

**UNIVERSITY OF MASSACHUSETTS  
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE SPECIAL MEETING OF THE  
BOARD OF TRUSTEES**

**Friday, August 2, 2019; 11:00 a.m.  
Amherst Room  
University of Massachusetts Club  
One Beacon Street – 32<sup>nd</sup> Floor  
Boston, Massachusetts**

**Trustees Present:** Chairman Manning; Vice Chair Peters; Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, Kuffoh, O'Brien, Paris Jeffries, Peyser, Scheibel, Thomas, Tolman and Wu

**Trustees Absent:** Trustees Binnall, Okwara, Osterhaus-Houle, Patel and Woolridge

**University Administration:** President Meehan; General Counsel Leone; Senior Vice President Calise; Chancellors Subbaswamy, Newman and Moloney; Provosts Karim and Flotte

**Faculty Representatives:** Professor Lublin, UMass Boston

**Documents Used:**

- University's FY20 Operating Budget, Document T19-020
- Mandatory Student Charges and Authorization to Approve other Charges for Academic Year 2019-2020, Document T19-021
- Authorization to Allocate the FY20 State Appropriation, Document T19-022
- Chancellor Search Committee, UMass Boston, Document T19-040

Chairman Manning convened the meeting at 11:03 a.m.

**Chair's Report**

Chairman Manning thanked everyone for their attendance and announced the meeting's agenda to consider the University's fiscal year budget. He welcomed Trustees Rick Kelleher and the Student Trustees to the Board: Jacob Binnall from UMass Amherst, Kush Patel from UMass Boston, Amanda Kuffoh from UMass Dartmouth, Ryan Callahan from UMass Lowell, and Peter Cruz Gordillo from the UMass Medical School.

Chairman Manning commented on the state budget debate regarding the UMass line item as it relates to language that would have impacted the Board's ability to perform its fiduciary responsibilities. He thanked Speaker DeLeo and the House members of the Budget Conference Committee for supporting the UMass line item. He thanked the Board for their work in consultation with President Meehan and the Chancellors on fiscal oversight, accountability and transparency. The Chairman commented on challenges ahead and the need to take an even closer look at how business is done. He stated that President Meehan plans to create an Advisory Working Group

**Board of Trustees**  
**August 2, 2019**

focused on issues related to the ability of ensuring the long-term financial sustainability of the University.

Chairman Manning announced that per the Board Bylaws, the Governance Committee membership for 2019-2020 has been established. He will serve as Chair; Trustee Scheibel as Vice Chair; and Trustees Osterhaus-Houle and Peters will serve as members. The Governance Committee will meet over the summer to discuss board leadership and report back to the Board in September.

**President's Report**

President Meehan welcomed the new Trustees to the Board. He reported that the Board will consider approval of the University's Fiscal Year 2020 operating budget and set tuition rates for the upcoming academic year. He expressed his appreciation for the additional investment that the Governor, the Speaker, the Senate President, and all of the University's partners in the Legislature provided for UMass this year. He thanked the Governor, Secretary Peyser, Secretary Heffernan, Speaker DeLeo and Senate President Spilka for their commitment to fund the State's share of the University's collective bargaining costs. He thanked the Chancellors and their teams for working through a budget process that has become increasingly more demanding in terms of data collection and review.

He reported that the University's budget projections, which are based on a five-year financial forecast assume a modest 2.5% tuition increase for in-state undergraduates. If approved, the increase would be consistent with the stated goal to hold tuition growth at or below the rate of inflation.

President Meehan reported on Moody's decision to remove the University's "negative outlook" while affirming its Aa2 rating. He announced the creation of an Advisory Working Group to provide additional guidance and perspective on campus and system office efforts to meet the University's goals for long-term financial sustainability. The group will focus on access and affordability, maintaining or improving quality and continued operations management in the most efficient and effective way possible.

**Consent Agenda**

Chairman Manning then asked for a motion to approve items 1-6 on the Consent Agenda by a single vote. It was moved and seconded.

**VOTED:** To approve the following votes listed as 1-6 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-6 on May 29, 2019.

1. **Bachelor of Science in Interior Architecture + Design (IAD), UMass Dartmouth, Document T19-023**

To approve the Bachelor of Science in Interior Architecture + Design (IAD) at the University of Massachusetts Dartmouth as contained in Doc. T19-023.

**Board of Trustees**  
**August 2, 2019**

2. **Proposal to transform the current Honors Program to the Honors College, UMass Dartmouth, Document T19-028**

To approve the transformation of the Honors Program to the Honors College at the University of Massachusetts Dartmouth.

3. **Renaming of the College of Nursing to the College of Nursing and Health Sciences, UMass Dartmouth, Document T19-029**

To approve the transformation of the College of Nursing to the College of Nursing and Health Sciences at the University of Massachusetts Dartmouth, Document T19-029.

4. **Appointments to Named Professorships including Endowed Chairs, UMass Amherst, Document T19-024**

To concur with the President in the appointment Professor Janet Fink to the Berthiaume Endowed Professorship in the Isenberg School of Management at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment Professor Léonce Ndikumana as Distinguished Professor in the Department of Economics at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Professor Barbara Osborne as Distinguished Professor in the Department of Veterinary & Animal Sciences at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment Professor Sankaran Thai Thayumanavan as Distinguished Professor in the Department of Chemistry at the University of Massachusetts Amherst.

5. **Appointments with Tenure, UMass Amherst, Boston, Lowell, Document T19-025**

To concur with the President in the appointment of Anne Massey as professor with tenure in the Department of Operations and Information Management and to the Thomas O'Brien Endowed Chair, at the Isenberg School of Management at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Nancy Hanrahan as professor with tenure in the Department of Nursing at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Kibibi Mack-Shelton as professor with tenure in the Department of Africana Studies at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Susanna Remold as professor with tenure in the Department of Biological Sciences at the University of Massachusetts Lowell.

6. **Awards of Tenure, UMass Amherst, Boston, Lowell, Medical School, Document T19-026**  
To concur with the President in the awards of tenure to the following individuals in the following departments:

**AMHERST**

**Zlatan Aksamija**, Electrical & Computer Engineering  
**Judyie Al-Bilali**, Theater  
**Meghan E. Armstrong-Abrami**, Languages, Literature & Cultures  
**Christopher Baker**, Theater  
**Melissa A. Baker**, Hospitality & Tourism Management  
**Eleni Christofa**, Civil & Environmental Engineering  
**Lorraine S. Cordeiro**, Nutrition  
**Marie Christine D. Crago**, Resource Economics  
**Matthew D. Dobson**, Mathematics and Statistics  
**Sonja I. Drimmer**, History of Art and Architecture  
**Sarah A. Fefer**, Student Development and Pupil Personnel Services  
**Ina Ganguli Prokopovych**, Economics  
**Chrystal A. George Mwangi**, Educational Policy, Research and Administration  
**Seth K. Goldman**, Communication  
**Eric J. Gonzales**, Civil & Environmental Engineering  
**Justin H. Gross**, Political Science  
**Arjun Guha**, Computer Sciences  
**Nestor Guillen**, Mathematics and Statistics  
**Amir Houmansadr**, Computer Sciences  
**David E. Irwin**, Electrical & Computer Engineering  
**Evangelos Kalogerakis**, Computer Sciences  
**Ezekiel W. Kimball**, Educational Policy, Research and Administration  
**Kirsten Leng**, Women, Gender, Sexuality Studies  
**Ezra Markowitz**, Environmental Conservation  
**Anne Massey**, Operations & Information Management  
**Arya Mazumdar**, Computer Science  
**Alexandra Meliou**, Computer Science  
**Elizabeth Nicole Melton**, Sport Management  
**Yasu Morita**, Microbiology  
**Stephen S. Nonnenmann**, Mechanical & Industrial Engineering  
**Alejandro Pérez Carballo**, Philosophy  
**Darrel Ramsey-Musolf**, Landscape Architecture and Regional Planning  
**Jamie R. Rowen**, Political Science  
**Barna Saha**, Computer Science  
**David A. Sela**, Food Sciences  
**Daniel R. Sheldon**, Computer Science  
**John R. Sirard**, Kinesiology

**Kristina A. Stinson**, Environmental Conservation  
**Alexander Suvorov**, Environmental Health Sciences  
**Torrey E. Trust**, Teacher Education and Curriculum Studies  
**Jauna M. Valdes**, Art  
**Jenny M. Vogel**, Art  
**Emily Yucai Wang**, Resource Economics  
**Jun Yan**, Physics  
**Guodong Zhang**, Food Sciences

**BOSTON**

**Tahirah Abdullah**, Psychology  
**Matthew Bell**, Engineering  
**Elizabeth K. Brown**, Sociology  
**Jarrett Byrnes**, Biology  
**Nayelli Castro-Ramírez**, Latin American & Iberian Studies  
**Christian Chun**, Applied Linguistics  
**Amy Cook**, Counseling & School Psychology  
**Heidi Gengenbach**, History  
**Sarah Hamblin**, English  
**Keren Horn**, Economics  
**Richard Hunter**, Psychology  
**Luis Jiménez**, Political Science  
**Sangwan Kim**, Accounting and Finance  
**Patricia Krueger-Henney**, Leadership in Education  
**Jay Junghun Lee**, Accounting and Finance  
**Rui Li**, Accounting and Finance  
**Gillian MacNaughton**, Global Inclusion & Social Development  
**KoEun Park**, Accounting and Finance  
**Dimity Peter**, Global Inclusion & Social Development  
**Lianna Pizzo**, Curriculum and Instruction  
**Jason Rodriquez**, Sociology  
**Kellee Siegfried-Harris**, Biology  
**Cinzia Solari**, Sociology  
**James Soldner**, Global Inclusion & Social Development  
**Elizabeth Sweet**, Anthropology  
**Mirjana Vuletić**, Mathematics  
**Leslie Wang**, Sociology  
**Kevin Wozniak**, Sociology  
**Lin Zhu**, Communication

**LOWELL**

**Alireza Amirkhizi**, Mechanical Engineering  
**Michael Ciuchta**, Marketing, Entrepreneurship & Innovation  
**Amit Deokar**, Operations & Information Systems  
**Angelica Duran-Martinez**, Political Science  
**Joyita Dutta**, Electrical & Computer Engineering  
**Wei Guo**, Physics & Applied Physics  
**Silas Laycock**, Physics & Applied Physics

Board of Trustees  
August 2, 2019

**John McKenna**, Curriculum & Instruction  
**Wilfred Ngwa**, Physics & Applied Physics  
**Hieu Phan**, Finance  
**Anna Rumshinsky**, Computer Science  
**Tommaso Tempesti**, Economics  
**Jenna Vinson**, English  
**Yi-Ning Wu**, Physical Therapy & Kinesiology  
**Yuan Zhang**, Nursing

**MEDICAL SCHOOL**      **Michael Brehm**, Program in Molecular Medicine

**Action Items #1-3: FY2020 University Operating Budget, Document T19-020; Mandatory Student Charges and the Authorization to Approve other Charges for the Academic Year 2019-2020, UMass Amherst, Boston, Dartmouth, Lowell, Document T19-021; and the Authorization to Allocate the FY20 State Appropriation, Document T19-022**

Chairman Manning asked Vice President Calise and her team to present on the budget items, including the proposed tuition and fee increases for the upcoming academic year. He stated that he would be asking for a single vote on the items.

Senior Vice President Calise provided an update on the third quarter of FY19. Assistant Vice President Pasquini provided an overview of the FY20 budget and discussed revenue assumptions, enrollment tracking, the tuition rate increase, expenses and the impact of the budget on the University's key financial ratios. Key expense drivers will see continued growth in FY20, which is offset by both revenue increases and cost containment efforts. The President's Office and the campuses worked diligently to put together a responsible FY20 Budget that is reflective of the current fiscal environment. The President's Office will continue its quarterly reporting efforts and the use of data analytics to provide timely and transparent information to the Board and other stakeholders.

The Chancellors then spoke to the impact of tuition and fees on the campuses.

Chairman Manning then asked for a single vote on the FY2020 University Operating Budget; the Mandatory Student Charges and the Authorization to Approve Other Charges for the Academic Year 2019-2020 for UMass Amherst, Boston, Dartmouth and Lowell; and the Authorization to Allocate the FY20 State Appropriation. It was moved and seconded.

**VOTED:** To approve the University's Fiscal Year 2020 Operating Budget and to authorize the President to approve changes, as needed, based on the final General Appropriations Act for Fiscal Year 2020 and any changes made to it during the fiscal year.

And,

**VOTED:** 1. In accordance with Section 1A of Chapter 75 of the General Laws, and Policy T92-031, Appendix E, as amended to authorize the President to set the individual Tuition and Mandatory Fee (Technology Fee and Student Activity

**Board of Trustees  
August 2, 2019**

Fee) rates for the Amherst, Boston, Dartmouth, and Lowell campuses. The Tuition and Mandatory Fees at each campus is as outlined below for the academic year 2019-20:

<u>Tuition &amp; Mandatory Fees</u>	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Undergraduate (in-state)	\$16,389	\$14,653	\$14,358	\$15,648
Undergraduate (regional)	\$28,773	\$27,713	\$19,506	\$27,188
Undergraduate (out-of-state)	\$35,710	\$35,115	\$30,103	\$33,574
Graduate (in-state)	\$16,973	\$18,888	\$16,915	\$15,160
Graduate (regional)	\$29,270	\$30,386	\$21,410	\$22,971
Graduate (out-of-state)	\$34,587	\$36,435	\$30,103	\$26,940
Graduate Law School (in-state)			\$29,186	
Graduate Law School (regional)			\$31,112	
Graduate Law School (out-of-state)			\$38,094	

2. And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 Appendix E, to authorize the President to approve final student housing rent and food service charges for academic year 2019-20.

<u>Room and Board</u>	<u>Amherst</u>	<u>Boston*</u>	<u>Dartmouth</u>	<u>Lowell</u>
	\$13,004	\$5,550	\$13,870	\$13,060

\*Dining only

3. And further, to authorize the President to approve individual fee rates for other fees and fee/revenue based operations charges as needed during the academic year 2019-20.

And,

**VOTED:** To direct the President to allocate the amount appropriated for the University of Massachusetts in Line Item 7100-0200 of the General Appropriation Act for Fiscal Year 2020 to the campuses.

**Other Business, Action Item #1: Appointment of Chancellor Search Committee, UMass Boston, Document T19-040**

Chairman Manning asked for a motion to approve the Appointment of the Chancellor Search Committee at UMass Boston. It was moved and seconded.

Chairman Manning and President Meehan commented on the efforts to select a Search Committee for a permanent Chancellor for the Boston campus. It was noted that UMass Boston is well-positioned for the search after two years of financial stabilization provided by Interim Chancellors Mills and Newman, the completion of several construction and renovation projects, and the agreement to develop Bayside which will generate significant revenue for the campus.

**Board of Trustees**  
**August 2, 2019**

In regards to the creation of the Search Committee, there was extensive outreach with formal requests for nominations made to UMass Boston student government, the Faculty Council, Faculty Senates, Deans and the entire faculty. The Search Committee is distinguished and diverse. It is composed of the largest contingents of faculty members in UMass search history, and a faculty member will serve as vice chair of the committee. Trustee Peters has agreed to chair the committee. Trustees Paris Jeffries and Tolman will serve as members and are eager to serve their alma mater. Isaacson Miller will serve as the search firm.

The committee will be charged with conducting an open, transparent, and comprehensive search and present the names of finalist candidates to President Meehan, who will then recommend the appointment of a permanent Chancellor to the Board for its approval.

Chairman Manning asked for a vote and the motion passed unanimously.

**VOTED:** Pursuant to Doc. T73-098, to ratify the appointment by the Chair of the Board of Trustees in the naming of the Search Committee for a Chancellor at the University of Massachusetts Boston:

Chair: R. Norman Peters, Vice Chair, UMass Board of Trustees

Vice Chair: Jean Rhodes, Frank L. Boyden Professor of Psychology and Director, Center for Evidence-Based Mentoring, UMass Boston

Joseph B. Berger, Professor of Education and Dean of the College of Education and Human Development, UMass Boston

Lisa Calise, Senior Vice President for Administration & Finance and Treasurer, UMass

Richard P. Campbell,\* former member, UMass Board of Trustees; member, UMass Boston Board of Visitors

Julie Chen, Vice Chancellor for Research and Innovation, UMass Lowell

Linda Dorcena Forry, Vice President for Diversity and Inclusion, Suffolk Construction; former member, Massachusetts House and Senate

Rafael Jaen, Associate Professor; Chair, Department of Performing Arts, UMass Boston

Michael Johnson, Professor and Chair, Department of Public Policy and Public Affairs, McCormack Graduate School, UMass Boston

Robert Lewis Jr., Founder and President, The Base

Joyce Linehan,\* Chief of Policy and Planning for Boston Mayor Martin J. Walsh



**Board of Trustees**  
**August 2, 2019**

Arthur Mabbett,\* member, UMass Boston Board of Visitors

Jill Macoska, Alton J. Brann Endowed Distinguished Professor in Science & Mathematics & Cancer Biology and Director of the Center for Personalized Cancer Therapy, UMass Boston

Imari K. Paris Jeffries,\* member, UMass Board of Trustees, Executive Director, Parenting Journey

Jeffrey Sanchez,\* Fellow, Harvard T.H. Chan School of Public Health, former member Massachusetts House, former chair, House Committee on Ways & Means

Dr. C. Eduardo Siqueira, associate professor of Environment and Public Health, School for the Environment, coordinator of Transnational Brazilian Project, Mauricio Gastón Institute of Latino Community Development and Public Policy, UMass Boston

Sarah Tariq, former student member, UMass Board of Trustees

Linda Thompson, Dean and Professor, College of Nursing and Health Sciences, UMass Boston

Steven A. Tolman,\* member, UMass Board of Trustees; President, Massachusetts AFL-CIO; former member Massachusetts House and Senate

Kahrim Wade, Manager, Quinn Graphics; 2015 Chancellor's Achievement Award recipient; current UMass Boston student

Samantha Zeno, UMass Boston Student Body President

\*UMass Boston graduate

**Executive Session Announcement**

Chairman Manning then asked for a roll call vote to enter into Executive Session to investigate whether to bring charges of criminal misconduct, and to consider the filing of criminal complaints, preceding formal criminal court process pursuant to General Law Chapter 30A, Section 21(a)(5), to comply with the provisions of the Massachusetts General Laws to protect the rights of individuals.

It was moved and seconded, and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for the purposes listed. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, O'Brien, Paris Jeffries, Peyser, Scheibel, Thomas, Tolman and Wu.

**Board of Trustees**  
**August 2, 2019**

The time was 12:22 p.m.

Zunilka Barrett  
Secretary to the Board of Trustees