offering a wide range of services and technical support for basic, translational and clinical research.

The Committee then voted to enter Executive Session for the purpose of considering three action items: three (3) appointments with tenure at UMass Amherst, five (5) awards of tenure at UMass Dartmouth, and three (3) honorary degrees at Amherst and Chan Medical School. The tenure items were also voted for inclusion in the Consent Agenda for full Board action.

Report of the Audit and Risk Committee

Trustee Scheibel reported that the Audit and Risk Committee met on April 3, 2024. The Committee welcomed Trustee Joseph Sullivan, a proud alumnus of UMass Amherst who spent his career serving the Commonwealth as a state legislator, mayor of Braintree and executive director of the Massachusetts Lottery.

The Committee approved the minutes of the prior meeting, and Chief Audit Officer David and Assistant Internal Audit Director Scano provided the Committee with a mid-year summary of activities, as well as insight into the investigative services their team provides. Assistant Vice President for Enterprise Risk Management (ERM) Packard provided an update on the University's ERM program activity and its updated priority risks, including the addition of artificial intelligence to the risk register. KPMG's engagement partner and higher education sector leader David Gagnon presented a higher education industry update and the results of the Uniform Guidance audit; there were no findings.

Report of the Committee on Administration and Finance

Trustee O'Brien reported that the Committee on Administration and Finance met on April 3, 2024. Senior Vice President Calise provided an overview of the revenue and expense drivers that the campuses continue to operate within.

The Administration and Finance team presented the quarterly capital report with several projects seeking the board's vote and the tuition rates for the upcoming academic year which were approved

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unanimously by the Committee. Executive Director Kroncke provided updates on several major capital projects.

There were four action items before the Committee: Naming of the Bhupen and Ramika Shah Leadership Academy and Moloney Performing Arts Center at UMass Lowell, Doc. T24-017; Approval of Changes to the Capital Projects List (related to the FY2024–FY2028 Capital Plan), (Traditional Project Vote 2): Curry Hicks Cage Renovation at UMass Amherst; LARTS Renovation at UMass Dartmouth; and Clinical Wing Substations, Risers and Electrical Room Replacements at UMass Chan, Doc. T23-047, as amended; Approval of Changes to the Capital Projects List (related to the FY2024–FY2028 Capital Plan), (Cost Change Approval): Basic Wing Substations, Risers and Electrical Room Replacements at UMass Chan, Doc. T23-047, as amended; and Approval of Tuition and Mandatory Charges and Authorization to Approve Other Charges for Academic Year 2024-2025, Doc. T24-007. All action items were approved and placed on the consent agenda.

There were two informational items included in the materials: the Financial Aid Report, Doc. T24-008 and the Legislative Report, Doc. T24-001. The Committee then voted to enter into executive session.

Consent Agenda

Chairman Karam stated that on April 2, 2024 the Committee on Academic Affairs approved and voted to place their action items 1-5 on the Consent Agenda for Board approval today, and on April 3, 2024 the Committee on Administration and Finance approved and voted to place their action items 6-9 on the Consent Agenda for Board approval. He then asked for a motion to approve items 1-9 on the Consent Agenda. It was moved by Trustee Scheibel and seconded by Vice Chair Burns. Chairman Karam asked for questions or comments.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Brunelle, Colella, Delgado, Dooley, Epstein, O'Brien, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Sullivan, Tolman, Tutwiler, Worthy and Wu. Trustee Maguire Keches' vote was not heard.

VOTED: To approve the following votes listed as 1-9 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-5 on April 2, 2024.

1. **Master of Health Administration, UMass Amherst, Doc. T24-016**
To approve the Master of Health Administration at the University of Massachusetts Amherst.
2. **Graduate Student Association Constitution, UMass Lowell, Doc. T24-004**
To approve the Graduate Student Association Constitution at University of Massachusetts Lowell.

3. **Appointments to Named Professorships, UMass Amherst, Doc. T24-010**

To concur with the President in the appointment of Professor Mila Getmansky Sherman for the title of Fuller and Meehan Endowed Professorship at the University of Massachusetts Amherst.

4. **Appointments with Tenure, UMass Amherst, Doc. T24-011**

To concur with the President in the appointment of Professor Michael Fox in the Department of Biology at the University of Massachusetts Amherst.

To concur with the President in the appointment of Associate Professor Arzum Akkas in the Department of Operations and Information Management at the University of Massachusetts Amherst.

To concur with the President in the appointment of Associate Professor Gabriela Richard in the Department of Teacher Education and Curriculum Studies at the University of Massachusetts Amherst.

5. **Awards of Tenure, UMass Dartmouth, Doc. T24-012**

To concur with the President in the awards of tenure to the following individuals in the following departments:

Dartmouth Zheng Chen, Mathematics
 Robert Gegear, Biology
 Caroline Gelmi, English and Communication
 Jonathan Kush, Management and Marketing
 Biyang Tang, Economics

The Committee on Administration and Finance approved items 6-9 on April 3, 2024.

6. **Naming of the Bhupen and Ramika Shah Leadership Academy and Moloney Performing Arts Center, UMass Lowell, Doc. T24-017**

To name the leadership academy within the Francis College of Engineering at the University of Massachusetts Lowell as the Bhupen and Ramika Shah Leadership Academy.

And further,

To re-name Durgin Hall at the University of Massachusetts Lowell as the Moloney Performing Arts Center.

7. Approval of Changes to the Capital Projects List (related to the FY2024–FY2028 Capital Plan) – Traditional Project Vote 2: Curry Hicks Cage Renovation, UMass Amherst; LARTS HVAC Renovation/Upgrade, UMass Dartmouth; Clinical Wing Substations, Risers and Electrical Room Replacements, UMass Chan Medical School, Doc. T23-047, as amended

Pursuant to Trustee Policy T93-122, as amended, to authorize the following projects under the **second vote**; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended:

Campus	Project Name	Building	Total Building DM	Vote 1	Vote 2	Funding Sources			
						Local Funding	External Funding	Borrowed Funding	State Funding
Amherst	Curry Hicks Cage Renovation	Athletic Center	\$1,504,203	\$8,000,000	\$11,600,000	6,600,000	5,000,000	-	-
Dartmouth	LARTS HVAC Renovation/Upgrade	LARTS	\$82,645,898	\$73,000,000	\$99,900,000	-	-	13,000,000	86,900,000
UMass Chan	Clinical Wing Substations, Risers and Electrical Room Replacements	Medical School	\$272,462,586	\$6,000,000	\$11,358,762	8,058,762	-	-	3,300,000
TOTAL			\$356,612,688	\$87,000,000	\$122,858,762	\$14,658,762	\$5,000,000	\$13,000,000	\$90,200,000

8. Approval of Changes to the Capital Projects List (related to the FY2024-FY2028 Capital Plan) – Cost Change: Basic Wing Substations, Risers and Electrical Room Replacements, UMass Chan Medical School, Doc. T23-047, as amended

Pursuant to Trustee Policy T93-122, as amended to approve the following project that exceeded the Approved Project cost by more than 10% and to satisfy the University’s written request that the UMass Building Authority undertake projects in accordance with Board of Trustees vote T23-047, as amended:

Campus	Project Name	Building	Total Building DM	Vote 1	Vote 2	Adjusted Cost	Funding Sources	
							Local Funding	State Funding
UMass Chan	Basic Wing Substations, Risers and Electrical Room Replacements	Medical School	\$272,462,586	\$6,000,000	\$13,533,930	\$17,715,884	\$14,415,884	\$3,300,000
TOTAL				\$6,000,000	\$13,533,930	\$17,715,884	\$14,415,884	\$3,300,000

9. Approval of Tuition and Mandatory Charges and Authorization to Approve Other Charges for Academic Year 2024-2025, Doc. T24-007

1. In accordance with Section 1A of Chapter 75 of the General Laws, and Policy T92-031, Appendix E, as amended to authorize the President to approve the individual Tuition and Mandatory Fee rates for the Amherst, Boston, Dartmouth, and Lowell campuses; provided that the Mandatory Student Activities Fees are pending student body approval and are subject to change. The Tuition and Mandatory Fees at each campus are as outlined below for academic year 2024-25:

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<u>Tuition & Mandatory Fees</u>	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Undergraduate (in-state)	\$17,772	\$15,908	\$15,612	\$16,966
Undergraduate (regional)	\$33,512	\$27,363	\$21,155	\$29,878
Undergraduate (out-of-state)	\$40,449	\$38,125	\$32,567	\$36,264
Graduate (in-state)	\$18,222	\$15,493	\$17,269	\$16,434
Graduate (regional)	\$33,635	\$26,659	\$21,809	\$25,150
Graduate (out-of-state)	\$38,952	\$29,665	\$30,589	\$29,118
Graduate Law School (in-state)			\$31,407	
Graduate Law School (regional)			\$33,488	
Graduate Law School (out-of-state)			\$40,874	

**Amherst graduate rate based on 12 credits; Boston, Dartmouth, and Lowell graduate rate based on 9 credits.*

2. In accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following Tuition and Mandatory Fee rates for UMass Chan Medical School's graduate-only programs for academic year 202-2025:

<u>Tuition & Mandatory Fees</u>	<u>FY25</u>
T.H. Chan School of Medicine (in-state)	\$42,734
T.H. Chan School of Medicine (out-of-state)	\$71,780
Tan Chingfen Graduate School of Nursing (in-state)	\$17,286
Tan Chingfen Graduate School of Nursing (NE regional)	\$21,075
Tan Chingfen Graduate School of Nursing (out-of-state)	\$23,074
Tan Chingfen Graduate School of Nursing Graduate Entry Program (in-state)	\$50,660
Tan Chingfen Graduate School of Nursing Graduate Entry Program (NE regional)	\$57,690
Tan Chingfen Graduate School of Nursing Graduate Entry Program (out-of-state)	\$64,716
Morningside Graduate School of Biomedical Sciences (in-state)	\$17,416
Morningside Graduate School of Biomedical Sciences (out-of-state)	\$36,862

3. And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 Appendix E, to authorize the President to approve final student housing rent and food service charges for academic year 2024-25:

<u>Room and Board</u>	<u>Amherst</u>	<u>Boston*</u>	<u>Dartmouth</u>	<u>Lowell</u>
Room	\$8,480	\$11,560	\$11,239	\$9,240
Board	\$7,648	\$6,360	\$5,932	\$5,600

**Board Only*

4. And further, to authorize the President to approve individual fee rates for other fees and fee/revenue based operations charges for all campuses.

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Chairman Karam stated that there was one action item before the Board for approval.

Other Business: Department of Defense, Exclusion from Personnel Clearance Requirements, Doc. T24-009

Chairman Karam asked for a motion to approve the Department of Defense, Exclusion from Personnel Clearance Requirements. He stated that it is a routine item updating new Trustees on the exclusion list from personnel clearance requirement for the Department of Defense. It was moved by Vice Chair Burns and seconded by Trustee Colella.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Brunelle, Colella, Delgado, Dooley, Epstein, O'Brien, Okwara, Paris Jeffries, Ramos Gagliardi, Scheibel, Sullivan, Tolman, Tutwiler, Worthy and Wu. Trustee Maguire Keches' vote was not heard.

VOTED: WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board, the President, and the designated Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Trustees and other officers, provided that this action is recorded in the minutes.

NOW, THEREFORE, BE IT DECLARED that the Chairman of the Board, the President, and the designated Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as Chairman of the Board, the President, or the designated Facility Security Officer, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that the following members of the Board of Trustees and other officers shall not have, and can be effectively excluded from access to all classified information in the possession of the corporation and do not occupy positions that would enable them to affect adversely policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program:

<u>NAME</u>	<u>TITLE</u>
Fahad K. Alden	Trustee
Christopher J. Brady	Trustee
David M. Brunelle	Trustee
Mary L. Burns	Trustee
Gerald G. Colella	Trustee
Jose M. Delgado	Trustee

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Michael E. Dooley	Trustee
Robert Epstein	Trustee
Robert Lewis, Jr.	Trustee
Ann M. Maguire Keches	Trustee
Michael V. O'Brien	Trustee
Noreen C. Okwara	Trustee
Imari K. Paris Jeffries	Trustee
Julie N. Ramos Gagliardi	Trustee
Elizabeth D. Scheibel	Trustee
Joseph C. Sullivan	Trustee
Steven A. Tolman	Trustee
Amelia S. Toye	Trustee
Patrick Tutwiler	Trustee
Jehan Senai Worthy	Trustee
Charles F. Wu	Trustee

Executive Session Announcement

Chairman Karam asked for a roll call vote to enter into Executive Session to comply with, or act under the authority of, any general or special law necessitating confidentiality, as permitted under Massachusetts General Law, Chapter 30, Section 21a, Purpose (7), See Massachusetts General Law chapter 75, Section 4, subsection (1) regarding awards of honorary degrees– since an open meeting may compromise the purpose for which the executive session is being called and have a detrimental effect on the University; and to consider the purchase, exchange, lease or value of real property, including proposed and ongoing projects, as permitted under Massachusetts General Law, Chapter 30A, Section 21a, Purpose (6); and to comply with, or act under the authority of, any general or special law necessitating confidentiality, as permitted under Massachusetts General Law, Chapter 30, Section 21a, Purpose (7), See Massachusetts General Law chapter 4, Section 7 Clause 26, subclauses: (d) and (g)- since an open meeting may compromise the purpose for which the executive session is being called and have a detrimental effect on the University. Chairman Karam stated that the meeting would not reconvene in open session and asked for a motion. It was moved by Trustee Scheibel and seconded by Trustee Wu.

The Secretary called the roll. Chairman Karam voted for the motion as did Vice Chair Burns; Trustees Brunelle, Colella, Delgado, Dooley, Epstein, O'Brien, Paris Jeffries, Ramos Gagliardi, Scheibel, Sullivan, Tolman, Tutwiler, Worthy and Wu. Trustee Maguire Keches' vote was not heard.

The time was 9:43 a.m.

Chelsey L. Burke

Assistant Secretary to the Board of Trustees