

**UNIVERSITY OF MASSACHUSETTS  
AMHERST•BOSTON•DARTMOUTH•LOWELL•MEDICAL SCHOOL•UMASSONLINE**

**MINUTES OF THE MEETING OF THE  
BOARD OF TRUSTEES**

**Wednesday, April 13, 2016; 9:00 a.m.  
University of Massachusetts Dartmouth  
Woodland Commons  
285 Old Westport Road  
Dartmouth, Massachusetts**

**Trustees Present:** Chair Woolridge; Vice Chair Furman (by phone); Trustees Buonomo, Campbell, Carpman, Collins, Epstein, Lee, Manning, Miller, O'Brien, O'Neil, Osterhaus-Houle, Peters, Peysner, Robinson and Xifaras

**Trustees Absent:** Trustees Fubini, Johnston, Mullan, Roh and Thomas

**University Administration:** President Meehan; General Counsel Heatwole; Chancellors Subbaswamy, Motley, Helm, Moloney and Collins

**Faculty Representatives:** Professor Whitbourne, UMass Amherst; Professor Paraskeva, UMass Dartmouth; Professor Buzawa, UMass Lowell, Professor Shaw, UMass Medical School

**Documents Used:** -Meeting Minutes: December 9, 2015

Chairman Woolridge convened the meeting at 9:01 a.m. and announce that Vice Chair Furman would be participating by phone pursuant to 940 CMR 29.10, since she was traveling, making it difficult for her to attend in person.

Chair Woolridge stated that the Board was provided with the draft minutes of the December 9, 2015 meeting and asked for any corrections. With no corrections, the minutes were approved.

**Reports:**

**Chairs Report**

Chair Woolridge thanked Chancellor Helm for hosting the Board and welcomed him to the UMass System. He also thanked the executive team at the Dartmouth campus for their service to the University during the transition in the Chancellors Office.

Chair Woolridge commented on the importance of the University to the Commonwealth of Massachusetts. He stated that the high level research done by the institution contributes to the innovation economy of the state. He thanked Trustee Buonomo, the campus A&F Vice Chancellors, and Matt Gorzkowicz and his team for developing the University's Five-Year Financial Forecast and creating a strategic plan for balancing the University's resource allocations. He thanked President Meehan for his tireless efforts to obtain the \$10.9 million in funding for the University to meet its labor contracts obligations; and Governor Baker, House

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Speaker DeLeo, and Senate President Rosenberg for their leadership in recognizing the University's importance to the Commonwealth.

Chair Woolridge commented on the University's goal to achieve a 2 percent operating margin. The University will remain aggressive in improving efficiencies to contain and curtail costs by continuing to explore innovative solutions. The Amherst Campus has reduced its project backlog by half a billion dollars and the UMass system is on schedule to reduce its total backlog by nearly a billion dollars and reduce its deferred maintenance by an estimated 40% by 2019. These efforts have made the University's continued commitment to be accessible possible. Chair Woolridge stated that the University's spending on financial aid for students increased by nearly \$20 million during the academic year; the highest level ever.

Chair Woolridge then commented on the University's commitment to the environment and the efforts that are compatible with being socially responsible and a sustainable institution. He noted that the University has invested significant resources in capital improvements that have been designed and built to maximize the sustainability of resources, and has instituted a sustainability curriculum initiative on the flagship campus. He commented that in his recent conversation with Dr. Christiana Figueres, he agrees that the University needs to urgently move from the contentious discourse to the creation of practical disruptive industries that will quickly change the existing energy paradigm.

**Student Trustee Report, UMass Dartmouth**

Trustee Miller welcomed the Board to the Dartmouth campus. He reflected on the deferred maintenance discussion and stated that everyone on the campus resoundingly agrees that the University needs updating. He stated that he has learned a great deal serving on the Board of Trustees for two consecutive years and commended the Board, President and Chancellors for being student-centric and encouraging shared governance across multiple levels. Trustee Miller stated that the University community should work collaboratively to engage the state government in adequately supporting the University as it is the duty of the Commonwealth's leadership to support and forward the University's mission.

**President's Report**

President Meehan welcomed Chancellor Helm to the University and thanked him for hosting the Board of Trustees on the Dartmouth campus. He then commented on the happenings at UMass Dartmouth, highlighting the \$55 million expansion of SMAST – the New Bedford-based School of Marine Science and Technology; an event hosted by internationally renowned conservationist and UN Messenger of Peace, Jane Goodall; and the UMass Law Review, a student-led organization that published a biannual law journal that organized stakeholders on the frontlines of the opioid epidemic.

President Meehan provided an overview of the deferred maintenance discussion at the Committee of the Whole. He stated that the University has made significant progress in the areas of backlog and deferred maintenance and provided system-wide examples.

President Meehan commented on the University's success in securing funds for the supplemental budget. He is pleased that the budget included the \$10.9 million, and stated that a portion will be directed to student scholarships in addition to funding the labor contracts. The

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University appreciates the state's commitment to UMass and the cause of high-quality public higher education. He noted that the University's spending on financial aid for student rose by nearly \$20 million during the current academic year; and financial aid increased from \$236 million to \$255 million, the highest ever. He emphasized that the University is committed to making UMass affordable.

President Meehan reported that UMass Research expenditures across the 5 campuses have increased. Expenditures increased by \$26 million, rising from \$603 million in FY2014 to \$629 million in FY2015. Most of the grants came from the Massachusetts Life Sciences Center, and are from multi-sector partners for which provides a diversified funding base. The University also received \$215,000 in Tech Development Fund grants that will provide funding for 10 innovation projects across the UMass system.

President Meehan announced the launch of the "Here for a Reason" marketing campaign. A series of short videos featuring UMass Students has been released and appears on various digital and social media outlets.

**Public Speakers:**

Ms. George, Communication Director of the Union of Adjunct Faculty at UMass Lowell, UAW Local 1596, commented on the inequities in benefits and uneven unionization efforts concerns that adjunct faculty face.

Mr. Roche, Resident Assistant/Peer Mentor Unit of United Auto Workers (UAW) from UMass Amherst emphasized the UAW's support of full divestment of fossil fuels. He also commented on reconstruction and demonstrated fairness in contracts and terms of members of the UAW.

Ms. Murphy, Vice President of the Coalition to End Rape Culture (CERC) from UMass Amherst asked the Board of Trustees to establish a white paper or existing policies and changes to academic accommodations for rape victims and survivors. She also asked the Board to consider conducting an investigation across the 5 campuses and to compile a report on gender-based violence policies by September 2016.

Mr. Montille, from the UMass Fossil Fuel Divestment Campaign, and a political science student from UMass Dartmouth, urged the Board to take action to fully divest from all fossil fuel investments. He commented on the recent spree of sit-ins and protests which have received national recognition, and asked the Board to take a stand and support the students and the health of the environment by divesting the rest.

**Reports of Standing Committees:**

**Committee on Academic and Student Affairs**

Trustee Lee reported that the Committee on Academic and Student Affairs met on March 30, 2016 and approved the minutes of the November 18, 2015 CASA meetings held in both open and executive session. The Committee considered and voted on five action items and voted to place those five items on the Consent Agenda for the Board's action. The Committee then voted to enter into Executive Session pursuant to Massachusetts General Law, Chapter 75, Section 4,

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for the purpose of considering four action items which were voted and approved for inclusion in the Consent Agenda for the Board's action.

**Committee on Administration and Finance**

Trustee Buonomo reported that the Committee on Administration and Finance met on April 6, 2016 and approved the minutes of the December 2, 2015 A&F meeting. The Chair provided an overview of the State tax revenue for the current fiscal year. He reported that the Executive Office for Administration and Finance has stated that based on March's performance, projections for the year are still accurate and no adjustments are needed.

Trustee Buonomo reported that Senior Vice President Wilda provided an overview of the FY15 financial results for the system level peers. Overall, UMass remains consistent with its peers in terms of key financial indicators. He noted that there was an update on the quarterly Capital Report, the University's Five-Year Forecast of revenues and expenses, progress on tuition retention, and an overview of the University's Financial Aid report. The Committee also considered and voted on three action items and voted to have the three items placed on the Consent Agenda for the Board's action.

**Other Reports:**

**Advancement Update**

Trustee Peters provided an update to the Board on system-wide fundraising results through the second quarter of FY16 and other advancement activities. This year was challenging amid a successful fiscal 2015 year. New gift commitments in the first six months were down more than 25% or \$21.5 million compared to this period last year, and new pledges for the system were down through the first six months. The Lowell campus is up \$6.4 million and the Medical School is up \$4 million from this time last year in cash gift receipts; and alumni commitments are slightly up from last year with 21,379 alumni donors.

Trustee Peters announced that he and President Meehan have begun visiting each campus with the goal to better understand the various advancement operations across the system successes and opportunities as well as challenges. A detailed report will be completed and provided to the Board by June.

Trustee Peters thanked Chairman Woolridge for proposing a nominal donation "check-off" that would appear on student bills. All monies raised would flow directly to an endowment for scholarships located on the originating campus. This option will provide an opportunity for students to donate, if and when it is in their means voluntarily, and for parents to also help provide significant levels of support.

Trustee Peters thanked the UMass Foundation for putting together a series of training programs for campus advancement staff from across the system which launched in March with staff from the five campuses that work with corporations and foundations. The programs are designed to take advantage of economies of scale in the system and to provide professional development training opportunities which will help advancement staff of the five campuses continue to grow and mature in their roles. Trustee Peters congratulated the Amherst campus as they will celebrate the success of their capital campaign on April 27 at their

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Founders day events. The campus expects to surpass the \$350 million mark and its original campaign goal of \$300 million by June 30, 2016. Trustee Peters announced that UMass Lowell will launch its capital campaign, “Our Legacy, Our Place”, on April 14<sup>th</sup>. The campaign’s goal is \$125 million by 2020.

**Consent Agenda:**

Chair Woolridge reported that at its March 30, 2016 meeting, the Committee on Academic and Student Affairs voted to place Items 1-8 on the Consent Agenda; and that at its April 6<sup>th</sup> meeting, the Committee on Administration and Finance voted to place Items 9-11 on the Consent Agenda.

Chair Woolridge asked for a motion to approve Items 1-11 by a single vote on the Consent Agenda.

It was moved, seconded and the Secretary called the roll with each Trustee asked to vote yes or no. Chair Woolridge voted for the motion as did Vice Chair Furman; Trustees Buonomo, Campbell, Carpmann, Collins, Epstein, Lee, Manning, O’Brien, O’Neil, Osterhaus-Houle, Peters, Peyser, Thomas and Xifaras.

**VOTED:** To approve the following votes listed as 1-11 on the Consent Agenda:

The Committee on Academic and Student Affairs approved items 1-8 on March 30, 2016.

1. **B.A. in International Relations, UMass Boston (Doc. T16-002)**  
To approve the B.A. in International Relations at the University of Massachusetts Boston as contained in Doc. T16-002.
2. **M.A. in International Relations, UMass Boston (Doc. T16-003)**  
To approve the M.A. in International Relations at the University of Massachusetts Boston as contained in Doc. T16-003.
3. **B.S. in Pharmaceutical Sciences, UMass Lowell (Doc. T16-004)**  
To approve the B.S. in Pharmaceutical Sciences at the University of Massachusetts Lowell as contained in Doc. T16-004.
4. **Establishment of the School of Earth and Sustainability, UMass Amherst (Doc. T16-005)**  
To concur with the recommendation of the President and approve the establishment of the School of Earth and Sustainability at the University of Massachusetts Amherst.
5. **Appointments to Named Professorships, UMass Amherst, UMass Medical School (Doc. T16-006)**  
To concur with the President in the appointment of Gretchen Gerzina to the Paul Murray Kendall Chair in Biography at the University of Massachusetts Amherst.

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And further, To concur with the President in the appointment of Jonathan Kay to the Timothy S. and Elaine L. Peterson Chair in Rheumatology at the University of Massachusetts Medical School.

6. **Appointments with Tenure, UMass Boston (Doc. T16-007)**

To concur with the President in the appointment of Kimberly Hamad-Schifferli as associate professor with tenure in the Department of Engineering at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Paul Kirshen as professor with tenure in the School for the Environment at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Mathias Klang as associate professor with tenure in the Department of Communication at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Kenneth Reardon as professor with tenure in the School for the Environment at the University of Massachusetts Boston.

And further, To concur with the President in the appointment of Honggang Zhang as associate professor with tenure in the Department of Engineering at the University of Massachusetts Boston.

7. **Awards of Tenure, UMass Medical School (Doc. T16-008)**

To concur with the President in the awards of tenure to the following individuals in the following Departments:

**MEDICAL SCHOOL**     **Stephenie Lemon**, Medicine  
   **Junhao Mao**, Molecular, Cell & Cancer Biology

8. **Transfers of Tenure, UMass Boston (Doc. T16-009)**

To concur with the President in the following transfers of tenure at the University of Massachusetts Boston:

**Peter Kiang**             Department of Curriculum and Instruction at the University of  
   Massachusetts Boston  
**TO**  
   School for Global Inclusion and Social Development at the  
   University of Massachusetts Boston

**Shirley Tang**             Department of American Studies at the University of Massachusetts  
   Boston  
**TO**  
   School for Global Inclusion and Social Development at the  
   University of Massachusetts Boston.

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The Committee on Administration and Finance approved items 9-11 on April 6, 2016.

9. **Establishment of the Timothy S. and Elaine L. Peterson Chair in Rheumatology, UMass Medical School (Doc. T16-011)**

In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Timothy S. and Elaine L. Peterson Chair in Rheumatology at the University of Massachusetts Medical School.

10. **Establishment of the Berthiaume Chair in Business Leadership at the Isenberg School of Management, UMass Amherst (Doc. T16-012)**

In accordance with sections 1A(e) and 11 of Chapter 75 of the General Laws to establish the Berthiaume Chair in Business Leadership at the University of Massachusetts Amherst Isenberg School of Management.

11. **Approval of Capital Projects (T14-089, as amended)**

Pursuant to Trustee Policy T93-122, as amended, to approve the following project under the first vote or “**Preliminary Campus Estimate**”:

<b><u>Campuses</u></b>	<b><u>Project Name</u></b>	<b><u>Preliminary Campus Estimate – April 2016</u></b>
Lowell	Pasteur Second and Third Floors – Comprehensive Renovation	\$12,000,000

Chair Woolridge then asked for a vote to enter into **Executive Session** pursuant to Massachusetts General Law, Chapter 75, Section 4, for the purpose of considering **Honorary Degrees, UMass Boston, Lowell**. He stated that the meeting would not reconvene in open Session.

It was moved and seconded and the Secretary called the roll with each Trustee asked to vote yes or no to enter in Executive Session for those purposes listed. Chair Woolridge voted for the motion as did Trustees Buonomo, Campbell, Carpman, Collins, Epstein, Lee, Manning, O’Brien, O’Neil, Osterhaus-Houle, Peters, Peyser, Thomas and Xifaras.

The time was 10:13 a.m.

Christina Kelley  
Assistant Secretary to the Board