Pursuant to the Governor’s Order Suspending Certain Provisions of the
Open Meeting Law, G.L. c.30A, s.20 dated March 12, 2020

Trustees Present: Chairman Manning; Vice Chair Peters; Trustees Burns, Callahan, Cruz-Gordillo, Devaughn-Johnson, Dunlea, Epstein, Karam, Kelleher, Lewis, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Patel, Peyser, Ramos Gagliardi, Scheibel, Tolman, Woolridge and Wu

University Administration: President Meehan; General Counsel Leone; Chancellors Subbaswamy, Suárez-Orozco, Preble, Moloney and Collins

Faculty Representatives: Professor Hoagland, UMass Amherst; Professor Lublin, UMass Boston; Professor O’Rielly, UMass Dartmouth; Professor Koren, UMass Lowell

Chairman Manning convened the meeting at 10:49 a.m. and stated that as a public body, the UMass Board of Trustees could meet remotely under the Governor of Massachusetts’ executive order issued on March 12, 2020.

General Counsel Leone provided instructions for public participation.

Chief Information Officer Letchford provided instructions for the Zoom meeting.

Consideration of the prior Minutes of the Board
Chairman Manning stated that the Board was provided with the draft meeting minutes of the July 20th open and executive sessions and asked for any corrections. With no corrections, the minutes were approved.

He stated that pursuant to Mass General Laws Chapter 30A and under the Office of The MA Attorney General, Open Meeting Law Guide and Educational Materials, General Counsel Leone, under the delegation of the UMass Board of Trustees, has determined that the Executive Session minutes of the last meetings will not be released at this time, and should remain confidential because publication would defeat the lawful purposes of the executive session.

Chair’s Remarks
Chairman Manning welcomed Chancellor Suárez-Orozco to his first meeting as the permanent Chancellor of UMass Boston, and Mark Preble as Acting Chancellor at UMass Dartmouth. He thanked Chancellors Subbaswamy, Moloney, and Collins for their continued leadership over the
last six months. He commented about the tremendous stress that higher education has been under and stated that challenging decisions have to be made.

**Action Item #1: 2020/2021 Board of Trustees Officers and Committee Leadership, Doc. T20-044**
Chairman Manning asked for a motion to approve the 2020/2021 Board Officers and Committee Leadership. It was moved by Trustee Karam and seconded by Trustee Burns.

Chairman Manning stated that the Governance Committee members agreed on the Officer and Committee Leadership provided to the Board.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Dunlea, Epstein, Karam, Lewis, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Patel, Peyser, Ramos Gagliardi, Scheibel, Tolman, Woolridge and Wu.

Trustee Kelleher was not present for the vote.

**VOTED:** To confirm and approve the 2020/2021 Officers and Committee Chairs of the University of Massachusetts Board of Trustees as set forth in Doc. T20-044; all persons to serve until the next annual meeting of the Board.

Chairman
Robert J. Manning (Serves at the Pleasure of the Governor)

Vice Chair
R. Norman Peters

Chair, Academic and Student Affairs
Imari K. Paris Jeffries

Vice Chair, Academic and Student Affairs
Elizabeth D. Scheibel

Chair, Administration and Finance
Stephen R. Karam

Vice Chair, Administration and Finance
Michael V. O’Brien

Chair, Audit
Richard M. Kelleher

Vice Chair, Audit
Stephen R. Karam

Chair, Advancement
Mary L. Burns

Vice Chair, Advancement
Robert Epstein

Chair, Compensation
Robert J. Manning

Vice Chair, Compensation
R. Norman Peters

Chair, Governance
Robert J. Manning

Vice Chair, Governance
Elizabeth D. Scheibel

Secretary to the Board of Trustees
Zunilka M. Barrett

**President’s Report**
President Meehan welcomed UMass Boston Chancellor Marcelo Suárez Orozco and UMass Dartmouth Acting Chancellor and Chief Operating Officer Mark Preble to their first Board meeting. He thanked Chancellor Suárez Orozco and his wife, Carola, for establishing the George Floyd Fund.
Board of Trustees  
September 22, 2020

He expressed his appreciation to the Board for their volunteer service, as well the Chancellors and their teams, and his team at the President’s Office since the COVID-19 pandemic forced the University into a state of remote learning and working.

He commented on the state budget and funding for public higher education and stated that the University must continue to plan and take action, and continue to fiercely advocate at the state and federal levels for support. He reported that Trustee Karam would provide an update on the work of the Administration and Finance Committee. He commented on the University’s financial condition and the difficult decisions made by the campuses.

The President also provided brief updates on the University’s system-wide enrollment performance, efforts to safely bring students back to the campuses for the Spring 2021 semester, and noted the recent joint statement from the Student Trustees in support of the UMass Votes campaign, which calls on all UMass students to register and vote.

Public Participation

Annetta Argyres, President of the Professional Staff Union representing staff at the Amherst and Boston campuses, Steve Striffler, President of the Faculty Staff Union from UMass Boston, and Verena Lisinski, Chairperson of the Educational Services Unit from UMass Dartmouth spoke about concerns across the UMass system related to the cuts being made on the campuses since transitioning to remote learning in the spring and the harm caused by the approved budget. Requests made for the UMass system and for the Board of Trustees included to reverse the decision on the approved budget and to use funds from the University reserves, to use their influence and be stronger public advocates for publicly funded higher education, and to visit the UMass campuses both in person and virtually to get a deeper knowledge of the institutions they govern.

Trustee Tolman commented about the speakers concerns relating to budget cuts. He expressed his frustration with public speakers too often coming to the Board on important matters and not being addressed. He noted the lack of communication between the different campuses and asked if a committee could be established with a few Board members and representatives from each campus to address the concerns. Chairman Manning stated that communication could be better and noted that there would be follow-up and assigned Executive Vice President Julian to assist on the matter. President Meehan stated that Chief Human Resources Officer John Dunlap could coordinate a meeting with the representatives from each campus.

Standing Committee Reports:

Committee on Academic and Student Affairs

Trustee Paris Jeffries reported that the Committee on Academic and Student Affairs met on September 15th and approved the meeting minutes of the May 27th CASA open and executive sessions. In his remarks, President Meehan acknowledged the innovative work by the campuses in the wake of the COVID-19 global pandemic. System Chancellor Katherine Newman provided an overview of innovations pioneered during the move to remote education in the Spring 2020 semester, including the Inter-campus Course Exchange program (ICX). UMass Dartmouth Student Trustee Dakeyla Johnson spoke to her experience as a student through the beginning stages of the pandemic. Chief Data Strategist, Ismael Carreras provided a system level understanding of the impact of COVID-19 on student persistence. The Provosts presented on what the campuses
provided for students, faculty and staff through the spring and summer to help the University pivot to the semester in terms of remote delivery.

The Committee considered and voted to approve Appointments to Named Professorships including Chairs at UMass Amherst, Boston and the Medical School, and voted to place the action item on the Consent Agenda for the Board meeting. The Committee then voted to enter into Executive Session to consider Appointments with Tenure at UMass Amherst, Boston, Dartmouth and the Medical School, Awards of Tenure at UMass Amherst, Lowell and the Medical School, and Honorary Degrees at UMass Amherst, Boston, Dartmouth, Lowell, and the Medical School. The Committee voted to include action items 1 and 2 on the Consent Agenda for Board action. Action item 3 will be voted in executive session.

Committee on Administration and Finance
Trustee Karam reported that the Committee on Administration and Finance met earlier to review several action items and to receive an update on the FY21 budget by Senior Vice President Calise and her team. He provided a high level summary of the budget update and thanked Senior Vice President Calise and her team for the work they are doing.

The Committee reviewed and approved the Establishment of the Imoigele P. Aisiku, MD ’97 Chair in Health Equity at the Medical School, the Authorization to Submit the University’s Fiscal Year 2022 Budget Request, the Approval of Changes to the Capital Project List – Projects Advancing to a Second Vote, and the Authorization to Issue Refunding Bonds in Support of the University’s Capital Plan. All items were approved by the Committee and were voted to be placed on the Consent Agenda for the Board meeting.

Consent Agenda
Chairman Manning then asked for a motion to approve items 1-7 on the Consent Agenda by a single vote. It was moved by Trustee Woolridge and seconded by Trustee Karam.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Dunlea, Epstein, Karam, Lewis, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Patel, Peyser, Ramos Gagliardi, Scheibel, Tolman, Woolridge and Wu.

Trustee Kelleher was not present for the vote.

VOTED: To approve the following votes listed as 1-7 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-3 on September 15, 2020.

1. Appointments to Named Professorships including Endowed Chairs, UMass Amherst, Boston, Medical School, Doc. T20-034
   To concur with the President in the appointment of Associate Professor Shelly Peyton for the Armstrong Professional Development Professorship in the Department of Chemical Engineering at the University of Massachusetts Amherst.
And further, To concur with the President in the appointment of Professor Monideepa Tarafdar for the Charles J. Dockendorff Endowed Professorship in the Department of Operations and Information Management at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Professor Marcelo Suárez-Orozco for the title of Distinguished Professor in the Department of Leadership in Education at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Professor Carola Suárez-Orozco for the title of Distinguished Professor in the Department of Counseling and School Psychology at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Professor Milagros C. Rosal, MS, PhD as the inaugural recipient of the Imoigele P. Aisiku, MD ’97 Chair in Health Equity at the University of Massachusetts Medical School.

And further, To concur with the President in the appointment of Professor Kimberly A. Yonkers, MD as the inaugural recipient of The Katz Family Chair in Psychiatry at the University of Massachusetts Medical School.

2. **Appointments with Tenure, UMass Amherst, Boston, Dartmouth, Medical School, Doc. T20-036**

   To concur with the President in the appointment of Soonkyu Chung as Associate Professor with tenure in the Department of Nutrition at the University of Massachusetts Amherst.

   And further To concur with the President in the appointment of Ilia N. Karatsoreos as associate professor with tenure in the Department of Psychological and Brain Sciences at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Orlando C. Richard as professor with tenure in the Department of Management at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Monideepa Tarafdar as professor with tenure in the Department of Operations and Information Management at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Allison M. Vorderstrasse as professor with tenure in the Department of Nursing at the University of Massachusetts Amherst.

   And further, To concur with the President in the appointment of Marcelo Suárez-Orozco as professor with tenure in the Department of Leadership in Education at
the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Carola Suárez-Orozco as professor with tenure in the Department of Counseling and School Psychology at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of John Williams as professor with tenure in the Charlton College of Business at the University of Massachusetts Dartmouth.

And further, To concur with the President in the appointment of Maryann Davis as professor with tenure in the School of Medicine at the University of Massachusetts Medical School.

3. **Awards of Tenure, UMass Amherst, Lowell, Medical School, Doc. T20-037**

To concur with the President in the awards of tenure to the following individuals in the following departments:

**AMHERST**
- Daniel E. Holcomb, Electrical and Computer Engineering
- Lisa M. Troy, Nutrition
- David E. Moorman, Psychological and Brain Sciences
- Alexander R. Gerson, Biology

**LOWELL**
- Dan Berlowitz, Public Health
- Daniel Arroyo-Rodriguez, World Languages & Cultures
- Rebecca Richards, English
- Comfort Enah, Zuckerberg College of Health Sciences
- Jonghan Kim, Biomedical & Nutritional Sciences

**MEDICAL SCHOOL**
- David Grunwald, School of Medicine
- Javier Irazoqui, School of Medicine
- Chinmay Trivedi, School of Medicine

The Committee on Administration and Finance approved items 4-7 on September 22, 2020.

4. **Establishment of the Imoigele P. Aisiku, MD ’97 Chair in Health Equity, UMass Medical School, Doc. T20-042**

In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws: to establish the Imoigele P. Aisiku, MD ’97 Chair in Health Equity at the University of Massachusetts Medical School.

5. **Fiscal Year 2022 State Budget Request Authorization, Doc. T20-039**

To authorize the President to prepare and submit the University’s Fiscal Year 2022 State Budget request per the Board’s Governance policy (T73-098).
6. **Approval of Changes to the Capital Projects List (related to the FY2019–FY2023 Capital Plan), (Vote 2), UMass Amherst, Lowell and Medical School, Doc. T18-064, as amended**

Pursuant to Trustee Policy T93-122, as amended, to approve the following projects under the **second vote**; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended and Board vote T18-056:

<table>
<thead>
<tr>
<th>Campus</th>
<th>Project Name</th>
<th>Vote 1</th>
<th>Vote 2</th>
<th>Local Funding</th>
<th>External Funding</th>
<th>Borrowed Funding</th>
<th>State Funding</th>
<th>P3</th>
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<tbody>
<tr>
<td>UMA</td>
<td>Energy Improvements</td>
<td>$15,000,000</td>
<td>$15,000,000</td>
<td>$700,000</td>
<td>$1,000,000</td>
<td>$11,000,000</td>
<td>$2,300,000</td>
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<tr>
<td>UML</td>
<td>Critical Repair - Olsen Strategic Renovations, Repairs and Replacements</td>
<td>$18,500,000</td>
<td>$18,500,000</td>
<td>$12,400,000</td>
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<td>-</td>
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<tr>
<td>UMMS</td>
<td>New Education and Research Building</td>
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<td>$325,000,000</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td>UMMS</td>
<td>Power Plant Expansion</td>
<td>$50,000,000</td>
<td>$50,000,000</td>
<td>$25,000,000</td>
<td>$25,000,000</td>
<td>-</td>
<td>-</td>
<td>-</td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td></td>
<td><strong>$383,500,000</strong></td>
<td><strong>$408,500,000</strong></td>
<td><strong>$38,100,000</strong></td>
<td><strong>$26,000,000</strong></td>
<td><strong>$336,000,000</strong></td>
<td><strong>$8,400,000</strong></td>
<td><strong>$0</strong></td>
</tr>
</tbody>
</table>

7. **Authorization to Issue Refunding Bonds in Support of the University’s Capital Plan, Doc. T20-043**

WHEREAS, pursuant to Chapter 773 of the Acts of 1960, as amended ("Building Authority Enabling Act"), the University of Massachusetts Building Authority is a body politic and corporate and a public instrumentality of The Commonwealth of Massachusetts (the "Commonwealth") created to aid and contribute to the performance of the education and other purposes of the University of Massachusetts (the "University") by providing buildings and other structures for the use of the University, its students, staff and their dependents and for lease to or use by an organization or association, in any form, of students or others the activities of which are a part of the activities at the University and subject to regulation by the Board of Trustees of the University (the "Trustees");

WHEREAS, in the judgment of the Trustees it is in the best interest of the University for the Building Authority to restructure bonds when deemed desirable and refund bonds when market conditions are favorable; and

WHEREAS, the Building Authority's enabling act authorizes the Trustees, on behalf of the Commonwealth, to provide a Commonwealth guaranty of not to exceed $200,000,000 outstanding principal amount of Building Authority Bonds;

NOW, THEREFORE,

1. The issuance of refunding bonds by the Building Authority is hereby approved, in such amount and pursuant to such terms, including but not limited to restructuring the terms of debt service, as shall be approved in writing by either the President and the Senior Vice President for Administration & Finance and Treasurer of the University, acting alone (each, an "Authorized Officer").

2. Each Authorized Officer hereby is authorized to execute and deliver on behalf of the University and the Commonwealth one or more contracts for financial assistance, management and services with respect to the projects refinanced by the Building Authority and the Building Authority refunding bonds issued in connection therewith and authorized herein. Each such contract may
include the Commonwealth guaranty of all or a portion of such bonds, as determined by an Authorized Officer and within the limits prescribed by the Building Authority's enabling act.

3. Each Authorized Officer is hereby authorized to take such other action as deemed necessary or desirable to be done or taken to effectuate the matters hereby authorized, as conclusively evidenced by their doing the things or taking the action hereby authorized.

Executive Session Announcement
Chairman Manning then asked for a roll call vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering Honorary Degrees, UMass Amherst, Boston, Dartmouth, Lowell, and the Medical School.

Chairman Manning announced that the meeting would not reconvene in open session.

The Secretary then called the roll with each Trustee asked to vote yes or no. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Dunlea, Epstein, Karam, Lewis, O’Brien, Okwara, Osterhaus-Houle, Paris Jeffries, Patel, Ramos Gagliardi, Scheibel, Tolman and Woolridge.

Trustees Kelleher, Peyser, and Wu were not present for the vote.

Chairman Manning then announced that the Zoom meeting will be closed by the host and instructed those participating in the Executive Session to join that Zoom meeting with the specific link that was provided.

The time was 11:34 a.m.

Zunilka Barrett
Secretary to the Board of Trustees