



December 4, 2013

Committee of the Whole  
University of Massachusetts

At the request of the Chairman, a meeting of the Committee of the Whole is hereby called to convene on Tuesday, December 10, 2013 at 4:00 p.m., in the Woodland Commons, University of Massachusetts, 285 Old Westport Road, North Dartmouth, Massachusetts.

An agenda is attached.

Zunilka Barrett  
Secretary to the Board of Trustees

**UNIVERSITY OF MASSACHUSETTS  
AMHERST•BOSTON•DARTMOUTH•LOWELL•WORCESTER**

**COMMITTEE OF THE WHOLE**

**Tuesday, December 10, 2013; 4:00 p.m.  
University of Massachusetts Dartmouth  
Woodland Commons  
285 Old Westport Road  
North Dartmouth, Massachusetts**

**AGENDA**

- A. Call to Order**
- B. Consideration of Minutes of the Prior Meeting of the Board  
•September 17, 2013**
- C. Chair's Report**
- D. President's Report**
- E. Discussion Items**
  - 1. Future Capital Plans
  - 2. Debt Capacity
    - a. Current Debt Profile
    - b. Key Financial Indicators
    - c. Moody's Scorecard
    - d. Key Strengths
    - e. Key Challenges
  - 3. Opportunity Cost of Additional Borrowing