

**UNIVERSITY OF MASSACHUSETTS  
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE MEETING OF THE  
COMMITTEE ON ACADEMIC AND STUDENT AFFAIRS**

**Wednesday, November 16, 2016; 10:00 a.m.**

**Amherst Room  
University of Massachusetts Club  
One Beacon Street – 32<sup>nd</sup> Floor  
Boston, Massachusetts**

**Committee Members Present:** Chair Osterhaus Houle; Trustees Collins, Delaney, Fatemi Ardestani, Feinberg, Peyser, Reed and Thomas

**Committee Members Absent:** Trustees Furman, Odam and Peters

**University Administration:** President Meehan; General Counsel Heatwole; Senior Vice President Williams; Chancellors Motley, Helm, Moloney and Collins

**Faculty Representatives:** Ms. Billings, UMass Amherst

**Documents Used:**

- Meeting Minutes: September 7, 2016 (Open & Executive Session)
- M.S. in Business Analytics, UMass Boston, Doc. T16-048
- Student Government Constitution, UMass Lowell, Doc. T04-007, as amended
- AQAD & PMYR: Elements of Performance Measurement System – University of Massachusetts Board Policy T97-111 - Panel Discussion, Doc. T16-075
- Fall 2016 Admissions and Enrollment Preliminary Report, Doc. T16-076
- 2016 Annual Clery Report, Doc. T16-085

Chair Osterhaus-Houle convened the meeting at 10:07 a.m. and stated that due to a full Board agenda and the need to keep the meeting moving forward in a constructive manner, any members of the Committee or others that wished to speak should do so through the Chair, noting that all speakers will be limited to three minutes.

Chair Osterhaus-Houle stated that the Committee was provided with the draft minutes of the September 7, 2016 meeting Open Session and Executive Session and asked for any corrections. With no corrections, the minutes were approved.

Chair Osterhaus-Houle then announced the day's agenda.

**Reports:**

**President's Report**

President Meehan commented on the students and UMass community concern about the nation's direction and the dialogue occurring on each of the campuses in light of the elections. He stated that it is important that the University reaffirm its commitment to diversity and inclusion.

President Meehan then highlighted some recent successes from each campus including: UMass Amherst opened the Institute for Applied Life Sciences last month, a \$150 million co-investment by the Massachusetts Life Sciences Center and the University. This is a collaboration that will spur economic development in Western Massachusetts and throughout the Commonwealth.

UMass Boston and Dana-Farber/Harvard Cancer Center were awarded \$17.8 million from the National Institutes for Health for Cancer Disparity Research and Training of Minority Researchers, which will fund traineeships at the undergraduate, graduate, and post-graduate level for underrepresented students in the life sciences, as well as fund research that seeks to address disparities in cancer care.

UMass Dartmouth celebrated the opening of the Charlton College of Business Learning Pavilion, which adds technology-enriched classrooms, meeting spaces and a business innovation center; topped off the \$55 million, 76,000 sq. ft. expansion of SMAST II in New Bedford, a unique partnership with the Division of Marine Fisheries; was included in *U.S. News and World Report's* top tier of national universities for the first time, which follows the university's designation as a doctoral research university by the Carnegie Classification of Institutions of Higher Education; and was recognized among the top 20 institutions on the National Civic Engagement Honor Roll for the 4th consecutive year.

At UMass Lowell, NASA awarded a team of students \$200,000 to develop a satellite and another team placed 2<sup>nd</sup> in the Department of Energy Collegiate Wind Competition and 1<sup>st</sup> in a textile industry design challenge for an energy-generating inflatable kite; model UN students won several awards, including Best Delegation, at the Northeastern Regional Model Arab League, as well as 4 individual awards and 3 honorable mentions at the Scottish National Model UN in Edinburgh; the Washington Center selected five UMass Lowell students for internships at the Democratic and Republican National Convention; and Yin Liu, a Manning School of Business doctoral student, won the Best PhD Paper Award at the 2016 North East Accounting Association of America conference earlier this month.

At the Medical School, Merck announced last month the FDA's approval of Zinplava™ and that it anticipated its availability in the first quarter of 2017. This approval triggers a milestone payment of \$10 million to the Medical School with an additional milestone payment of \$5 million to be made to the Medical School should the drug receive approval in the EU. MassBiologics is the oldest and only non-profit, FDA-licensed manufacturer of vaccines and biologics in the United States, and has emerged as a pioneer in the development of novel

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monoclonal antibodies, like Zinplava, for the treatment and prevention of disease in recent years; Fourteen years ago researchers at MassBiologics began work on a new drug to reduce the reoccurrence of “C. diff” infections, which was eventually licensed to Merck.

Chancellor Collins commented on the significance of the approval of Zinplava and noted the value of the UMass Medical School.

**Senior Vice President’s Report**

Senior Vice President Williams reminded the Committee that last year at this time she had reported on the terrorist attacks in Paris and noted that the Risk Management System tool the University implemented in conjunction with the System-Wide Managed Travel Program effectively accounts for the safety and continuity of its students and faculty studying and working around the world.

Senior Vice President Williams noted that it was International Education Week, which acknowledges that our country, communities and classrooms are stronger when they include the diverse voices and points of view of students and scholars from around the world. She stated that diverse simply means different and carries no inherent connotation of either divisiveness or deficiency. Last week, the nation experienced its own unsettling and, for some, a traumatizing circumstance, leaving many to wonder how we might move forward from divisiveness to strength. Referencing President Abraham Lincoln’s Gettysburg Address, Senior Vice President Williams stated that despite the challenges, setbacks or traumas, we continue to strive ever upward with the tools we need to ensure excellence, accountability and continued growth.

Senior Vice President Williams noted that later in the meeting, the Provosts will discuss the aspects of the Performance Measurement System that ensure the ongoing vitality of the faculty, the currency of the programs they devise and the departments which house both the programs and their tenure. She noted that the Performance Measurement System is a Board-approved policy that provides the tools needed to ensure accountability to the University’s original mission: discovery, education and engagement beyond the walls of the institution itself.

**Action Items:**

Chair Osterhaus-Houle requested the approval of the **M.S. in Business Analytics, UMass Boston**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve the M.S. in Business Analytics, University of Massachusetts Boston as contained in Doc. T16-048.

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Provost Langley commented on the purpose for the program and stated that it aligns with System priorities related to workforce development. The program will educate and train the next generation of analytical experts and business professionals so that they can serve in the industries central to the greater Boston region and to world economic development such as the high technology, healthcare, financial services, environmental sustainability, and pharmaceutical industries.

The Chair then asked for a vote and the motion passed unanimously.

Chair Osterhaus-Houle requested the approval of the **Student Government Constitution, UMass Lowell**. She indicated that the Committee had a chance to review the background materials that were provided and asked for questions or discussion.

It was moved and seconded.

To recommend that the Board take the following action:

To approve revisions to the Lowell Student Government Constitution as contained in Doc. T04-007, as amended.

Associate Vice Chancellor Siegel reported that Senate members of Lowell's Student Government Association voted to make changes to their Constitution which includes an increase in senators from each college from 4 representatives to 6 representatives, and an increase in at-large members from 10 to 12 members from the "diverse university community" instead of one designated representative from the Residence Life Association, Student Athlete Advisory Board and a Commuter student to allow for more student participation.

The Chair then asked for a vote and the motion passed unanimously.

Chair Osterhaus-Houle then asked for a vote to place Action Items #1 and #2 on a Consent Agenda for the Board meeting.

It was moved and seconded to place Action Items #1 and #2 on a Consent Agenda.

The Chair asked for a vote and the motion passed unanimously.

**Discussion Item:**

**AQAD & PMYR – Elements of Performance Measurement System Panel Discussion**

Senior Vice President Williams provided an overview of the history and Purpose of AQAD (Academic Quality Assessment and Development) & PMYR (Periodic Multi-Year Review of Faculty) and introduced the Provosts to discuss how these are used at each campus. Provost Vayda discussed the strategic hiring process at UMass Lowell; Provost Newman discussed the pre-tenure review process at UMass Amherst; Provost Karim discussed the tenure and promotion process at UMass Dartmouth; Provost Langley discussed the post-tenure multi-year review

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process at UMass Boston; and Deputy Chancellor/Dean Flotte discussed the AQAD process at the Medical School.

Trustee Thomas asked about AQAD and PMYR as it relates to the students; the percentage of faculty lost from being recruited to other opportunities; and the percentage of PMYR attrition due to faculty not making the grade during the 2-year and 4-year periods. Discussion ensued.

**Information Items:**

Senior Vice President Williams reported that the **Fall 2016 Admissions and Enrollment Preliminary Report** is a yearly report which provides a snapshot in time of where the University is in terms of enrollment. President Meehan announced that Enrollment Management will be discussed at the Committee of the Whole.

Jeff Hescocock, Director for University Emergency Management & Business Continuity provided an overview of the **2016 Annual Clery Report**. He noted that the Jeanne Clery Disclosure of Campus Security Policy and Campus Crime Statistics Act is the landmark federal law requiring colleges and universities across the U.S. to disclose information about crime on and around their campuses, and briefed the Committee on the Act's requirements and 2016 observations. The campus police chiefs were on hand to respond to questions specific to each campus.

Chair Osterhaus-Houle then asked the Committee to vote to enter into **Executive Session** pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of **considering Appointments with Tenure, UMass Amherst, Lowell** and **Awards of Tenure, UMass Amherst, Medical School**.

Chair Osterhaus-Houle announced that the Committee will not reconvene in open session.

It was moved and seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter in Executive Session for those purposes listed. Chair Osterhaus-Houle voted for the motion as did Trustees Collins, Delaney, Peyser, Reed and Thomas.

The time was 11:55 a.m.

Zunilka Barrett  
Secretary to the Board of Trustees