MINUTES OF THE MEETING OF THE BOARD OF TRUSTEES

Wednesday, April 15, 2020; 10:00 a.m.
Remote Meeting

Pursuant to the Governor’s Order Suspending Certain Provisions of the Open Meeting Law, G.L. c.30A, s.20 dated March 12, 2020

Trustees Present: Chairman Manning; Vice Chair Peters; Trustees Binnall, Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, Kuffoh, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Patel, Peyser, Scheibel, Thomas, Woolridge and Wu

Trustees Absent: Trustee Tolman

University Administration: President Meehan; General Counsel Leone; Senior Vice President Calise; Chancellors Subbaswamy, Newman, Johnson, Moloney and Collins

Faculty Representatives: Professor Hoagland, UMass Amherst; Professor Lublin, UMass Boston; Professor O’Rielly, UMass Dartmouth; Professor Koren, UMass Lowell

Chairman Manning convened the meeting at 10:07 a.m. and stated that as a public body, the UMass Board of Trustees could meet remotely under the Governor of Massachusetts’ executive order issued on March 12, 2020, which was effective immediately, and will remain in place until it is rescinded or the state of emergency that was declared is terminated.

Under the Emergency Order, All members of the Board may participate by remote virtual means, without affording public access to the physical meeting locations, as long as they engage with adequate and alternative means of access available. any member of the public wishing to address the Board regarding an agenda item or issue related to the agenda, or to make an audio or video recording of the open public session of the Board meeting, was provided notice by the Secretary of the Board through a posting indicating that such written requests needed to be received no later than 24 hours prior to the meeting. Under the law, the Chair has complete discretion in granting or denying the request to speak, and may limit the duration that the public has to address the Board.

John Letchford, the University’s Chief Information Officer then provided instructions for the Zoom meeting.

Consideration of the prior Minutes of the Board
Chairman Manning stated that the Board was provided with the draft meeting minutes of the December 18th, 2019 open and executive sessions and the February 10th, 2020 open session and asked for any corrections. With no corrections, the minutes were approved.
Chair’s Remarks
Chairman Manning stated that this was the worst financial crisis he has seen. He commented on the challenges faced by the University and the need to use technology going forward. He is confident in the Board, the President, the leadership, and the Chancellors in moving the University forward.

Student Trustee Report, UMass Medical School
Trustee Cruz-Gordillo reported on the Student Government Alliance (SGA) of the UMass Medical School which reorganized its three committees, the Campus Affairs and Policy, Diversity and Community Outreach, and Wellness. The committees address those topics that affect students across the three schools (the School of Medicine, the Graduate School of Nursing, and the Graduate School of Biomedical Sciences) and is made up of elected representatives from the entire student body. He congratulated and commended the Medical School’s Class of 2020.

He noted that in response to the COVID-19 Pandemic there has been close to 30 different volunteer projects students have undertaken, and some in collaboration with the administration, faculty, and staff—efforts classified as UMass staff support, community outreach, materials collection, clinical and non-clinical support for local patients, and gratitude/self-care projects. He provided an overview of some of the volunteering efforts including students volunteering at the DCU Center Field Hospital in Worcester, MA, students partnering with The Worcester Senior Center, and in collaboration with Dr. Mark Manning, former Student Trustees and new physician-scientist, Dr. Patrick Lowe, co-led a group of medical students in the telehealth training of outpatient clinical staff for remote clinical visits.

Trustee Cruz-Gordillo recognized the student body for their dedication and selflessness during the pandemic. He encouraged the Board to view the appended document listing the many volunteer efforts. Chairman Manning and President Meehan thanked Trustee Cruz-Gordillo for his report and his fellow students for their efforts in the community.

President’s Report
President Meehan acknowledged the University’s 75,000 students and stated that everything possible would be done to move UMass forward and move the students forward to their degree.

He provided highlights of the University’s response to the COVID-19 pandemic. The campuses transitioned to an all remote teaching and learning model for the remainder of the semester in mid-March. A limited number of students needing shelter remained in campus Residence Halls, with decisions being made on a case-by-case basis. Almost all of the University’s 18,000 faculty and staff are working remotely in accordance with social distancing guidelines, at least through May 4. On March 27th, President Meehan and the Chancellors announced that the University would adjust student room and board and parking fees following the transition to remote learning—the planned adjustments will decrease University revenues by approximately $70 million in the current fiscal year. Senior Vice President Calise will discuss the significant impact later in the meeting. UMass is set to receive $46 million under the recent federal stimulus package which will offset some of its losses.
The UMass Medical School held a virtual ceremony on March 31st graduating 135 medical students 2 months early so they could support the healthcare workforce in joining the fight against COVID-19. In addition, faculty, staff and students across the UMass system remained committed to service and have stepped up to support at-risk students, assist local communities and serve the Commonwealth in the midst of the pandemic.

President Meehan expressed his gratitude to the entire UMass community for its support and for making a difference during this extremely challenging time. He thanked Chancellors Subbaswamy, Newman, Johnson, Moloney and Collins for their leadership.

The Chancellors briefed the Board on happenings on their campus which included members from engineering, the life sciences, nursing, computer science, and public health and health sciences working to address a lack of personal protective devices (PPDs) and specific reagents needed for COVID-19 testing at UMass Amherst. An update on Patient Zero, the first COVID-19 patient at UMass Boston, is doing very well, and the Beacon Fund received a $100K donation, A virtual arts festival to keep spirits up at UMass Dartmouth. A 100 bed field hospital set-up at UMass Lowell, and over 19 labs working on COVID-19 related research at the Medical School. President Meehan then acknowledged Chairman Manning for his recent gift to the newly established COVID-19/Pandemic Research Fund at the UMass Medical School.

Chairman Manning then informed the Board that an UMass Foundation Investment Committee Update was posted on Boardvantage for their information.

**Consent Agenda**
Chairman Manning then asked for a motion to approve items 1-3 on the Consent Agenda by a single vote. It was moved and seconded.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Woolridge and Wu.

**VOTED:** To approve the following votes listed as 1-3 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-3 on April 15, 2020.

1. **Appointments to Named Professorships including Endowed Chairs, UMass Lowell, Medical School, Document T20-003**
To concur with the President in the appointment of Dr. Michael Millner to the Nancy Donohue Professorship in the Arts at the University of Massachusetts Lowell.

And further, To concur with the President in the appointment of Professor Douglas Golenbock, M.D. to the Margery and Neal Blacklow Chair in Infectious Diseases and Immunology at the University of Massachusetts Medical School.
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And further, To concur with the President in the appointment of Professor Erik J. Sontheimer, Ph.D. to The Pillar Chair in Biomedical Research at the University of Massachusetts Medical School.

2. **Appointments with Tenure, UMass Amherst, Dartmouth, Medical School, Document T20-005**

To concur with the President in the appointment of Ivon M. Arroyo as associate professor with tenure in the Department of Teacher Education and Curriculum Studies at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Yu Chen as associate professor with tenure in the Department of Biomedical Engineering at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Todd Disotell as professor with tenure in the Department of Anthropology at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Sarah Pallas as associate professor with tenure in the Department of Biology at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Anna Maria Siega-Riz as professor with tenure in the Department of Nutrition at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Elizabeth McCuskey as professor with tenure in the Department of Law at the University of Massachusetts Dartmouth.

And further, To concur with the President in the appointment of M. Diane McKee as professor with tenure in the School of Medicine at the University of Massachusetts Medical School.

3. **Awards of Tenure, UMass Dartmouth, Medical School, Document T20-006**

To concur with the President in the awards of tenure to the following individuals in the following Departments:

**DARTMOUTH**

Patrick Cappillino, Chemistry & Biochemistry  
Margaret Drew, Law  
Gavin Fay, Fisheries Oceanography  
Rebecca Flanagan, Law  
Jennifer Fugate, Psychology  
Arpita Joardar, Management & Marketing  
Shakhnoza Kayumova, STEM Education & Teacher Development  
Firas Khatib, Computer & Information Science
Action Item #1: Establishment of the Margery and Neal Blacklow Chair in Infectious Diseases and Immunology AND establishment of the Richard V. Aghababian, MD’74 Chair in Emergency Medicine, UMass Medical School, Document T20-014

Chairman Manning asked for a motion to approve the establishment of the Margery and Neal Blacklow Chair in Infectious Diseases and Immunology and the establishment of the Richard V. Aghababian, MD’74 Chair in Emergency Medicine at the Medical School. It was moved by Trustee Paris Jeffries and seconded by Trustee Scheibel.

Chancellor Collins spoke to the item noting the conditions to establish the chairs. Chairman Manning congratulated the Chancellor on the gifts to the campus and then asked for questions or discussion.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Woolridge and Wu.

**VOTED:** In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws: to establish the Margery and Neal Blacklow Chair in Infectious Diseases and Immunology and to establish the Richard V. Aghababian, MD’74 Chair in Emergency Medicine at the University of Massachusetts Medical School.

Action Item #2: Naming of the Randolph W. “Bill” Bromery Fine Arts Center, UMass Amherst, Document T20-012

Chairman Manning asked for a motion to approve the Naming of the Randolph W. “Bill” Bromery Fine Arts Center at UMass Amherst. It was moved by Trustee Woolridge and seconded by Trustee Karam.

Chancellor Subbaswamy spoke to the naming of the Fine Arts Center in honor of the first African American Chancellor noting his leadership and contributions on the Amherst campus and outside of UMass. Trustees Woolridge and Thomas commented on Mr. Bromery’s contributions on the
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campus and throughout the world. They expressed that it was long overdue and a much deserved honor to have the facility named after him.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Woolridge and Wu.

**VOTED:** To name the University of Massachusetts Amherst Fine Arts Center the Randolph W. “Bill” Bromery Fine Arts Center.

**Action Item #3: Change to the Capital Projects List (related to the FY2019–FY2023 Capital Plan) (Vote 2), UMass Amherst, Document T18-064, as amended**

Chairman Manning asked for a motion to approve the Change to the Capital Projects List (related to the FY2019–FY2023 Capital Plan) (Vote 2) at UMass Amherst. It was moved by Trustee Woolridge and seconded by Trustee Thomas.

Chancellor Subbaswamy spoke to the project and the additional work needed.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Woolridge and Wu.

**VOTED:** Pursuant to Trustee Policy T93-122, as amended, to approve the following projects under the second vote; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended and Board vote T18-056:

<table>
<thead>
<tr>
<th>Campus</th>
<th>Project Name</th>
<th>Vote 1</th>
<th>Vote 2</th>
<th>Local Funding</th>
<th>External Funding</th>
<th>Borrowed Funding</th>
<th>State Funding</th>
<th>P3</th>
</tr>
</thead>
<tbody>
<tr>
<td>UMA</td>
<td>Goessman SPHHS Renovations</td>
<td>$14,300,000</td>
<td>$15,100,000</td>
<td>-</td>
<td>-</td>
<td>$15,100,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>TOTAL</td>
<td></td>
<td>$14,300,000</td>
<td>$15,100,000</td>
<td>$0</td>
<td>$0</td>
<td>$15,100,000</td>
<td>$0</td>
<td>$0</td>
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</tbody>
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**Action Item #4: Approval of Tuition and Mandatory Fees for Academic Year 2020-2021, UMass Medical School, Document T20-015**

Chairman Manning asked for a motion to approve the Tuition and Mandatory Fees for Academic Year 2020-2021 at the Medical School. It was moved by Trustee Epstein and seconded by Trustee Scheibel.

Chancellor Collins spoke to the proposed 1.5% tuition increase.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Woolridge and Wu.
VOTED: In accordance with Section IA of Chapter 75 of the General Laws, to establish and approve the following Tuition and Mandatory Fee rates for the Medical School’s graduate-only programs for academic year 2020-2021:

<table>
<thead>
<tr>
<th>Tuition &amp; Mandatory Fees</th>
<th>FY21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical School - (in-state)</td>
<td>$38,661</td>
</tr>
<tr>
<td>Medical School (out-of-state)</td>
<td>$64,980</td>
</tr>
<tr>
<td>Graduate School of Nursing (in-state)</td>
<td>$15,665</td>
</tr>
<tr>
<td>Graduate School of Nursing (NE regional)</td>
<td>$19,096</td>
</tr>
<tr>
<td>Graduate School of Nursing (out-of-state)</td>
<td>$20,908</td>
</tr>
<tr>
<td>GSN Graduate Entry Program (in-state)</td>
<td>$45,902</td>
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<tr>
<td>GSN Graduate Entry Program (NE regional)</td>
<td>$52,270</td>
</tr>
<tr>
<td>GSN Graduate Entry Program (out-of-state)</td>
<td>$58,636</td>
</tr>
<tr>
<td>Grad. School of Biomedical Science (in-state)</td>
<td>$15,780</td>
</tr>
<tr>
<td>Grad. School of Biomedical Science (out-of-state)</td>
<td>$33,396</td>
</tr>
</tbody>
</table>

And further, To authorize the President to approve individual fee rates for other fees and fee/revenue based operations charges for the Medical School.

Discussion Item: Financial Impact of COVID-19 Pandemic on the University of Massachusetts
Senior Vice President Calise provided an overview of the Financial Implications of COVID-19 on the University and the Federal CARES Act. She discussed the preliminary impact of refunding students room & board noting that refunding 100% of student fees for unused housing and dining would result in University-wide refunds of $70M. She discussed the preliminary estimate of the FY20 Operating Margin Impact that the campuses were working on before the COVID-19 pandemic and reviewed the projected operating margin as of December 31, 2019. The administration will work on developing the FY21 budget, monitor the State budget process and review all assumptions.

Under the Federal CARES Act (Coronavirus Aid, Relief, & Economic Security Act) signed by the President on March 27th, $14 billion in funding will be provided for higher education across the nation. A portion of CARES funds could be released immediately.

She also discussed Past Financial Crisis highlighting the multi-year decline in State appropriations and tuition rate increases given the shift in cost from the State to students and families. She noted that going forward, the administration will need to plan for a future crisis.

Chancellor Collins noted the importance for the Board to recognize the $3 billion spending by congress of which no funding has gone to the Medical School. He stated that going forward there needs to be an investment in research. He noted that there could be impacts on research, Commonwealth Medicine and MassBiologics coming out of the current crisis.

Executive Session Announcement
Chairman Manning then asked for a roll call vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering 2020 Honorary
Degrees, UMass Amherst: To consider the purchase, exchange, lease or value of real property, as permitted under Massachusetts General Law, Chapter 30A, Section 21a(6), since an open meeting may have a detrimental effect on the negotiating position of the University; To conduct strategy sessions in preparation for negotiations with nonunion personnel or to conduct collective bargaining sessions or contract negotiations with nonunion personnel, pursuant to Massachusetts General Law, Chapter 30A, Section 21(2); To discuss strategy with respect to collective bargaining, or litigation, pursuant to Massachusetts General Law, Chapter 30A; Section 21(3); To consider the lease or value of real property, pursuant to Massachusetts General Law, Chapter 30A, Section 21(6); and to comply with, or act under the authority of federal grant-in-aid requirements, as administered by the Federal Department of Education and Title IV, pursuant to Massachusetts General Law, Chapter 30A; Section 21(7).

Chairman Manning announced that the meeting would not reconvene in open session.

It was moved by Trustee Thomas and seconded by Trustee Woolridge. The Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for those purposes listed. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Woolridge and Wu.

Chairman Manning then announced that the Zoom meeting will be closed by the host and instructed those participating in the Executive Session to hang up and join the Zoom meeting for that session with the specific link on their schedule.

The time was 11:21 a.m.

Zunilka Barrett
Secretary to the Board of Trustees