

**UNIVERSITY OF MASSACHUSETTS
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES**

**Wednesday, September 20, 2017; 10:00 a.m.
Amherst Room
University of Massachusetts Club
One Beacon Street – 32nd Floor
Boston, Massachusetts**

Trustees Present: Chairman Manning; Vice Chair Peters; Trustees Buonomo, Burns, Dunlea, Epstein, Furman, Karam, Milkowski, O'Brien, Osterhaus-Houle, Peters, Peyser, Reed, Reid, Scheibel, Thomas, Tolman and Yu.

Trustees Absent: Trustees Fubini, Paris Jeffries, Woolridge and Wu

University Administration: President Meehan; General Counsel Heatwole; Chancellors Subbaswamy, Mills, Johnson, Moloney and Collins

Faculty Representatives: Professor Lublin, UMass Boston; Professor O'Rielly, UMass Dartmouth

Documents Used: -Meeting Minutes: June 20, 2017

Chairman Manning convened the meeting at 10:09 a.m. and stated that the Board was provided with the draft minutes of the June 20, 2017 meeting and asked for any corrections. With no corrections, the minutes were approved.

Reports:

Chair's Report

Chairman Manning welcomed the new Trustees to the Board: Steve Tolman, President of the Massachusetts AFL-CIO and Stephen Karam, Principal at Karam Financial Group. He then provided an overview of the day's agenda.

Chairman Manning reported that the preliminary data presented at the most recent A&F Committee meeting looks promising and that the *U.S. News & World Report* rankings indicate that all of the UMass campuses are ranked in the top tier universities for the second consecutive year. He commented on the impact UMass has on the Commonwealth. Every region of the state of Massachusetts can claim either a nationally ranked public research university or a top-ranked public medical school which is important for economic development and civic pride and opportunity. Chairman Manning congratulated the Chancellors, students, faculty, and Trustees who contributed to that recognition.

Board of Trustees
September 20, 2017

Chairman Manning reported that the Governance Committee on September 20, 2017 and voted to recommend that the Board approve the 2017-2018 Officers and Committee Leadership. He then asked for a motion to approve the **2017-2018 Officers and Committee Leadership**.

It was moved and seconded.

VOTED: To confirm and approve the 2017-2018 Officers and Committee Chairs of the Board of Trustees as set forth in Doc. T17-057; all persons to serve until the next annual meeting of the Board.

Student Trustee Report, UMass Medical School

Trustee Yu thanked the Board, President Meehan, Chancellor Collins, and Provost Flotte for their leadership and contributions to ensure that UMass remains a world-class institution that is responsive to the needs of its students.

Trustee Yu reported that the Medical School welcomed its largest class of medical students in the school's history; one-hundred and sixty-two first year medical students received their white coats; the Class of 2021 includes the inaugural cohort of students for the Population-Based Urban and Rural Community Health (PURCH) Track in partnership with Baystate Health; thirty doctoral students in the Graduate School of Nursing received their pins as a symbol of their entry into the nursing profession; the Graduate School of Biomedical Sciences welcomed 52 students as doctoral candidates after passing their exams; and nine faculty members were invested and endowed with named professorships. She noted that the Medical School is experiencing exciting times.

Trustee Yu stated that in a time when healthcare reform is at the top of the national agenda, the UMass Medical School is committed more than ever to educating a generation of physicians, nurses, and scientists that are equipped to lead the way in innovative, patient-centered healthcare delivery and research. She thanked the Board for its stewardship and commitment to keeping medical education affordable, and for its confidence in the Medical School to advance its mission to improve the health and well-being of the people of the Commonwealth and the world.

President's Report

President Meehan welcomed Trustees Tolman and Karam and extended his support and the President's Office as a resource to them as they begin their new role on Board.

President Meehan reported that UMass remains one of the only public university systems in the country to have all of its undergraduate campuses ranked as top-tier national universities by *U.S. News & World Report*. UMass and the University of California are the only two university systems in the country in that category that also have a campus within the Top 100. In a previous *U.S. News & World Report* release, the Medical School ranked number one in New England for primary care education and 14th nationally.

Board of Trustees
September 20, 2017

President Meehan provided campus highlights:

The Amherst campus had its greatest ever tally of industry awards in FY17, completing 279 grants and contracts with industry partners for awards totaling \$16.8 million. This underscores UMass Amherst's critical role supporting industry partners. The Institute for Applied Life Sciences held a grand opening over the summer for five core facilities related to advanced manufacturing. *The Princeton Review* ranked UMass Amherst number one for collegiate dining in the nation for 2 consecutive years.

UMass Boston's College of Management students won the national Bloomberg Trading Challenge, an eight-week trading competition that attracted 276 teams from 81 colleges and universities, including several Ivy League schools. Director of Urban Planning and Community Development, Kenneth Reardon, was named the 2017 Thomas Ehrlich Civically Engaged Faculty Award Recipient by Campus Compact, a national coalition of more than 1,000 colleges and universities. The campus also received a \$4.6 million grant from the NSF to fund the Stokes Alliance for Minority Participation, a program that supports minority and low-income students studying in STEM fields.

The UMass Dartmouth College of Nursing was awarded a \$1.8 million grant from the U.S. Health Resources and Services Administration to help diversify the SouthCoast's nursing workforce. More than \$500,000 of the grant will provide need-based aid for low-income students. The campus will also officially open SMAST East, in New Bedford.

UMass Lowell welcomed the largest and most diverse group of incoming students in its history, with 3,200 freshmen and transfer students boosting total enrollment past the 18,000 threshold for the first time ever. The campus' online division has been named one of the top online colleges for women in STEM fields. Chancellor Moloney hosted the second Women's Leadership Conference over the summer, a sold-out event featuring top female executives focused on empowering women in the workplace.

President Meehan echoed Trustee Yu's comments and congratulated the Medical School on welcoming the largest first-year class of medical students in its history. Medical School scientist, Craig Peterson, received a five-year, \$4.5 million research award from the National Institutes of Health for his research exploring chromosome structure. Amid talks of cutting 22% from the NIH budget, in FY17 the Medical School earned a 2% increase in NIH funding over the previous year with more than \$151 million in NIH grants, which places Medical School in the top 2% of NIH-funded institutions across this country.

President Meehan announced that he along with Economic Development Secretary Jay Ash will participate in an event celebrating the 20th Anniversary of *MassBenchmarks*, the semi-annual journal on the Massachusetts economy produced by the UMass Donahue Institute and published in cooperation with the Federal Reserve Bank of Boston. *MassBenchmarks* is one of the ways UMass supports policy-making and economic development in the Commonwealth.

Public Speakers:

Marlene Kim, Professor and President of the Faculty Staff Union from UMass Boston, expressed concerns regarding the issues surrounding recent program cuts on the campus and urged the Board to keep its commitment to the mission of the University. She stated that the recent cut of \$25 million from the campus budget has caused the student to faculty ratio to increase, required courses are no longer available, and students are faced with tough decisions regarding returning to the University because they can no longer afford to attend.

Annetta Argyres, Vice President of the Professional Staff Union from UMass Boston reported on the project that she and her team undertook to assess and develop a report on the issues on the Boston campus. She stated that the report was shared with Chairman Manning and President Meehan. Ms. Argyres noted that the funding crisis was caused by inefficient decision making for the capital plan and the lack of attention to deferred maintenance. She stated that the students and faculty should not have to pay for the current issues on the Boston campus and asked the Board to do its part and advocate for the Fair Share Act.

Janelle Quarles, President of the Classified Staff Union from UMass Boston stated that morale on the campus is at an all-time low, vacancies are increasing and are not being filled, and workloads have increased. She commented that the stress of wondering whether their jobs would be cut is also contributing to the low morale on campus. The threat of layoffs has cut into the spirit of the staff. Ms. Quarles stated that the burden of the campus' deficits should not fall on the shoulders of the faculty, staff, and students.

Reports of Standing Committees:

Committee on Academic and Student Affairs

Trustee Osterhaus-Houle reported that the Committee on Academic and Student Affairs met on September 6, 2017 and approved the minutes of the June 7, 2017 CASA open and executive sessions. Following brief reports from the Chair, President Meehan, and Senior Vice President Williams, the Committee considered and voted two action items and voted to place them on a Consent Agenda for the Board's action. There was a panel discussion on Student Success: Retention and Persistence Strategies. The Committee then voted to enter into Executive Session to consider four action items. Three items were voted for inclusion in the Consent Agenda for the Board's action.

Committee on Administration and Finance

Trustee Buonomo reported that the Committee on Administration and Finance met on September 13, 2017 and he reported on the year-to-date tax revenue collections for the Commonwealth. The revenues through August totaled \$3.5 billion, up \$66 million or 1.9% more than the State took in last year at the same time, and State revenues through August are running (\$11) million below the benchmarks used in developing the State's FY18 budget.

Senior Vice President Calise highlighted several key financial ratios and provided an overview of the University's Five-Year Financial Forecast. Associate Vice President Gorzkowicz and Budget Director Pasquini reported on the expense and revenue assumptions of the University's Financial Plan along with the impact on the key ratios.

Board of Trustees
September 20, 2017

Budget Director Pasquini provided an update to the Approved Capital Projects List. She reviewed changes to the Capital Plan, project phases, and project spending dashboards. There was one project that required a vote due to an increase exceeding the 10% threshold.

There were two action items and both were approved by the Committee and placed on the Consent Agenda for the Board's action.

Advancement Committee

Trustee Peters reported that the Advancement Committee met on September 6, 2017 and approved the minutes of the September 7, 2016 meeting. The Committee then heard reports from Trustee Peters, President Meehan, Vice President Pagnam, the Chief Development Officers of the 5-campuses, and Associate Vice President Fisher.

It was noted that collectively, system-wide, new commitments have increased 9% over FY16, from \$117.1 million to \$127.6 million. However, the University was unable to surpass its top fundraising year which was \$129.5 million in FY15.

Trustee Peters provided highlights from the year which included the Medical School seeing an increase in new pledges; the Lowell campus reaching a new high for total commitments; and the Amherst campus recording its most successful year-to-date, driven by sizable increases in new cash gifts and new gifts-in-kind.

Associate Vice President Fisher presented on the background and current status of the University's Constituent's Relationship Management (CRM) system.

Consent Agenda:

Chairman Manning then asked for a motion to approve items 1-7 by a single vote on the Consent Agenda.

It was moved and seconded.

VOTED: To approve the following votes listed as 1-7 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-5 on September 6, 2017.

1. **B.S., B.A. in Public Administration, UMass Dartmouth (Doc. T17-049)**
To approve the B.S., B.A. in Public Administration at the University of Massachusetts Dartmouth as contained in Doc. T17-049.
2. **B.A. in Health and Society, UMass Dartmouth (Doc. T17-050)**
To approve the B.A. in Health and Society, University of Massachusetts Dartmouth as contained in Doc. T17-050.
3. **Appointments with Tenure, UMass Amherst, Lowell (Doc. T17-052)**
To concur with the President in the appointment of **Alasdair S. Roberts** as professor with tenure in the Department of Political Science at the University of Massachusetts Amherst.

Board of Trustees
September 20, 2017

And further, To concur with the President in the appointment of **Susan J. Shaw**, as professor with tenure in the Department of Health Promotion and Policy at the University of Massachusetts Amherst.

And further, To concur with the President in the appointment of **Eleanor Abrams** as professor with tenure in the College of Education at the University of Massachusetts Lowell.

4. **Awards of Tenure, Medical School (Doc. T17-053)**

To concur with the President in the awards of tenure to the following individuals in the following Departments:

MEDICAL SCHOOL **Francesca Massi**, School of Medicine
 Jean Frazier, School of Medicine

5. **Transfers of Tenure, UMass Boston, Dartmouth (Doc. T17-054)**

To concur with the President in the following transfers of tenure at the University of Massachusetts Boston:

Professor Joseph Berger, FROM Department of Educational Policy, University of Massachusetts Amherst TO College of Education and Human Development Department of Leadership in Education.

And further, To concur with the President in the following transfers of tenure at the University of Massachusetts Dartmouth:

Professor Scott B. Ahrens, FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Professor Laura E. Franz FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Professor Thomas S. Ladd FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Professor Yoon Soo Lee FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Professor Mark H. Millstein FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Professor Janine M. Wong FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Associate Professor Jean-Francois Allaux FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Board of Trustees
September 20, 2017

Associate Professor Michelle L. Bowers FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Associate Professor Victoria E. Crayhon FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Associate Professor Ziddi Msangi FROM College of Visual and Performing Arts (CVPA) Design Department to the Department of Art and Design.

Associate Professor Shawn G. Towne FROM College of Visual and Performing Arts (CVPA) Design Department TO the Department of Art and Design.

Professor Rebecca S. Hutchinson FROM College of Visual and Performing Arts (CVPA) Artisanry Department TO the Department of Art and Design.

Professor James B. Lawton FROM College of Visual and Performing Arts (CVPA) Artisanry Department TO the Department of Art and Design.

Associate Professor Alan B. Thompson FROM College of Visual and Performing Arts (CVPA) Artisanry Department TO the Department of Art and Design.

Professor Eric C. Lintala FROM College of Visual and Performing Arts (CVPA) Fine Arts Department TO the Department of Art and Design.

Professor Bryan V. McFarlane FROM College of Visual and Performing Arts (CVPA) Fine Arts Department TO the Department of Art and Design.

Professor Stacy Latt Savage FROM College of Visual and Performing Arts (CVPA) Fine Arts Department TO the Department of Art and Design.

Professor Adrian R. Tio FROM College of Visual and Performing Arts (CVPA) Fine Arts Department TO the Department of Art and Design.

Associate Professor Anthony E. Fisher FROM College of Visual and Performing Arts (CVPA) Fine Arts Department TO the Department of Art and Design.

Associate Professor Kathy A. Miraglia FROM College of Visual and Performing Arts (CVPA) Art Education Department TO the Department of Art Education, Art History, & Media Studies.

Associate Professor Cathy A. Smilan FROM College of Visual and Performing Arts (CVPA) TO the Department of Art Education, Art History, & Media Studies.

Chancellor Professor Magali Carrera FROM College of Visual and Performing Arts (CVPA) Art History Department TO the Department of Art Education, Art History, & Media Studies.

**Board of Trustees
September 20, 2017**

Associate Professor Anna M. Dempsey FROM College of Visual and Performing Arts (CVPA) Art History Department TO the Department of Art Education, Art History, & Media Studies.

Associate Professor Zahra P. Karimi FROM College of Visual and Performing Arts (CVPA) Art History Department TO the Department of Art Education, Art History, & Media Studies.

The Committee on Administration and Finance approved items 6-7 on September 13, 2017.

6. **Approval of Capital Projects (Doc. T16-067, as amended)**

Pursuant to Trustee Policy T93-122, as amended to approve the following project that **exceeded the Approved Project cost by more than 10%** and to satisfy the University's written request that the UMass Building Authority undertake projects in accordance with Board of Trustees vote T16-067, as amended:

Campus	Project Name	Full Project Approval (Second Vote)	Adjusted Cost	% Change
UMB	Fox Point Dock: Upgrades and ADA Accessibility	\$2,500,000	\$2,800,000	12%

7. **Fiscal Year 2019 State Budget Request Authorization (Doc. T17-056)**

To authorize the President to prepare and submit the University's Fiscal Year 2019 State Budget request per the Board's Governance policy (T73-098).

Other Business:

Chairman Manning asked for a motion to approve the **Department of Defense, Exclusion from Personnel Clearance Requirements.**

It was moved and seconded.

VOTED: WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board, the President, and the designated Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Trustees and other officers, provided that this action is recorded in the minutes.

NOW, THEREFORE, BE IT DECLARED that the Chairman of the Board, the President, and the designated Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as Chairman of the Board, the President, or the designated Facility Security Officer,

Board of Trustees
September 20, 2017

such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that the following members of the Board of Trustees and other officers shall not have, and can be effectively excluded from access to all classified information in the possession of the corporation and do not occupy positions that would enable them to affect adversely policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program:

<u>NAME</u>	<u>TITLE</u>
James R. Buonomo	Trustee
Mary L. Burns	Trustee
Derek J. Dunlea	Trustee
Robert Epstein	Trustee
David G. Fubini	Trustee
Maria D. Furman	Trustee
Stephen Karam	Trustee
Gray R. Milkowski	Trustee
Michael V. O'Brien	Trustee
Kerri Osterhaus-Houle	Trustee
Imari K. Paris Jeffries	Trustee
R. Norman Peters	Trustee
James A. Peyser	Trustee
Malinda E. Reed	Trustee
Samantha E. Reid	Trustee
Elizabeth D. Scheibel	Trustee
Henry M. Thomas, III	Trustee
Steven A. Tolman	Trustee
Victor Woolridge	Trustee
Charles F. Wu	Trustee
Camilla D. Yu	Trustee

(Doc. T17-059)

Chairman Manning then asked for a vote to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering Honorary Degrees, UMass Amherst, Boston, Dartmouth, Lowell and Medical School. He stated that the meeting would not reconvene in open session.

It was moved and seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter into Executive Session for the purpose listed. Chairman Manning voted for the motion as did Vice Chair Peters; Trustees Buonomo, Burns, Dunlea, Epstein, Furman, Karam, O'Brien, Osterhaus-Houle, Peters, Peyser, Scheibel, Thomas, Tolman and Yu.

Board of Trustees
September 20, 2017

The time was 11:03 a.m.

Christina Kelley
Assistant Secretary to the Board