

**UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL•LAW•ONLINE**

**MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES**

**Wednesday, December 18, 2019; 10:00 a.m.
Amherst Room
University of Massachusetts Club
One Beacon Street – 32nd Floor
Boston, Massachusetts**

Trustees Present: Chairman Manning; Vice Chair Peters; Trustees Binnall, Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, Kuffoh, Okwara, Osterhaus-Houle, Paris Jeffries, Patel, Peysner, Scheibel, Thomas, Tolman, Woolridge and Wu

Trustees Absent: Trustee O'Brien

University Administration: President Meehan; General Counsel Leone; Chancellors Subbaswamy, Newman, Johnson, Moloney and Collins

Faculty Representatives: Professor Hoagland, UMass Amherst; Professor Lublin, UMass Boston

Chairman Manning convened the meeting at 10:11 a.m.

Consideration of the prior Minutes of the Board

Chairman Manning stated that the Board was provided with the draft meeting minutes of the August 2nd and September 4, 2019 open and executive sessions and asked for any corrections. With no corrections, the minutes were approved. The Chairman announced that the Executive Session minutes of the last meetings will not be released and should remain confidential because the publication of them would defeat the lawful purposes of the executive session.

Chair's Remarks

Chairman Manning announced the meeting's agenda: an update on the UMass Boston Chancellor Search, reports from Student Trustee Kuffoh and President Meehan, four public speakers, standing committee reports, vote on three audit items, vote to approve the consent agenda, and one item in executive session.

Vice Chair Peters then provided an update on the UMass Boston Chancellor Search Committee. Since the Board of Trustees last met, the Committee held outreach meetings with UMass Boston's important constituency groups, developed an informational website for the UMass Boston community, held three business meetings, and is conducting an extensive candidate-outreach effort led by the recruitment firm, Isaacson Miller. The Committee expects to begin discussions with candidates next month.

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Chairman Manning stated that UMass Boston is vital to the UMass system, the city, and the Commonwealth, and the Board remains firmly committed to helping the campus achieve its full potential.

Student Trustee Report, UMass Dartmouth

Trustee Kuffoh spoke to the growth of the Dartmouth campus; UMass Dartmouth's students' dissatisfaction with the University's administration; the administration's need to recognize the impact of its decisions on students, in particular on students of color; and the lack of resources available to University staff to fully support students. She highlighted two student-lead coalitions in response to the University's missteps and students' needs. The Sunrise Movement which seeks a commitment towards a goal of zero carbon emissions by 2050, and the C.O.(U).R.E Movement Arise, which expresses concerns over the allocation processes of the University-wide budget, specifically student affairs and the lack of funding for student organizations.

Trustee Kuffoh recommend having a Student Advisory Board in departments such as Human Resources, a diverse and equitable representation of students in the decision-making processes, and a University-wide diversity agenda aimed at supporting and uplifting historically under-represented students, faculty and staff. She stated that University needs redirect its focus back to its foundation which is the students, their rights, their safety, their identities and most importantly, their voices.

Public Speakers

Dexter Van Zile from the Committee for Accuracy in Middle East Reporting and Analysis (CAMERA), a Massachusetts-based non-profit that promotes fair and accurate coverage of the Middle East, expressed concerns over Dr. Sut Jhally's use of public resources as a UMass Amherst professor to promote his film, "The Occupation of the American Mind." The problems with the film are documented on CAMERA's website, camera.org.

Marlene Kim, Professor & Faculty Staff Union President from UMass Boston spoke to the continued concerns expressed by the UMass Boston community with regards to the offering of Mt. Ida programs by UMass Amherst. She informed the Board of a petition signed by faculty, staff, students, and UMass supporters demanding that the Board and President Meehan halt the use of UMass Amherst's Mt. Ida campus in Newton for academic courses or programs already available at UMass Boston.

David Morin, a graduate student from UMass Amherst, spoke to the administration's plan to close and demolish Lincoln Apartments and North Village, and to seek proposals for a P3 project to create new undergraduate housing replacing the existing graduate student housing facilities—a plan graduate student residents oppose. He asked for the Board's help in cancelling UMass Amherst's P3 project, and restarting and including students in the decision-making process.

Kenneth Reardon, Professor and Director of the MS in Urban Planning and Community Development Program from UMass Boston spoke to the graduate program and the offering of programs by UMass Amherst's Mt. Ida campus. He commented on the unfair competition and asked that the Board take a critical step towards insuring education equity for Boston's students

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by preventing the Amherst campus from establishing programs that directly compete with those effectively being offered by UMass Boston.

President's Report

President Meehan stated that last week the Legislature passed and the Governor signed a supplemental state budget that included an Endowment Match Program with \$5 million earmarked for the University of Massachusetts which provides \$1 in state matching funds for every \$2 raised through private fundraising up to the appropriated limit. He also noted that conversations have begun with the Administration and Legislature regarding the next fiscal year's state budget.

President Meehan provided highlights from top achievements in 2019. UMass was ranked one of the best university systems in the country by *U.S. News & World Report* for the 4th year in a row and for the fifth straight year, *Reuters* named UMass one of the World's Most Innovative Universities, recognizing its efforts to advance science, invent new technologies, and drive the global economy through research and development.

Ocean Vuong, Assistant Professor in the Masters of Fine Arts Program for Poets and Writers at UMass Amherst, was named a 2019 MacArthur Fellow as a poet and fiction writer; UMass Boston launched the New Balance Sport Leadership and Administration Program. Joseph N. Cooper was named the inaugural J. Keith Motley Endowed Chair for Sport Leadership and Administration which is supported by a \$5 million gift from New Balance; UMass Dartmouth has been recognized for student social mobility, placing No. 84 in national rankings from *U.S. News & World Report*. The UMass School of Law recently achieved a bar pass rate of 82.6 percent for first-time test-takers outscoring the statewide average for the second year in a row; UMass Lowell welcomed the largest incoming class in school history this year, with more than 3,300 first-year students and new transfers joining the student body; and the UMass Medical School recently formed a partnership with the VA Central Western Massachusetts Healthcare System to build a community-based outpatient clinic for veterans.

Standing Committee Reports:

Committee on Academic and Student Affairs

Trustee Paris Jeffries reported that the Committee on Academic and Student Affairs met on November 20th and approved the meeting minutes of the September 4, 2019 CASA open and executive sessions. The President acknowledged Veteran's Day and all UMass veterans and military families and presented highlights from each campus. Interim Senior Vice President Gamache reported on the tenure process and provided information regarding tenure awards on the five campuses. The Committee considered and voted to approve the Bachelor of Arts in Digital Media at UMass Lowell and the Appointments to Named Professorships including Chairs at UMass Amherst and Boston. Both were approved and placed on the Consent Agenda for the Board's action. There were two Information Items, the Academic Quality Assessment and Development (AQAD) and the Periodic Multi-Year Review (PMYR). President Meehan led a discussion on the Preliminary Fall Enrollment and Admissions Report. Chief Data Strategist and Director of the Analytics Group Ismael Carreras presented a slide presentation followed by comments from the Chancellors. The Committee then voted to enter into Executive Session to

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consider three action items, and voted to include two of the action items on the Consent Agenda for Board action.

Committee on Administration and Finance

Trustee Karam reported that the Committee on Administration and Finance met on December 5th. Senior Vice President Calise provided an overview on the A&F Roadmap 3.0, a summary of the first quarter financial report for FY20, and an update on the implementation of the Unified Purchasing Services Team (UPST). The Committee considered the establishment of the Robert T. Seeley Visiting Assistant Professorship in Mathematics at UMass Boston, the first vote to approve Changes to the Capital Project list for the UMass Medical School, a second vote to approve Changes to the Capital Projects List for UMass Amherst and Dartmouth, and a second vote to approve Changes to P3 Projects on the Capital Projects List for UMass Lowell. The items were voted and placed on a Consent Agenda for Board action. The Committee also heard an update on the Five-Year Financial Forecast.

Audit Committee

Trustee Furman reported that the Audit Committee met on December 5th and accepted the minutes of the prior Committee meeting. Director of Internal Audit Kyle David briefed the Committee on his team's activity during the fiscal year and provided a status of external audit activity around the University, including the University and its related entities' financial statement audits, state audits and other ongoing audits taking place across the University. The Committee heard a presentation on cyber risk and what is done at the University to prevent and detect it and its potential impact on higher education. Senior Vice President Calise and University Controller Cevallos provided highlights of the University's Fiscal Year 2019 financial results, operating margin and budget to actual comparison, and improvements made to the year-end processes and the financial statements. KPMG, the University's external auditor, presented results from their audit of the University's Financial Statements and Federal Uniform Guidance Compliance. The Committee voted to approve the Internal Audit Charter, the University's Fiscal Year 2019 Financial Statements and KPMG's Uniform Guidance Audit Report. The Committee then voted to enter into Executive Session.

Chairman Manning then asked for a single vote on the Internal Audit Charter, the University's Fiscal Year 2019 Financial Statements and KPMG's Uniform Guidance Audit Report. It was moved and seconded.

VOTED: To approve the Internal Audit Charter (Document T06-061, as amended)

And, To approve the University's Annual Financial Statements (Document T19-061)

And, To approve the Report on Major Federal Program Compliance with OMB Uniform Guidance (Document T19-062)

Consent Agenda

Chairman Manning then asked for a motion to approve items 1-8 on the Consent Agenda by a single vote. It was moved and seconded.

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VOTED: To approve the following votes listed as 1-8 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-4 on November 20, 2019.

1. **Bachelor of Arts in Digital Media, UMass Lowell, Document T19-054**

To approve the Bachelor of Arts in Digital Media at the University of Massachusetts Lowell as contained in Doc. T19-054.

2. **Appointments to Named Professorships including Chairs, UMass Amherst, Boston, Document T19-055**

To concur with the President in the appointment of Clinical Assistant Professor Raeann Leblanc as the Seedworks Endowed Clinical Assistant Professor for Social Justice in the College of Nursing at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Professor Nianqiang Wu to the Armstrong/Siadat Endowed Professorship in Materials Science in the Department of Chemical Engineering at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Professor Stephen Mrozowski to the title of Distinguished Professor in the Department of Anthropology at the University of Massachusetts Boston.

3. **Appointments with Tenure, UMass Amherst, Boston, Lowell, Document T19-059**

To concur with the President in the appointment of Julia Jorati as associate professor with tenure in the Department of Philosophy at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Sanjay Raman as professor with tenure in the Department of Electrical and Computer Engineering at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Nianqiang Wu as professor with tenure in the Department of Chemical Engineering at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Silvia Dorado-Banacloche as associate professor with tenure in the Department of Management at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Karen H. Johannesson as professor with tenure in the School for the Environment at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Leslie Neal-Boylan as professor with tenure in the Solomont School of Nursing at the University of Massachusetts Lowell.

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4. **Awards of Tenure, UMass Medical School, Document T19-060**

To concur with the President in the award of tenure to the following individual in the following department:

MEDICAL SCHOOL Rene Maehr, School of Medicine

The Committee on Administration and Finance approved items 5-8 on December 5, 2019.

5. **Establishment of the Robert T. Seeley Visiting Assistant Professorship in Mathematics, UMass Boston, Document T19-063**

In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws, to establish the Robert T. Seeley Visiting Assistant Professorship in Mathematics at the University of Massachusetts Boston.

6. **Approval of Changes to the Capital Projects List (related to the FY2019–FY2023 Capital Plan), (Vote 1), UMass Medical School, Document T18-063, as amended**

Pursuant to Trustee Policy T93-122, as amended, to approve the following project under the **first vote**; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following project to the extent permitted by Trustee Policy T93-122, as amended, and Board vote T18-056:

Campus	Project Name	Preliminary Campus Estimate	Funding Sources					P3
			Local Funding	External Funding	Borrowed Funding	State Funding		
UMMS	New Research Building	\$300,000,000	-	-	\$300,000,000	-	-	
UMMS	Power Plant Expansion	\$50,000,000	\$25,000,000	\$25,000,000	-	-	-	
	TOTAL	\$350,000,000	\$25,000,000	\$25,000,000	\$300,000,000	\$0	\$0	

7. **Approval of Changes to the Capital Projects List (related to the FY2019–FY2023 Capital Plan), (Vote 2), UMass Amherst, Dartmouth, Document T18-064, as amended**

Pursuant to Trustee Policy T93-122, as amended, to approve the projects listed below for a **second vote** and add them to the University’s approved capital projects list; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority engage professionals and otherwise undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended, and Board vote T18-056 and requires a third vote of the board prior to the execution of any development agreement:

Campus	Project Name	Vote 1	Vote 2	Funding Sources					P3
				Local Funding	External Funding	Borrowed Funding	State Funding		
UMA	Fine Arts Center Renovations	\$9,000,000	\$11,000,000	-	-	\$11,000,000	-	-	
UMA	Central Heating Plant Boiler/Co-Gen Fitout	\$25,000,000	\$25,000,000	-	-	\$25,000,000	-	-	
UMD	SENG - Building System Project	\$54,436,421	\$45,000,000	-	-	\$20,000,000	\$25,000,000	-	
	TOTAL	\$88,436,421	\$81,000,000	\$0	\$0	\$56,000,000	\$25,000,000	\$0	

8. **Approval of Changes to P3 Projects on the Capital Projects List (related to the FY2019–FY2023 Capital Plan) (Vote 2) UMass Lowell, Document T18-064, as amended**

Pursuant to Trustee Policy T93-122, as amended, to approve the projects listed below for a **second vote** and add them to the University’s approved capital projects list; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority engage professionals and otherwise undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended, and Board vote T18-056 and requires a third vote of the board prior to the execution of any development agreement:

Campus	Project Name	Vote 1	Vote 2	Funding Sources				
				Local Funding	External Funding	Borrowed Funding	State Funding	P3
UML	Tsongas Center Annex	\$0	\$12,000,000	-	-	-	-	\$12,000,000
	TOTAL	\$0	\$12,000,000	\$0	\$0	\$0	\$0	\$12,000,000

Other Business: Advancement Update

Trustee Burns reported that the Advancement Committee did not meet this quarter. An Advancement report was provided at the Committee on Administration and Finance meeting held on December 5th where she reported that the system’s year-to-date total commitments are \$19.6 million compared to \$26.7 million at this time last year and new pledges are \$10.7 million compared to \$17.4 million this time last year. She had also commented on the Legislature and the Governor finalizing a State Endowment Match program which was recently passed and included in the supplemental budget. The Match Program will help incentivize private giving to the campuses over the next year. The campuses briefed the Committee on Administration and Finance on their advancement efforts to-date, as well as fundraising through the first quarter of fiscal year 2020. In addition, an update was provided on the President’s Office system-wide alumni events and efforts to bring together alumni and friends in Massachusetts and outside of New England, and on the continued focus to feature the incredible faculty from across the system.

Executive Session Announcement

Chairman Manning then asked for a roll call vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering 2020 Honorary Degrees, UMass Amherst, Boston, Lowell, and the Medical School.

Chairman Manning announced that the meeting would not reconvene in open session.

It was moved and seconded, and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for the purpose listed. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Callahan, Cruz-Gordillo, Epstein, Furman, Karam, Kelleher, Okwara, Osterhaus-Houle, Paris Jeffries, Peyser, Scheibel, Thomas, Tolman, Woolridge and Wu.

The time was 11:09 a.m.

Zunilka Barrett
Secretary to the Board of Trustees