

**UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE SPECIAL MEETING OF THE
BOARD OF TRUSTEES**

**Monday, July 17, 2017; 10:00 a.m.
Faculty Conference Room
University of Massachusetts Medical School
55 Lake Avenue North
Worcester, Massachusetts**

Trustees Present: Chairman Manning; Vice Chairs Furman and Collins; Trustees Buonomo, Burns, Dunlea, Epstein, Fubini, Johnston, Milkowski, O'Brien, Paris Jeffries, Peters, Peyser, Reid, Scheibel, Thomas, Woolridge, Wu and Yu

Trustees Absent: Trustees Osterhaus-Houle and Reed

University Administration: President Meehan; General Counsel Heatwole; Chancellors Subbaswamy, Mills, Johnson, Moloney and Collins

Faculty Representatives: Professor Lublin, UMass Boston; Professor O'Rielly, UMass Dartmouth; Professor Abdallah, UMass Lowell; Professor Weinstein, UMass Medical School

Documents Used: -Meeting Minutes: April 12, 2017 (Open and Executive Session)
-FY 2018 Budget & Student Charges
-FY2018 University Operating Budget

Chair Manning convened the meeting at 10:03 a.m. and stated that the Board was provided with the draft meeting minutes of the open and executive session on April 12, 2017 and asked for any corrections. With no corrections, the minutes were approved.

Reports:

Chair's Report

Chair Manning thanked Chancellor Collins for hosting the Board at the Medical School. He noted that at the Board's last meeting, the trustees were given the opportunity to learn about the success of the academic and research enterprises of the Medical School and that the Board members are excited to be on campus to see the remnants of the successes Chancellor Collins mentioned in his presentation of the campuses strategic plan.

Chair Manning introduced and welcomed the new student Trustees: Derek Dunlea, UMass Amherst; Gray Milkowski, UMass Boston; Samantha Reid, UMass Dartmouth, and Camilla Yu, UMass Medical School. Malinda Reed from UMass Lowell was reelected. Chair Manning congratulated them on being selected by their peers to represent their interests on the Board of Trustees.

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Chair Manning Welcomed Interim Chancellor Barry Mills and Chancellor Robert Johnson to the University. Prior to his appointment as Interim Chancellor, Barry Mills served as the Deputy Chancellor and Chief Operating Officer for the Boston campus. Chancellor Johnson addressed the Board in early March when he was appointed to serve in the leadership role at UMass Dartmouth. He brings a wealth of experience and knowledge. Chair Manning stated that he is excited to have both Chancellors lead the two campuses.

Chair Manning provided an overview of the day's agenda. He also stated that the Board would discuss the FY18 Operating Budget and Senior Vice President Calise would report on the University's revenue assumptions and expenses and outline the FY18 budget and recommendations for very modest tuition increases, given the fiscal environment, and relative to both public and private college and university peers.

Chair Manning expressed his confidence in President Meehan and his administration to provide the Board with a responsible budget based on robust analysis of revenue assumptions and a closer look at enrollment projections.

President's Report

President Meehan also welcomed the new student Trustees and Chancellors Mills and Johnson. He stated that he is committed to making himself and staff members available to answer any questions as they transition into their new roles.

President Meehan highlighted the current happenings and accomplishments on the campuses. The Medical School experienced its largest Match Day in history, with 127 students being matched to some of the best teaching hospitals in the nation; the graduating class included 70 advanced practice nurses and 40 PhD scientists; and more than half of the physician graduates have chosen to practice primary care and more than half are also choosing to work for the Commonwealth of Massachusetts.

UMass Amherst continues to be recognized for its academic achievements and service to its students. UMass Amherst was ranked 117th on the 2017 Best Global Universities list published by *U.S. News & World Report*, which included a thousand institutions in sixty-five nations; several students received prestigious scholarships, including eight Fulbright U.S. Student Program grant awards; four NSF fellowships; two NSP honorable mentions and three Boren scholarships. The campus' dining services recently took gold for the seventh year in a row at the American Culinary Federation-sanctioned competition last month; and the Minuteman Marching Band has been invited to the 2018 Rose Bowl Parade in Pasadena, California.

Other highlights of recent activities across the campuses included: a number of UMass Boston students earned a number of prestigious awards and fellowships with three Fulbright scholars, two Boren scholars, two Erasmus scholars and more; the February Bar Exam pass rate placed the UMass Dartmouth Law School at fourth place among the 8 ABA-accredited law schools in Massachusetts and above peers like Northeastern, Suffolk, New England, and Western New England. UMass Law was also ranked third for job placement in public interest fields among 2016 law graduates per data indicated by American Bar Association; two UMass Dartmouth Professors received Fulbright scholarships and Assistant Professor of Bioengineering,

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Lamya Karim was awarded an NIH grant of \$616,000 to study how type-2 diabetes weakens bones, the largest-ever single NIH grant to a UMass Dartmouth principal investigator.

UMass Lowell had several ribbon cuttings last spring thanks to leadership gifts from alumni friends, for the following openings: The Lawrence Lin MakerSpace; The Pulchino Tong Business Center; The Susan and Alan Solomont School of Nursing; The Donna Manning Endowed Chair for Nursing; and The Roy J. Zuckerberg College of Health Sciences.

The Lowell campus was recently named one of the 2017 Top Accredited Online Colleges for Women in STEM and ranked second in online affordability according to reports released by the SR Education Group. Governor Charlie Baker announced \$11.3 million in funding to the campus for the creation of a Fabric Discovery Center and commercialization projects with industry partners, investments that position UMass Lowell as a national leader in advanced fibers and textiles.

President Meehan welcomed three new members of his senior leadership team: Incoming Senior Vice President for Academic and Student Affairs, Katherine Newman; Incoming General Counsel Gerry Leone; and Vice President for Economic Development, Katie Stebbins. He announced that Senior Vice President Marcellette Williams and General Counsel Deirdre Heatwole plan to retire and that Vice President Katie Stebbins recently joined the President's Office filling an important vacancy since Former Vice President Chmura's retirement last year.

President Meehan stated that the budget that the Board would review the result of the most thorough and collaborative budget planning process. He thanked the Chancellors and campus administrative and finance teams for working closely with the administration. He ensured the Board that the budget relies on a more robust analysis of enrollment projections than what was available in previous years, which included analysis of online enrollment. President Meehan stated that given current conditions the University's budget requires continued belt tightening by the campuses and the implementation of cost reductions will continue during the fiscal year. He stated that the decline in state investment to UMass, impressive work has been done to ensure a recommendation to the Board of just 3% tuition increase across the system for in-state undergraduates. The tuition increase is a modest and reasonable increase in the current fiscal environment. He thanked the Administration and Finance team, Chancellors and their teams for their work to put forward the FY18 budget.

Public Speakers:

Anneta Argyres, Vice President of the Professional Staff Union from UMass Boston expressed concerns about the growing deficits on the Boston campus. She stated that the students should not be burdened with paying for the growing deficits with increased tuition bills and should pay for it with reduced educational opportunities. She stated that demanding that UMass Boston alone absorb the costs within a balanced budget will not end the financial crisis or solve the issues the campus is currently facing.

Max Page, from the Massachusetts Society of Professors at UMass Amherst asked the Board to join the faculty in advocating for the fair share amendment. He also asked that the Board stand with the faculty and staff and do their part to make sure that the legislature passes the bill.

Action Items:

Chair Manning then asked for a motion to approve the **Appointment of Interim Chancellor, UMass Boston.**

It was moved and seconded.

VOTED: Upon the recommendation of the President, to appoint Barry Mills as Interim Chancellor of the University of Massachusetts Boston, to serve at the pleasure of the President. (Doc. T17-046)

Reports of Standing Committees:

Audit Committee

Vice Chair Furman reported that the Audit Committee met on June 14, 2017 and approved the minutes of the prior meeting. The Committee heard reports from Director of Internal Audit Kyle David, who discussed the Internal Audit's mission; provided a description of the annual audit planning process; and reported on the 2018 Internal Audit Plan. The Committee was also updated on the connection between Enterprise Risk Management (ERM) and the Internal Audit plan and how ERM risks are being covered during audit projects.

Shawn Warren from KPMG provided a status update on the assessment of the Boston campus. Jeff Hescok, Director of University Emergency Management provided an ERM program update. The Grant Thornton team reviewed the Fiscal Year 2017 Audit Scoping presentation and required communications, including their risk assessment process, areas of focus, and an update regarding the adoption of GASB 75, the accounting and financial reporting system for postemployment benefits other than pensions.

Chair Manning then asked for a motion to approve the **2018 Internal Audit Plan.**

It was moved and seconded.

VOTED: To approve the following:

- FY2018 Internal Audit Plan (Doc. T17-034).

Committee on Administration and Finance

Trustee Buonomo reported that the Committee on Administration and Finance met on June 14 and that he reported on the current year-to-date tax revenue collections through May. President Meehan reflected on this year's commencements and provided an update on the State budget process. Senior Vice President Calise highlighted work being done across the system focusing on business process redesign, an A&F Executive Dashboard, and a clear focus on consistent management reporting. She also provided an update on the 3rd Quarter report and planning for FY18.

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Budget Director Pasquini provided an update to the approved capital project list, focusing on project updates at the Boston campus presented by Executive Director Filippone and Mr. Ralph Wallace of the UMass Building Authority. The Committee considered seven action items. Items one through four were approved and placed on the Consent Agenda for the July 17th Board meeting; item five, the Non-Unit Policy was deferred until the September Board meeting to give Board members the opportunity to review the changes proposed; and items six and seven were voted at the June 20th Board meeting. The Committee also received an overview of the FY18 budget development process and deferred voting on the budget and tuition until further information was available from the State's budget process.

Consent Agenda:

Chair Manning asked for a motion to approve items 1-4 on the Consent Agenda, voted by the Committee on Administration and Finance on June 14, by a single vote.

It was moved and seconded.

VOTED: To approve the following votes listed as 1-4 on the Consent Agenda:

1. **Establishment of the Joseph J. Byrne Endowed Chair in Biomedical Research and the Herman G. Berkman Endowed Chair in Diabetes Care Innovation, UMass Medical School (Doc. T17-041)**
In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Joseph J. Byrne Endowed Chair in Biomedical Research and the Herman G. Berkman Endowed Chair in Diabetes Care Innovation at the University of Massachusetts Medical School.
2. **Establishment of the Endowed Professorship of Psychology of Peace and Violence and the Fergus M. Clydesdale Endowed Professorship in Food Science, UMass Amherst (Doc. T17-042)**
In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Endowed Professorship of Psychology of Peace and Violence and the Fergus M. Clydesdale Endowed Professorship in Food Science at the University of Massachusetts Amherst.
3. **Naming of the John W. Olver Design Building, UMass Amherst (Doc. T17-012)**
To name the University of Massachusetts Amherst Design Building the John W. Olver Design Building.
4. **Renaming of the Massachusetts Center for Interdisciplinary Renaissance Studies to the Arthur F. Kinney Center for Interdisciplinary Renaissance Studies, UMass Amherst (Doc. T17-018)**
To rename the Massachusetts Center for Interdisciplinary Renaissance Studies at the University of Massachusetts Amherst to the Arthur F. Kinney Center for Interdisciplinary Renaissance Studies.

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The next items under **Other Business** were the **Approval of the FY18 Operating Budget, Approval of Tuition and Mandatory Fees for Academic Year 2017-2018, UMass Amherst, Boston, Dartmouth, Lowell** and **Authorization to Allocate the FY18 State Appropriation**.

Senior Vice President Calise provided an overview of the FY18 budget. Budget Director Pasquini discussed the expense assumptions and drivers; and the revenue assumptions. Associate Vice President Gorzkowicz reported on the FY18 enrollment and enrollment tracking and provided a summary of the tuition rate increases. Senior Vice President Calise stated that FY18 continues to be challenging and the outlook for the remainder of the fiscal year is uncertain.

Chair Manning asked for questions and discussion. Chair Manning then asked for a motion to approve the FY18 Operating Budget, the Tuition and Mandatory Fees for Academic Year 2017-2018, UMass Amherst, Boston, Dartmouth, Lowell and the Authorization to Allocate the FY18 State Appropriation by a single vote.

It was moved and seconded.

VOTED: To approve the University's Fiscal Year 2018 Operating Budget and to authorize the President to approve changes, as needed, based on the final General Appropriations Act for Fiscal Year 2018 and any changes made to it during the fiscal year. (Doc. T17-031)

VOTED: 1. In accordance with Section 1A of Chapter 75 of the General Laws, and Policy T92-031, Appendix E, as amended to authorize the President to set the individual Tuition and Mandatory Fee (Technology Fee and Student Activity Fee) rates for the Amherst, Boston, Dartmouth, and Lowell campuses. The Tuition and Mandatory Fees at each campus is as outlined below for the academic year 2017-2018:

<u>Tuition & Mandatory Fees</u>	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Undergraduate (in-state)	\$15,411	\$13,828	\$13,571	\$14,800
Undergraduate (regional)	\$26,540		\$18,296	\$25,479
Undergraduate (out-of-state)	\$33,477	\$32,985	\$28,285	\$31,865
Graduate (in-state)	\$16,087	\$17,730	\$15,854	\$15,040
Graduate (regional)	\$27,373		\$20,091	\$22,851
Graduate (out-of-state)	\$32,690	\$34,270	\$28,285	\$26,820
Graduate Law School (in-state)			\$27,016	
Graduate Law School (regional)			\$29,236	
Graduate Law School (out-of-state)			\$35,413	

2. And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 Appendix E, to authorize the President to approve final student housing rent and food service charges for academic year 2017-2018.

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	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Room and Board (standard rate)	\$12,258	N/A	\$12,753	\$12,495

3. And further, to authorize the President to approve individual fee rates for other fees and fee/revenue based operations charges. (Doc. T17-032)

VOTED: To direct the President to allocate the amount appropriated for the University of Massachusetts in Line Item 7100-0200 of the General Appropriation Act for Fiscal Year 2018 to the campuses. (Doc. T17-033)

Chair Manning then asked for a vote to enter into Executive Session for an **Update on a real estate transaction at the University of Massachusetts**, since an open meeting would have a detrimental effect on the negotiating position of a public body, as permitted by General Laws Chapter 30A, Section 21(6).

It was moved and seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for the purpose listed. Chair Manning voted for the motion as did Vice Chairs Furman and Collins; Trustees Buonomo, Burns, Dunlea, Epstein, Fubini, Johnston, O'Brien, Paris Jeffries, Peters, Peyser, Scheibel, Thomas, Woolridge, Wu and Yu.

The time was 11:58 a.m.

Christina A. Kelley
Assistant Board Secretary