

**UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES**

**Wednesday, September 19, 2018; 9:00 a.m.
University of Massachusetts Lowell Inn & Conference Center
Main Ballroom – 1st Floor
50 Warren Street
Lowell, Massachusetts**

Trustees Present: Chairman Manning; Vice Chair Peters; Trustees Burns, Karam, Madigan, Mallett, Nair, O'Brien, Osterhaus-Houle, Paris Jeffries, Peyser, Phimmasone, Scheibel, Tariq, Thomas, Tolman and Wu

Trustees Absent: Trustees Epstein, Fubini, Furman, Okwara and Woolridge

University Administration: President Meehan; General Counsel Leone; Chancellors Subbaswamy, Newman, Johnson, Moloney and Collins

Faculty Representatives: Professor Hoagland, UMass Amherst; Professor Lublin, UMass Boston; Professor Abdallah, UMass Lowell

Chairman Manning convened the meeting at 9:01 a.m.

Chair's Report

Chairman Manning welcomed everyone to the start of another academic year. He commented on the ongoing adjunct faculty negotiations at UMass Lowell and asked Chancellor Moloney to provide an update. Chancellor Moloney commented that the campus has been bargaining in good faith for three years to seek a resolution to the matter. Since the contracts are funded from the operating budget with no state support, the financial burden of the contracts ultimately falls directly on the students if there is no resolution.

Chairman Manning noted yesterday's Committee of the Whole presentation on online education which was led by Don Kilburn, Chief Executive Officer for UMassOnline.

Chairman Manning then stated that the Governor recently swore in the newest Trustee, Chioma Okwara, who was not able to join the meeting. He acknowledged that this was the first full board meeting for the new Student Trustees.

Consideration of the prior Minutes of the Board

Chairman Manning stated that the Board was provided with the draft meeting minutes of the June 20 and July 13, 2018 open and executive sessions and asked for any corrections. With no corrections, the minutes were approved.

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Approval of the 2018–2019 Officers and Committee Leadership, Doc. T18-059

Chairman Manning reported that the Governance Committee met at 7:30 a.m. and voted to recommend that the Board approve the 2018-2019 Officers and Committee Leadership. He commented on the changes to the Board's slate and noted that Trustee Paris Jeffries will serve as Chair of the Committee on Academic and Student Affairs and Trustee Scheibel will serve as Vice Chair. Trustee Karam will serve as Chair of the Committee on Administration and Finance replacing James Buonomo. Trustee Burns will serve as Chair of the Advancement Committee. Trustee Furman will serve as Chair of the Audit Committee. Trustee Peters will serve as Vice Chair of the Board.

Chair Manning then asked for a motion to approve the 2018-2019 Officers and Committee Leadership. It was moved and seconded.

VOTED: To confirm and approve the 2018-2019 Officers and Committee Chairs of the University of Massachusetts Board of Trustees Board of Trustees as set forth in Doc. T18-059; all persons to serve until the next annual meeting of the Board.

Student Trustee Report, UMass Lowell

Trustee Madigan welcomed the Board to the campus and reported on what makes UMass Lowell unique within the five-campus system: community and wellness of the Riverhawks. He noted that the expansion of Counseling Services, renovation of the Recreation Center, launch of the revamped UMass Lowell and new Mindful programs, are a testament to the strong working relationship Student Government and the University administration have on the students.

He reported on The Walk a Mile in Her Shoes March which raises awareness of sexual and gender violence on college campuses. He and dozens of students, including every fraternity on campus marched in the walk. In addition, he reported on the Support Our Students (SOS) program developed by students for students who face food insecurity. The Division of Student Affairs and Student Government also routinely assists to raise funds and receive donations for the food pantry located at University Crossing. He thanked Chancellor Moloney and Trustee Furman for their generous donations to the food pantry. He also highlighted the efforts of the Office of Student Activities to create clubs and organizations on campus to promote social and mental wellness on campus.

President's Report

President Meehan welcomed the new Student Trustees to their first full board meeting. He thanked them for dedicating themselves to the important role and helping to ensure that student voices are heard in the Board's decision-making process.

President Meehan commented on the recent *U.S. News & World Report* rankings noting that the University of Massachusetts is one of the only public university systems in the nation to have all of its undergraduate campuses ranked as top-tier national universities. He congratulated the five campuses on their outstanding rankings.

He then provided campus highlights. UMass Amherst welcomed the most academically accomplished and diverse entering class in its history this fall, which was also the largest class in

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Amherst's history with over 5,000 students. UMass Boston welcomed more than 1,000 students to its new residence hall, marking a historic moment in the campus' history. UMass Dartmouth will break ground on a new first-year student residence hall and a student dining facility in November. UMass Lowell welcomed its largest entering class in history this fall with over 3,200 students. This summer Alynlum Pharmaceuticals, co-founded by UMass Medical School Professor Phillip Zamore, announced FDA approval of Patisiran which reinforced the Medical School's global leadership in RNAi therapeutics.

President Meehan commented on the efforts underway for a comprehensive Shared Services Plan which was announced at the A&F Committee. He also commented on yesterday's Committee of the Whole discussion on the opportunities and models for increasing the University's impact in online education.

Public Speakers (UMass Boston)

Marlene Kim, Professor and President of the Faculty Staff Union spoke about UMass Boston being broken and the lack of resources to address the campus' debt. She commented on the need for a new campus and a new garage and stated that the faculty, staff and students should not pay for construction that is no fault of their own. To do so is perpetuating the institutional racism and institutional inequality in Massachusetts and in the UMass System. She stated that it is the Board's responsibility to change it.

Annetta Argyres, President of the Professional Staff Union commented on the impact UMass Boston's construction debt is having on the campus and the price employees and students are paying for that debt. She stated that the Board has another opportunity to fulfill its obligations to UMass Boston's students and employees and asked if the Board would join the campus to demand increased public funding for public education.

Standing Committee Reports:

Committee on Academic and Student Affairs

Trustee Osterhaus-Houle reported that the Committee on Academic and Student Affairs met on September 5, 2018 and approved the minutes of the May 30, 2018 CASA open and executive sessions. Following a brief report from President Meehan, the Committee considered and voted to approve the Master of Finance in Alternative Investments (MFAI) at UMass Amherst, the Bachelor of Music in Composition for New Media at UMass Lowell, and the Student Government Association Constitution Temporary Amendment at UMass Dartmouth. The Committee voted to place the three action items on a Consent Agenda for the Board's action. There was an information item on the 2018 University Performance Measurement System Report on Annual Indicators. There was then a discussion on International Enrollments: Where the World is Going and Where are our Campuses Headed. The Committee then voted to enter into Executive Session to consider four action items, and voted to include three action items on the Consent Agenda for Board action.

Committee on Administration and Finance

Trustee Karam reported that the Administration and Finance Committee met on September 12th. President Meehan and Senior Vice President Calise provided an update on Shared Services. The

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A&F Team will complete a comprehensive Shared Services Plan for the President by December and the Board will be updated at its next meeting.

There was an update on the fall enrollment numbers at each campus. The President's Office and campuses will continue to monitor the enrollment data in real time and the Board will be updated after Quarter 1 results are completed. The Committee reviewed the University's first Reserve Policy which is a significant step forward in strengthening our University financial policies. There was a presentation from experts at KPMG to review key principals of alternative procurement or P3 arrangements to better understand the range of risks and responsibilities under such arrangements. The A&F Team's work with KPMG has led to proposed changes to the current Capital Planning, Land and Facilities Use Policy which will be reviewed at the next Committee meeting for Board approval.

The FY19-23 Capital Plan totaling \$2.3 billion, 6 new projects for a first vote, and 4 projects for a second vote were reviewed and voted for Board approval. The University's Reserve Policy, Authorization for the President to Submit the University's Fiscal Year 2020 Budget Request, and the Approval of the naming of the horse barn at the Agricultural Learning Center of the University of Massachusetts as the Massachusetts Farm Bureau Federation Hall were voted and placed on the Consent Agenda for Board approval.

Chair Manning then asked for a motion to approve the University's FY2019- FY2023 Capital Plan, Doc. T18-056; the Changes to the Approved Capital Projects List (Vote 1), Doc. T18-063; and the Changes to the Approved Capital Projects List (Vote 2), Doc. T18-064. It was moved and seconded.

VOTED: Pursuant to Trustee Policy T93-122, as amended, to approve the University's Five-year Capital Plan (FY2019 to FY2023) as described in Doc. T18-056. Approval of the University's capital plan does not constitute approval of the individual projects and each project must follow the capital project approval process pursuant to Trustee Policy T93-122, as amended.

And further,

With respect to any or all of the projects in the University's Five-Year Capital Plan described in Doc. T18-056 or described in the Approved Capital Project list, as reviewed and amended quarterly, to authorize the President of the University and such other officers of the University as the President may designate (the President and each such other officer referred to herein as an "Authorized Officer"), each acting singly, in the name and on behalf of the trustees, the University or the Commonwealth, as appropriate, (a) to effectuate the financing of one or more or all of such projects by such means as such Authorized Officer shall deem advisable, including without limitation by making a written request in the name and on behalf of the trustees that the University of Massachusetts Building Authority initiate and undertake any such project in the Approved Capital Project list, or to request the Worcester City Campus Corporation to effectuate the financing thereof through any appropriate issuer of debt, and, (b) in connection with any such financing, to take

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such actions (including without limitation the execution of the guaranty of the Commonwealth on any obligation guaranteed by the Commonwealth), secure such governmental approvals, execute such agreements (including without limitation contracts for financial assistance, management and services, contracts for management and services or leases or subleases) containing such provisions and provide for such terms and sources of repayment, all as such Authorized Officer shall deem advisable and as may be required or permitted by law, including without limitation St. 1960, c. 773, §_19A, as amended, and St. 1992, c. 138, §_15A, as inserted by St. 2000, c. 159, §_303.

VOTED: Pursuant to Trustee Policy T93-122, as amended, to approve the following projects under the **first vote**; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended and Board vote T18-056:

Campus	Project Name	Preliminary Campus Estimate	Funding Sources				P3
			Local Funding	External Funding	Borrowed Funding	State Funding	
UMA	Central Heating Plant Boiler/Co-Gen Fitout	\$25,000,000	-	-	\$25,000,000	-	-
UMA	Energy Improvements	\$15,000,000	\$11,700,000	\$1,000,000	-	\$2,300,000	-
UMA	Office/Lab/Academic Renovations	\$52,500,000	\$6,500,000	-	\$46,000,000	-	-
UML	Critical Repair - Olsen Strategic Renovations, Repairs and Replacements	\$18,500,000	\$12,400,000	-	-	\$6,100,000	-

AND

Pursuant to Trustee Policy T93-122, as amended, to approve the following projects under the **first vote**; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended and Board vote T18-056:

Campus	Project Name	Preliminary Campus Estimate	Funding Sources				P3
			Local Funding	External Funding	Borrowed Funding	State Funding	
UMA	Housing Expansion	\$175,000,000	-	-	-	-	\$175,000,000
UMA	North Village Apartments	\$70,000,000	-	-	-	-	\$70,000,000

VOTED: Pursuant to Trustee Policy T93-122, as amended, to approve the following projects under the **second vote**; the adoption of such vote hereby satisfies the University’s written request that the University of Massachusetts Building Authority undertake the following projects to the extent permitted by Trustee Policy T93-122, as amended and Board vote T18-056:

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Campus	Project Name	Preliminary Campus Estimate (First Vote)	Full Project Approval (Second Vote)	Funding Sources				
				Local Funding	External Funding	Borrowed Funding	State Funding	P3
UMA	McGuirk Scoreboard & Seasonal Bubble	\$13,000,000	\$18,000,000	\$11,000,000	\$7,000,000	-	-	-
UMA	Whitmore Deferred Maintenance	\$14,000,000	\$4,000,000	-	-	\$1,752,000	\$2,248,000	-
UML	Science & Engineering Master Plan-Olsen Renovations 1	\$40,000,000	\$10,000,000	-	-	\$10,000,000	-	-
UMB	Demolish Substructure, Science Center, and Pool (Master Plan Phase I)	\$155,000,000	\$114,500,000	-	-	\$36,500,000	\$78,000,000	-
UMB	Renovations to Existing Academic Buildings (McCormack Hall and Wheatley Hall) (Master Plan Phase I)	\$75,000,000	\$41,000,000	-	-	\$41,000,000	-	-

Advancement Committee

Trustee Burns reported that the Advancement Committee met on September 5, 2018 and approved the minutes of the November 15, 2017 meeting. The Committee then heard reports from President Meehan, Vice President Pagnam, and Chair Burns. The campuses also reported on fundraising through the third quarter. Vice Chancellors Chrisler and Feudo also provided an FY19 Campus Strategic Planning Update.

Consent Agenda

Chairman Manning then asked for a motion to approve items 1-9 on the Consent Agenda by a single vote. It was moved and seconded.

VOTED: To approve the following votes listed as 1-9 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-6 on September 5, 2018.

1. **Master of Finance in Alternative Investments (MFAI), UMass Amherst, Doc. T18-049**
To approve the Master of Finance in Alternative Investments (MFAI) at the University of Massachusetts Amherst as contained in Doc. T18-049.
2. **Bachelor of Music in Composition for New Media, UMass Lowell, Doc. T18-050**
To approve the Bachelor of Music in Composition for New Media at the University of Massachusetts Lowell as contained in Doc. T18-050.
3. **Student Government Association Constitution Temporary Amendment, UMass Dartmouth, Doc. T95-095, as amended**
To approve the Mount Ida Senator temporary amendment to the University of Massachusetts Dartmouth Student Government Association Constitution. The amendment to the Constitution shall be in effect until May 2, 2019.
4. **Appointments with Tenure, UMass Amherst, Lowell, Doc. T18-051**
To concur with the President in the appointment of Cedric de Leon as Associate Professor with tenure in the Department of Sociology at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of Iman Chahine as Associate Professor with tenure in the School of Education at the University of Massachusetts Lowell.

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And further, To concur with the President in the appointment of Sharon Subreenduth as Professor with tenure in the School of Education at the University of Massachusetts Lowell.

And further, To concur with the President in the appointment of Erik Swartz as Professor with Tenure in the Department of Physical Therapy and Kinesiology at the University of Massachusetts Lowell.

5. **Awards of Tenure, UMass Amherst, Medical School, Doc. T18-052**

To concur with the President in the awards of tenure to the following individuals in the following Departments:

AMHERST **William Hite**, Music and Dance
 Mario Parente, Electrical and Computer Engineering
 Alicia R. Timme-Laragy, Environmental Science
 Kristine M. Yu, Linguistics

MEDICAL SCHOOL **John Harris**, School of Medicine

6. **Transfers of Tenure, UMass Dartmouth, Doc. T18-053**

To concur with the President in the following transfer of tenure at the University of Massachusetts Dartmouth:

Richard Rosa, FROM Department of Educational Leadership TO the Department of Public Policy.

The Committee on Administration and Finance approved items 7-9 on September 12, 2018.

7. **University Reserve Policy, Doc. T18-026**

To approve the University Reserve Policy that governs University reserve funds, the purposes for which they can be used and associated reporting requirements; and to authorize the President to promulgate administrative standards to define reserve targets, funding sources and designations and to otherwise implement this policy.

8. **Fiscal Year 2020 State Budget Request Authorization, Doc. T18-055**

To authorize the President to prepare and submit the University's Fiscal Year 2020 State Budget request per the Board's Governance policy (T73-098).

9. **Naming of the Horse Barn at the Agricultural Learning Center as the Massachusetts Farm Bureau Federation Hall, UMass Amherst, Doc. T18-062**

To name the horse barn at the Agricultural Learning Center of the University of Massachusetts Amherst as the Massachusetts Farm Bureau Federation Hall.

Other Business, Action Item #1: Department of Defense Exclusion from Personnel Clearance Requirements, Doc. T18-060

Chairman Manning asked for a motion to approve the Department of Defense Exclusion from Personnel Clearance Requirements. It was moved and seconded.

VOTED: WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board, the President, and the designated Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Trustees and other officers, provided that this action is recorded in the minutes.

NOW, THEREFORE, BE IT DECLARED that the Chairman of the Board, the President, and the designated Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as Chairman of the Board, the President, or the designated Facility Security Officer, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that the following members of the Board of Trustees and other officers shall not have, and can be effectively excluded from access to all classified information in the possession of the corporation and do not occupy positions that would enable them to affect adversely policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program:

<u>NAME</u>	<u>TITLE</u>
Mary L. Burns	Trustee
Robert Epstein	Trustee
David G. Fubini	Trustee
Maria D. Furman	Trustee
Stephen Karam	Trustee
Brian J. Madigan	Trustee
Katherine E. Mallett	Trustee
Jiya Nair	Trustee
Michael V. O'Brien	Trustee
Noreen C. Okwara	Trustee
Kerri Osterhaus-Houle	Trustee
Imari K. Paris Jeffries	Trustee
R. Norman Peters	Trustee
James A. Peyser	Trustee
Silavong Phimmason	Trustee

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Elizabeth D. Scheibel	Trustee
Sara Tariq	Trustee
Henry M. Thomas, III	Trustee
Steven A. Tolman	Trustee
Victor Woolridge	Trustee
Charles F. Wu	Trustee

Other Business, Action Item #2: Establishment of the Dr. J. Keith Motley Chair in Sport Leadership and Administration, UMass Boston, Doc. T18-057

Chairman Manning asked for a motion to approve the Establishment of the Dr. J. Keith Motley Chair in Sport Leadership and Administration at UMass Boston. It was moved and seconded.

VOTED: In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Dr. J. Keith Motley Chair in Sport Leadership and Administration at the University of Massachusetts Boston.

Executive Session Announcement

Chairman Manning then asked for a vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering Honorary Degrees, UMass Amherst, Boston, Dartmouth, Lowell, Medical School, and to consider the purchase, exchange, lease or value of real property, since it has been determined that an open meeting would have a detrimental effect on the negotiating position of the University, as permitted by General Laws Chapter 30A, Section 21(a)(6).

It was moved and seconded, and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for the purposes listed. Chairman Manning voted for the motion as did Vice Chair Peters; and Trustees Burns, Karam, O'Brien, Osterhaus-Houle, Paris Jeffries, Peyser, Phimmason, Scheibel, Tariq, Thomas, Tolman and Wu.

The time was 9:53 a.m.

Zunilka Barrett
Secretary to the Board of Trustees