

UNIVERSITY OF MASSACHUSETTS

AMHERST•BOSTON•DARTMOUTH•LOWELL•WORCESTER

**MINUTES OF THE MEETING OF THE
BOARD OF TRUSTEES**

**Wednesday, March 19, 2008; 8:30 a.m.
Woodland Commons Center
285 Old Westport Road
University of Massachusetts
North Dartmouth, Massachusetts**

Trustees Present: Chairman Manning; Vice Chairs Karam and King-Shaw; Trustees Beatrice, Boyle, Carlin, Collins, DiBiaggio, Endich, Johnston, Kulenovic, Lawton, Nath, O'Shea, Osterhaus-Houle, Pearl, Rego, Thomas, Thompson and Tocco

Trustees Absent: Trustees Braceras and MacAfee

University Administration: President Wilson; General Counsel Bench; Chancellors Cole, Motley, MacCormack, Meehan and Collins; Executive Vice President Julian; Senior Vice President Williams; Vice Presidents Chmura, Connolly, Gray, Lenhardt and Smith; Associate Vice President Harrington; Mr. Harrison, Director of Auditing; Mr. MacKenzie, Executive Director, Building Authority

Faculty Representatives: Professor O'Connor, Professor May, UMass Amherst; Professor Tirrell; UMass Boston; Ms. Gibbs, Librarian, UMass Dartmouth; Professor Carter, UMass Lowell; Professor Singer, UMass Worcester

Chairman Manning convened the meeting at 8:34 a.m. and asked for **Approval of the Minutes of the Previous Meeting of the Board.**

It was moved, seconded and

VOTED: To approve the minutes of the December 14, 2007 meeting of the Board.

Under the **Chair's Report**, Chairman Manning thanked Chancellor MacCormack for her hospitality and recognized the strong and growing partnership with the South Coast. The University is entering a very challenging fiscal environment. Chairman Manning indicated that he has spent many hours talking to the Governor about the University and while we do have tremendous support we must take responsibility for raising money, building our own buildings and making this University strong.

Many of us on this Board came from public universities and have come back because the education we received had a lot of value; we are mindful of the increasing cost of a college education but want to be sure that the education received is competitive in the market place.

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Chairman Manning announced his intent to call a meeting in the spring of the Compensation Committee chaired by Trustee DiBiaggio, looking at the compensation structure throughout the University to be sure it is being administered appropriately and if it is aligned with the mission of this Board and this University.

The Board today will have an action from the Governance Committee. Trustee Karam will continue as Vice Chair with Trustee King-Shaw serving as second Vice Chair. Both individuals have great skill sets that will help the Board deal with very complicated issues that we will be facing. Trustee Thomas has graciously agreed to replace Trustee King-Shaw as Chair of the Committee on Academic and Student Affairs.

Finally, Chairman Manning reported on the success of the recent Trustee Retreat with a visit from the Governor who reaffirmed his commitment to the University and to what the President and the Board are trying to do with the University. We need to be very focused on what we are doing on each of the campuses because of the current fiscal environment; we hope to schedule another Retreat at the beginning of next year.

Chairman Manning then asked for the **Student Trustee Report**. Trustee Endich discussed her experiences at the University of Massachusetts Dartmouth and the improvements she's seen since first coming here. Over her past four years at UMass Dartmouth she has seen both the campus and the surrounding communities go through some amazing changes and feels privileged to be attending this University during such a positive time of change.

Trustee Endich reported that when she began here four years ago the "new dorms" were Oak Glen and Pine Dale located on the east side of campus. The building we are in and its surrounding residence halls were just parking lots. The Cedar Dell was falling apart and now it is a residence to be desired. The Charlton College of Business was being built and the new b3 lab building was just a thought. The library will soon be expanded and hopefully soon to follow will be the campus center. This clearly demonstrates the strong student involvement on this campus. The Dartmouth community is also working with these changes, offering the students opportunities within the community and supporting the growth by adding yet another strip mall.

The Dartmouth campus continues to serve as a role model for the other UMass campuses with its deep involvement in the surrounding communities of New Bedford, Fall River, Westport and our own community of Dartmouth. The nursing majors are placed in area hospitals, internships are offered; last year students took part in the America Reads program and provided over six thousand hours of community service to the young students of New Bedford. The various campuses in New Bedford and Fall River allow for UMass students to expand our presence here and as always represent UMass Dartmouth as the top tier University that we are.

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Our engagement in the community broadened even more this semester when the new LOOP bus was introduced. This is a bus that runs from the UMass Dartmouth main campus to the College of Visual and Performing Arts campus in New Bedford. This link to downtown New Bedford allows students to enjoy the community's galleries, shopping, restaurants, nightlife, and more.

This has been an exciting year so far for the student athletes and their fans. Both our hockey and basketball teams have made it to highly competitive levels and with the spring sports and the warm air, the campus is coming alive again.

Chancellor MacCormack gave a presentation on the **Strategic Plan** for the Dartmouth campus. Over the past several months we have been putting the final touches on the strategic plan update reviewing the progress that has been made since 2000 and planning a course for the next five years. The Report "Engaged, Embedded, Evolving" lays out the goals that will result in a stronger and more regional research university. Everyone on the campus from the janitor to the star studded faculty is engaged in the campus' work.

Some of the highlights included:

- Students on this campus will not feel anonymous; the average class size is still 25 students;
- A renewed obligation to be more global;
- The need to engage in more self-help by raising private support and entering partnerships with public and private institutions – we have increased our research dollars; we raised money for our library expansion;
- The need to establish outreach partnerships, including a strategic partnership with Woods Hole Oceanographic Institute and other institutions;
- Continue our commitment to student access and student diversity; we have produced an enrollment management model that values all forms of diversity;
- We have opened a state of the art facility at our Star Store in New Bedford, stimulated new private investment in downtown business districts and played a significant role in enhancing the Cranberry Experiment Station in Wareham;
- We have expanded the physical infrastructure needs, implementing a comprehensive facilities master plan.

Chancellor MacCormack concluded her report and indicated that planning for the future of UMass Dartmouth is an on-going activity reflecting the campus goals to short and long-range planning. There was a round of applause.

The next item was the **President's Report**. President Wilson thanked Chancellor MacCormack, her staff and the entire UMass Dartmouth community for the warm welcome that was received here including last night's dinner at the Advanced Technology Manufacturing Center in Fall River. The business-incubation role the campus is playing there is yet another

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example of the deep commitment UMass Dartmouth has to the SouthCoast region and to the entire Commonwealth.

President Wilson commended Chancellor MacCormack for transforming the Dartmouth campus that involved faculty, students, staff and the community working together to form a greater institution. Some examples of the progress that has occurred on the campus:

- A 200 percent increase in research expenditures;
- A 26 percent increase in overall enrollment (made more impressive because SAT scores and GPAs have increased at the same time);
- A 58 percent increase in graduate student enrollment;
- A 92 percent increase in residential students;
- One-third of the faculty having been hired within the last five years.

The Dartmouth campus has also worked on re-establishing New Bedford as the number one fishing port in the United States and the inspiring work of UMass Dartmouth students who have provided 6,000 hours of reading tutoring in New Bedford.

President Wilson said a few brief words about one of his favorite events on the University calendar, the annual President's Public Service Awards. The awards are presented to faculty members from the Amherst, Boston, Dartmouth, Lowell and Worcester campuses who have been nominated by the Chancellors of their respective campuses for providing exemplary public service.

Last month, we had our 10th anniversary presentation, honoring Professors M. Idali Torres of UMass Amherst, Gary Siperstein of UMass Boston, Memory Holloway of UMass Dartmouth, Kay George Roberts and Fred Martin of UMass Lowell, and Stephen Doxsey of UMass Medical School.

This year's winners continue in the impressive tradition of their colleagues honored in previous years. Their achievements are a credit to all of the dedicated, talented and hard-working faculty members who teach at our campuses and also contribute so much to our communities, locally, statewide, nationally and globally. The public service that faculty perform is something that distinguishes this University.

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President Wilson made several comments regarding Student Charges:

- For the fifth consecutive year, the University of Massachusetts is proposing an increase in the mandatory student charges below the rate of inflation. We are proposing a 3.1 percent student charge increase for 2008-2009, which is below the inflation rate of 3.6 percent in the most recent quarter.
- The funds from this student charge adjustment will be dedicated to our core educational mission.
- Under the proposal, the four-campus average for tuition and fees for in-state undergraduates would rise from \$9,261 to \$9,549, an increase of \$288 dollars.
- The tuition and fee increase would generate an additional \$23 million in unrestricted revenue for the University's five campuses, money that would be used to retain existing faculty and staff, hire additional faculty, to provide additional need-based aid, to fund capital projects needed to provide students with world-class facilities, and to defray the cost of rising energy and utility bills. Twenty percent of the new revenue would be directed to additional financial aid, which would offset the effect of the increase for students with the greatest need.
- During the past five years, while tuition and fee increases at public universities nationally have averaged about 7 percent annually, the increases at UMass have been about half that: 3.4 percent. Fred Clark, the Chairman of the Board of Higher Education, has described UMass as "a national leader in the area of controlling student charges".
- For additional context, during the current year (2007-2008), the full cost of attending UMass Amherst (tuition, fees, room and board) was \$17,399. The average full cost of attending a private university in Massachusetts was \$40,677.
- Also, during the current year, the full cost of attending UMass Amherst places it fourth among New England flagships, with Vermont, UNH and UConn being more expensive, and URI and Maine costing less.

President Wilson discussed the financial aid side of the equation and recognized the great progress we have made in recent years ... and at the same time state our resolve to do more:

- UMass has increased its support for student financial aid by more than \$50 million dollars over the past five years, growing from \$35 million dollars in Fiscal Year 2003 to \$85 million dollars in the current Fiscal Year 2008, an increase of 143 percent.

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- Financial aid for UMass students from all sources has risen from \$258 million dollars in FY 2003 to \$473 million dollars in Fiscal Year 2008.
- In Fiscal Year 2008, the University of Massachusetts will meet 91 percent of demonstrated student financial aid for in-state undergraduate students. Additionally, 99 percent of the students deemed to have financial need (under federal guidelines) receive at least some need-based financial aid.
- The University's aggressive approach to providing financial aid for needy students has also kept the average debt of UMass graduates below that of their peers graduating from other New England public colleges and universities.

President Wilson reported on two very important dates on the University calendar:

- Chancellor Meehan's inauguration, which will take place on April 4, with U.S. House Speaker Nancy Pelosi offering the keynote address and Governor Deval Patrick heading the lineup of state government dignitaries.
- The annual UMass Night at the Pops will be held on May 8 at Symphony Hall in Boston. This year, Natalie Cole, a UMass Amherst alumna and world-renowned recording artist, will perform and we will be honoring Charles Hoff, a UMass Lowell graduate, a former UMass Trustee, a business leader and a very distinguished philanthropist, who has established the University's largest privately-funded scholarship program.

President Wilson reported on the status of Chancellor Searches:

•Our UMass Amherst Chancellor search continues to make great progress; the search has reached the interview stage. President Wilson thanked Trustee Braceras who is doing such an outstanding job leading the Committee and thanked the other members of the Board who are serving on this Committee.

•The UMass Medical School Chancellor search is just getting under way and President Wilson expressed his appreciation for Trustee Johnston's willingness to take on the chairmanship of this Committee and his appreciation of the time, energy and effort of the other members of the Board who are serving on this Committee.

President Wilson touched briefly on today's agenda items and again expressed his appreciation for the hospitality of our UMass Dartmouth hosts and the service that the members of our Board of Trustees, provide to the University of Massachusetts.

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The next item on the agenda was the **Report of the Committee on Academic and Student Affairs**. Trustee King-Shaw, Chair of the Committee reported that the Committee on Academic and Student Affairs met on February 25 and had ten action items and three items for Executive Session including Tenure Appointments and Awards and Approval of a potential Honorary Degree name.

Trustee King-Shaw also noted that this would be his last time as Chair of this Committee and indicated his pleasure serving as Chair and thanked Senior Vice President Williams and her team for keeping him informed of the importance of the issues and congratulated Trustee Thomas on his new Chairmanship.

The first action item was the **Student Senate Constitution Revisions, UMASS Dartmouth**. Trustee Endich had offered her thoughts and answered questions. Trustee Tocco inquired about the objective and if it meant to get more students involved. Trustee Endich responded that this gave the outside students an opportunity to understand the process. The Constitution has not been revised since the merger in 1991.

Chancellor MacCormack indicated that she approved of the amendments. There was a discussion involving some of the fine points including legislative powers. It was suggested that an amendment be made to the definition of what defines student government. Trustee Tocco had requested a copy of the By-Laws be distributed before this meeting.

It was moved, seconded, and

VOTED: To approve revisions to the Dartmouth Student Senate Constitution as contained in Doc. T95-095, as amended.

The next action item was **Alcohol and Drug Policy Revisions, UMASS Lowell**. Provost Pierson reported that the campus had created a Task Force to review the campus' policy regarding serving alcoholic beverages on campus at special events. The policy was amended to include three venues that can be used for events at which alcoholic beverages can be served.

It was moved, seconded, and

VOTED: To approve revisions to the Lowell Alcohol and Drug Policy as contained in Doc. T93-116, as amended and Doc. T94-059, as amended.

The next item was **B.S. in Information Technology, UMASS Boston**. Dean Quaglieri discussed the program and indicated it is a joint degree program to be offered by the Computer Science Department of the College of Science and Mathematics and the Management Science and Information Systems Department of the College of Management.

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Trustee Braceras gave the program a positive review and urged her colleagues to vote in favor of the program. She had stated, however, her intention to abstain on all votes regarding new programs until the Board has a serious discussion regarding the mission differentiation between the campuses. Further discussion confirmed the Committee's support for the program.

It was moved, seconded, and

VOTED: To approve the B.S. in Information Technology at the University of Massachusetts Boston as contained in Doc. T08-011.

The Committee moved on to the fourth action item, **B.S. in Nutritional Sciences, UMASS Lowell**. Professor Doyle reported that this program emphasizes the relationship between diet, health and research. Most food programs in the State focus on diets rather than research in nutrition. There was a discussion of the need for additional information in the program template, including a revenue stream for each new program and a clearer articulation of the need for the program at a particular institution if it already exists at another institution.

It was moved, seconded, and

VOTED: To approve the B.S. in Nutritional Sciences at the University of Massachusetts Lowell as contained in Doc. T08-012.

The fifth action item was the **Approval of the Masters of Science in Clinical Investigation at UMass Medical School**. Executive Deputy Chancellor/Dean/Provost Flotte and Dean Carruthers provided some background information about this program. Employers seeking to recruit trained clinical researchers are having difficulty; this program will address this shortage. The Medical School will begin to recruit more faculty as the programs grows which will be supported by extramural funding.

It was moved, seconded, and

VOTED: To approve the M.S. in Clinical Research at the University of Massachusetts Worcester as contained in Doc. T08-013.

The Committee had discussed proposals for **Doctor of Nursing Practice, UMass Boston, Lowell, and Worcester**. Provost Seymour from the Amherst campus, Dean Glazer from the Boston campus, Professor Mellilo from the Lowell campus, and Dean Seymour-Route from the Worcester campus addressed the Committee about the Nursing Practice Degrees. Trustee Pearl had indicated several concerns including the nursing shortage; she would like to work to train more PhD faculty nurses, expanding both Bachelor and PhD programs at UMass. The issue is about resource allocation, reputation of the system and meeting the nursing shortage. Changing from masters to doctoral degrees cannot be budget neutral. Trustee Braceras had asked if having

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five programs was necessary, questioning whether this is cost effective. There was a lengthy discussion about the need for three additional programs, the advisability of the programs at Lowell and Boston, and the role that these programs play in overall state policy in addressing nursing issues. It was voted by the Committee to table action on the proposals from Boston and Lowell and to recommend approval of the Worcester proposal.

On behalf of the Committee a motion was then made, and seconded:

To approve the Doctorate of Nursing Practice Degree at the University of Massachusetts Worcester as contained in Doc. T08-016.

Trustee Carlin then suggested an amendment to the motion to add the Boston Doctorate of Nursing Practice Degree to the motion. It has come to his attention that the Boston campus is now ready for a Nursing Practice Degree Program. Trustee Carlin also reiterated his position regarding the issue of adding programs and the need to eliminate programs that are not needed.

A discussion ensued about the fact that the Boston program is ready to move forward and should be acted on. Trustee Tocco indicated that a Nursing Program Task Force has been formed to study these issues and that the Board should wait for their report. Several points were made about the strengths of all three programs.

It was then moved and seconded:

To amend the original motion by adding the Doctorate of Nursing Practice Degree at the University of Massachusetts Boston as contained in Doc. T08-014.

Trustee Collins indicated that he too, would prefer the Task Force perform its duty before we vote on adding programs. Trustee Thompson suggested the Board table the Worcester Program motion until all issues were resolved. Trustee Nath disagreed and stressed the strength and readiness of the Worcester program.

Trustee King-Shaw noted that there was no question that these programs are needed at Boston, Worcester and Lowell. It was clear that this University will achieve the highest standards of education through these programs. He also noted that there was no question or debate that these programs will serve underserved communities and no question that the campuses are willing to commit the resources to establish these programs and even with the Task Force, the fundamental facts are not likely to change and strongly supports the amendment to include the Boston program.

If the amendment passes, Trustee King-Shaw would still strongly advise the establishment of the Task Force to address the issues of nursing education, health care disparities and recognizing underserved communities.

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Trustee Pearl reiterated her concerns about the nursing shortage; she would like to work to train more PhD faculty nurses, expanding both Bachelor and PhD programs at UMass. The issue is about resource allocation, reputation of the system and meeting the nursing shortage. Changing from masters to doctoral degrees can not be budget neutral. The Board needs to understand that we need to be creative about the whole nursing issue.

Trustee Johnston asked the Chancellors to weigh in on the issue.

Chancellor MacCormack reported that we must begin to prepare faculty for the future. Chancellor Meehan stressed the need for quality health care services for the underserved population in the Lowell area. Chancellor Motley indicated that the Boston program is strong and ready to move forward.

Trustee Johnston asked for an amendment to include the Lowell campus Program. It was moved and seconded to

To further amend the motion by adding the Doctorate of Nursing Practice Degree at the University of Massachusetts at Lowell as contained in Doc. T08-015.

Trustee DiBiaggio asked the Board to consider waiting for the Nursing Task Force to meet and report their findings before final program decisions are made.

There was a brief discussion about the order of the amendments.

It was then moved, seconded and

VOTED: To approve the second amendment to the original motion by adding the Lowell campus Program.

The vote was approved by a show of hands, 11-5.

It was then

VOTED: To amend the original motion by adding the Doctorate of Nursing Practice Degree at the University of Massachusetts Boston as contained in Doc. T08-014 and at the University of Massachusetts Lowell as contained in Doc. T08-015.

The vote was approved by a show of hands, 15-1.

On the original motion as amended, it was

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VOTED: To approve the Doctorate of Nursing Practice Degree at the University of Massachusetts Worcester as contained in Doc. T08-016.

And further,

To approve the Doctorate of Nursing Practice Degree at the University of Massachusetts Boston as contained in Doc. T08-014;

And further,

To approve the Doctorate of Nursing Practice Degree at the University of Massachusetts at Lowell as contained in Doc. T08-015.

The vote was approved by a show of hands, 10-6 with 1 abstention.

A motion was made to form a Task Force to look at a system-wide approach to the Nursing Issues taking into consideration the state plan including the state and community college programs and to report back to the Committee. It was agreed to amend the motion by striking the 90 day time frame.

It was moved, seconded, and

VOTED: To appoint a Task Force chaired by Trustee Janet Pearl to study issues of system-wide nursing programs at the University taking into account state plans, including the state and community colleges, and to report back to the Committee. (Doc. T08-035)

Trustee King-Shaw then reported that Trustee Braceras had proposed a resolution for the University of Massachusetts Amherst. Its purpose is twofold. First, it aims to provide public clarity from the Board about the role of Amherst as the system's flagship and the value of each of the five parts of the system. Second, it calls upon the Amherst campus to outline a preliminary strategic plan for the flagship so that the new Chancellor can hit the ground running. There had been a lengthy discussion about the timing of such a resolution and if the campus would be better served to wait until the Search for a new Chancellor is completed. Trustee Braceras stated that the resolution would indicate the Board is making a commitment to the flagship and would assist in recruiting top-flight candidates. Amendments were made to the resolution to remove language referring to budget and to add the role of the President as part of the process.

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It was moved, seconded, and

VOTED: **WHEREAS** the University of Massachusetts consists of five campuses, including the flagship campus in Amherst, campuses in Boston, Dartmouth, Lowell, and the Medical School in Worcester; and

WHEREAS the Board of Trustees of the University recognizes that a five campus system with a single flagship is stronger than the sum of its individual parts; and

WHEREAS the Board of Trustees recognizes that a strong and nationally-recognized flagship is essential to the success of the system as a whole and to the Commonwealth's system of public higher education; and

WHEREAS the Board of Trustees will soon hire a new Chancellor of UMass Amherst whom the Board hopes will lead the campus for many years,

Be it RESOLVED that the Board of Trustees commits itself to moving UMass Amherst into the top tier of public universities in the country, and

Be it further RESOLVED that the Board of Trustees calls upon UMass Amherst under the direction of the Chancellor and in cooperation with the President to work with its various stakeholders to prepare the outline of a campus strategic plan by July 1, 2008, and

Be it further RESOLVED that the July, 2008 outline will serve as a basis for a strategic plan that the new Chancellor will direct, and

Be it further RESOLVED that UMass Amherst will submit the above-referenced strategic plan in sufficient time for review, discussion and appropriate action by the Board of Trustees and its subcommittees. (Doc. T08-034)

Trustee Kulenovic had an issue he wished to address – the public service mission of the University and the request for a working group of people from the campuses to catalog the activities that are being done regarding this field. The Committee agreed that this was a good idea and Trustee Kulenovic asked that interested members contact him. It was pointed out that creating such a data base would not be an easy task.

The Committee's recommendations with regard to **Appointments with and Awards of Tenure** as well as a motion regarding an **Honorary Degree** recipient will be taken up in Executive Session.

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The next item was the **Report of the Committee on Administration and Finance**. Trustee O'Shea reported that the Committee had met on March 5.

President Wilson had given a brief report and explained his support for the student fee increase that was on the agenda. Vice President Lenhardt made a report and David Mackenzie gave a very positive update on the Building Authority. Trustee Beatrice reported on a successful effort to assure that the Amherst campus would move forward with the new Band Building. Vice President Lenhardt led a discussion with the Committee about some important fiscal issues focusing on revenues both restricted and unrestricted and how these revenues impact financial aid and student charges. He also illustrated the very competitive position of the University in terms of student charges and the availability of financial aid.

Presentations on peer financial information and financial aid were deferred to provide enough time for a full discussion of the University's student charge recommendations for '09. A brisk and thoughtful discussion on these issues ensued. The University has dedicated 20% of all fee increase revenue to financial aid over the last few years and that has kept the impact of student charge increases low. One of the most telling pieces of information provided to the Committee was a chart that showed that student debt has been flat for the last five years despite modest fee increases and with inflation the debt has actually decreased.

After a series of concerns and proposals on charges and student aid were debated and reviewed the Committee voted to approve the mandatory student charge increases for '09 at 3.1% for in-state undergraduates.

Trustee Boyle proposed and the Committee approved a motion to extend Veteran tuition waivers to men and women who have served in the armed forces and are seeking graduate degrees or taking courses through UMASS Online.

Management presented for consideration a new code of conduct for procurement, Chancellor Collins advocated for an expanded tobacco free policy at the Medical School, and the Boston campus requested approval to transfer property from UMass to the Kennedy Library.

Vice President and Treasurer Lenhardt received approval to utilize the UMass Foundation's Investment Committee to direct and advise the University on its funded reserve; also Trustee Kulenovic re-presented a plan for Community Investment that after full discussion was not approved. The UMass Building Authority received approval to re-finance \$240 million of variable rate bonds should condition requires such a re-financing.

The first action item was **Academic Year 2008-2009 Mandatory Student Tuition and Fee Rates and Student Housing Rent and Food Service Charges**.

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It was moved, seconded and

VOTED:

1. In accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve tuition at the following maximum rates for the Amherst, Boston, Dartmouth and Lowell campuses for academic year 2008-2009:

<u>Tuition</u>	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Undergraduate (resident)	\$1,714	\$1,714	\$1,417	\$1,454
Undergraduate (non-resident)	\$9,937	\$9,758	\$8,099	\$8,567
Graduate (resident)	\$2,640	\$2,590	\$2,071	\$1,637 *
Graduate (non-resident)	\$9,937	\$9,758	\$8,099	\$6,425 *

*Per 9 credit load

2. And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following maximum mandatory fee rates for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2008-2009:

<u>Total Mandatory Fees (Curriculum & Other Mandatory Charges)</u>	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Undergraduate (resident)	\$8,518	\$7,397	\$7,441	\$7,552
Undergraduate (non-resident)	\$11,792	\$11,539	\$10,462	\$12,459
Graduate (resident)	\$7,766	\$7,887	\$7,946	\$6,862 *
Graduate (non-resident)	\$10,471	\$11,551	\$10,462	\$10,805 *

*Per 9 credit load

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3. And further, in accordance with Policy T92-031, Appendix E, to authorize the President to approve, no later than April 3, 2008, the individual rates for mandatory charges, providing that total mandatory student charges shall not exceed the total rates as outlined below for the Amherst, Boston, Dartmouth, and Lowell campuses for academic year 2008-2009:

Total Mandatory Student Charges

	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
Undergraduate (resident)	\$10,232	\$9,111	\$8,858	\$9,006
Undergraduate (non-resident)	\$21,729	\$21,297	\$18,561	\$21,026
Graduate (resident)	\$10,406	\$10,477	\$10,017	\$8,499 *
Graduate (non-resident)	\$20,408	\$21,309	\$18,561	\$17,230 *
*Per 9 credit load				

4. And further, in accordance with Section 1A of Chapter 75 of the General Laws, to establish and approve the following tuition and maximum mandatory fee rates for the Worcester campus for academic year 2008-2009:

<u>Medical School</u>	<u>Tuition</u>	<u>Mandatory Fees</u>	<u>Total Student Charges</u>
Medical School (resident)	\$8,352	\$5,886	\$14,238
Ph.D./MD (resident)	\$2,640	\$20,541	\$23,181
Ph.D./MD Years 1-2 (non-resident)	\$9,856	\$35,541	\$45,397
Ph.D./MD Years 3+ (non-resident)	\$9,856	\$25,685	\$35,541
Graduate School of Nursing (resident)	\$2,640	\$5,788	\$8,428
Graduate School of Nursing (non-resident)	\$9,856	\$5,788	\$15,644
Grad. School of Biomedical Science (resident)	\$2,640	\$3,975	\$6,615
Grad. School of Biomedical Science (non-resident)	\$9,856	\$3,975	\$13,831

5. And further, in accordance with Section 1A of Chapter 75 of the General Laws and T92-031 (Appendix E), to authorize the President to approve, no later than April 3, 2008, final student housing rent and food service charges providing that the average total charge to undergraduate Massachusetts resident students shall not exceed the average rates as outlined below for academic year 2008- 2009:

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	<u>Amherst</u>	<u>Boston</u>	<u>Dartmouth</u>	<u>Lowell</u>
<u>Room & Board</u> (average rate)	\$8,114	N/A	\$9,428	\$7,519

6. And further, to authorize the President to approve, no later than April 3, 2008, the full schedule of rent and food service charges for all other classifications of students, room options and meal plans for academic year 2008-2009.
7. And further, to authorize the President to approve, no later than April 3, 2008, individual fee rates for other student fees and student fee/revenue based operations charges not already approved by the Board for academic year 2008-2009. (Doc. T08-027)

The vote was approved by a show of hand, 13-4.

The next item was **Graduate Tuition Waivers for Veterans.**

It was moved, seconded and

VOTED: To approve graduate tuition waivers for Massachusetts-resident veterans, including those enrolled in the UMassOnline Program. (Doc. T08-039)

The next item was **Policy on Codes of Conduct for University Vendor Relationships.**

It was moved, seconded and

VOTED: The University of Massachusetts will adhere to the highest ethical principles in its relationships with vendors and the procurement of any goods and services. These principles will assure that all goods and services are of the highest quality and value for the best competitive price possible. All such goods and services shall be procured in such a way that all qualified vendors have an equal opportunity to provide such goods and services.

The University and its vendors shall comply with all federal and state laws and regulations as well as University policies, procedures and guidelines relative to the confidentiality and privacy of University employees and students. All University employees are required to provide continuing assurances and be fully aware that any conflict of interest related to or appearance of a conflict with a vendor is unacceptable. The President of the University shall issue guidelines to implement this University policy. (Doc. T08-028)

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The next item was **Tobacco Free Environment/No Smoking Policy, UMASS Worcester.**

It was moved, seconded and

VOTED: To approve the Tobacco Free Environment/No Smoking Policy for the University of Massachusetts Medical School (UMMS) and to prohibit smoking or use of any tobacco products of any kind in or on any UMMS property, whether owned, leased or assigned, inclusive of buildings, garages, grounds or other spaces, temporary or permanent. Any such restrictions shall comply with all local, state and federal laws, including the obligation to collectively bargain the policy with the recognized representatives of employees where applicable, regarding the use of tobacco. (D0c. T08-029)

The next item was **Transfer of Land to John F. Kennedy Library.**

It was moved, seconded and

VOTED: To authorize the President of the University, the Executive Vice President, or the Vice President for Management and Fiscal Affairs and Treasurer, each of them acting individually, to take any and all actions and execute any and all documents necessary or convenient to effect the conveyance of the parcel of land described in Section 1 of Chapter 210 of the Acts of 2006 and currently under the control of the University of Massachusetts to the United States of America, acting by and through the National Archives and Records Administration, pursuant to the provisions of said Chapter 210; and further, to deposit the proceeds from said sale in a trust fund as described in Section 3 of said Chapter 210. (Doc. T08-030)

The next item was **Authorization to Engage an Appropriate University of Massachusetts Affiliate for the Purposes of Directing Investment of University Operating Cash.**

It was moved, seconded and

VOTED: To authorize the University Treasurer to execute a Memorandum of Understanding with an appropriate University affiliate for the purposes of engaging the affiliate's investment committee to provide advice and counsel and direct asset allocation and manager selection with regard to the University's investment of cash reserves. Said reserves are to be invested consistent with generally established industry guidelines covering investment of university core cash balances. (Doc. T08-031)

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The next item was **Refunding the 2006-1 Bond Issue.**

It was moved, seconded and

VOTED: That the issuance by the University of Massachusetts Building Authority (the “Authority”) of bonds (in one or more series) (the “Refunding Bonds”) for the purpose of refunding the Authority’s Project and Refunding Revenue Bonds, Senior Series 2006-1, is hereby approved, and the President of the University of Massachusetts (the “University”), the Vice President for Management and Fiscal Affairs and Treasurer of the University and any other officer of the University designated by the President, each acting alone, (each, an “Authorized Officer”) are hereby authorized in the name and on behalf of the Trustees of the University (the “Trustees”) to approve in writing the issuance by the Authority of the Refunding Bonds.

And further,

That each Authorized Officer is hereby authorized to do all other things and to take all other action deemed necessary or desirable to carry into effect the matters hereby authorized, including without limitation the execution, sealing and delivery on behalf of The Commonwealth of Massachusetts (the “Commonwealth”), the Trustees or the University, of contracts for state financial assistance in the form of a guaranty by the Commonwealth of the Refunding Bonds of the Authority or for management and services with respect to projects refinanced by the Refunding Bonds (all as provided in and subject to the Enabling Act), each such contract to have such provisions as are approved by the signer thereof on behalf of the Commonwealth, the Trustees or the University.

And further,

That this vote shall take effect immediately upon passage. (Doc. T08-036)

While the Advancement Committee did not meet Trustee Lawton gave the **Report of the Advancement Committee** and the progress of major initiatives on which our campuses have been collaborating.

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Fundraising achievement for new gifts and commitments at the end of second quarter across the five campuses stood at \$46,985,537 against an annual goal of \$85 million. Giving is up about 10% over last year and this increase is driven by an almost 50% increase in foundation giving.

Members of the Advancement teams from all five campuses worked to advance the launches of their new online alumni communities over the last quarter. Amherst is live to its members. Boston, Dartmouth, Lowell, and Worcester campuses are in beta and will be opened to their full alumni communities at the end of this month. Not only is an online community a wonderful way to draw our alumni even closer to their alma mater and to each other, but this project will help us all report good news about the University to our alumni, and serve as a vehicle through which we can actively encourage greater connectedness and participation among our alumni.

As reported at the last meeting, our UITS staff is now in the process of working with staff at each of the five campuses to plan for their upgrade or conversions.

Trustee Lawton thanked everyone involved with these many initiatives for their professionalism, collegiality, and tireless work. We are positioning the University for every future success. He underscored the Trustees' commitment to supporting these important advancement initiatives for all of our campuses. We will continue to develop policy and initiatives that present opportunities to make the best use of our limited resources, drive increased participation and donations by alumni and friends, and improve perceptions about the University. Whether we are talking about operational efficiencies or participation challenges, we want to aim at what is good for the University for the long term.

The Endowment portfolio registered an overall increase of \$19 million in the second quarter, driven mostly by additional funds from the University quasi endowment allocation. Our asset allocation and individual managers outperforming their benchmarks and protected the endowment in a difficult quarter. Fixed Income and Alternative Investments were the drivers of the performance for the period.

The Market Value of the UMass Foundation as of 12/31/2007: \$360,046,405.

The next item was the **Report of the Audit Committee**. Trustee Boyle, Chair of the Committee, reported that the Committee had met on March 5. The agenda included a briefing on current University audit activities, both internal and external; the Committee discussed and accepted eight completed annual contracted audit reports and internal audit reports.

The meeting began with a report from Mr. Robert Harrison, Director of Internal Audit. He summarized the audit related activity in process throughout the University System by referencing the two-page Quarterly Activity Summary. This summary listing indicated a number of projects

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closed since the last reporting period, and includes not only internal audit projects, but also those reviews contracted with outside CPA firms, and those by the Office of the State Auditor and Federal audit agencies.

Some highlighted subjects on the Activity Summary as well as planned new work in conjunction with the Trustee-approved Long Range Audit Plan included:

- The department is completing receipting and cash handling locations reviews at Lowell and Dartmouth, and will perform detailed reviews at each campus.
- Procurement Function Operational reviews are planned for all campuses, and is in process at the President's Office.
- They recently initiated work at each campus Student Financial Aid office regarding student private lending information that is provided to the public on our web sites.
- Working with the PeopleSoft Human Resources upgrade project team to procure pre-implementation assessment services;
- The Federal & State audit inquiries list continues to be quite lengthy, with one notable new State Auditor's Office project started at Dartmouth by their Information Technology audit group; and,
- Mr. Harrison is looking into getting a Quality Assessment Review of the internal audit department.

Mr. Harrison briefed the Committee on a number of informational items that he sent to the President and all Committee members. These included a closure of a State Auditor's Office project, Chancellor Transitional reviews at Amherst and Worcester, an internal memorandum for their review of bi-annual payroll check printing tests, and the audit department's implementation of a Management Satisfaction Survey.

The State Audit of a contract at the Dartmouth Campus was issued in late December and the Committee received full copies of the report and all press releases. A discussion ensued regarding the audit observations with Chancellor MacCormack and Vice Chancellor Zekan describing and confirming management steps taken to address Auditor DeNucci's recommendations.

The Chancellor's Office Transitional reviews, which were requested by President Wilson, were provided to the Committee. Performing such a review is considered a business best practice during any change in top leadership positions. Mr. Harrison explained, that after discussion with the President about an appropriate scope, he determined a three-focus approach – one, to test compliance of expenditures of the departing Chancellor and his immediate offices; two, to conduct, via numerous interviews, a study of the overarching entity level control environment emanating from the Chancellor's office; and three, to review specific subject areas, in the case of Amherst, the UMA Foundation, and in the case of the Medical School, the Executive Incentive Compensation Program.

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Both campus reviews of the entity level control environment revealed high standards of ethics and integrity emanating from the prior Chancellorship. The detailed compliance testing of the Chancellors business expenditures resulted in no exceptions.

Operational comments were offered to the respective Chancellor and the President for all the areas studied to assist them as they move forward. It was noted the similar review for the Boston Chancellor is nearing completion.

Committee members' discussion then focused on the administration of the Medical School Compensation Program with Chancellor Collins noting that past administration issues have now been addressed and that he plans to seek a complete evaluation as to the current compensation structure and incentive program. The Chair also suggested that certain compensation programs should now involve the Board of Trustees Compensation Committee.

Eight projects from the audit plan were then presented to the Committee. These included four external contracted audits that are required due to outside regulatory agencies. Internal Audit handles the bidding and contracting process for these - which included the Amherst Campus Intercollegiate Athletic Program, an annual requirement per NCAA regulations; the Lowell Campus Intercollegiate Athletic Program, the first of a triennial requirement due to new NCAA regulations; and the radio stations WFCR-FM and the WFCR Foundation, and WUMB-FM. The radio station reviews are required due to the campuses receiving Corporation for Public Broadcasting funds. They both received unqualified audit opinions.

The completed audit of the **Lowell Revenue and Cash Receipting Areas** review was presented and discussed by the Committee. The Committee asked the Director how the campus has responded to internal audit recommendations. Mr. Harrison indicated that the Lowell Comptroller and the finance team have issued new comprehensive cash collection guidance to all areas, has held onsite training, and will visit each campus site to confirm operational compliance.

An internal audit on the study of **Athletic Team Travel Advances** was issued for the Amherst Campus, offering observations for improving the existing controls, which management concurred fully. Mr. Harrison noted that his office will survey other campuses to determine if there is a need to expand this audit subject.

Two final items of business, Information Technology related reviews were then presented to the Committee.

The first was an internal audit report on the subject of **Data Privacy and Security Risk**. David Gray, Vice President and Chief Information Officer summarized for the Committee this collaborative effort of University Information Technology Services and all campus information technology officers to participate in a system-wide study of not only self-testing of the

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vulnerability of our electronic information, known as “Ethical Hacking”, but also to provide a broader University-wide information security assessment. Vice President Gray noted that the University had completed the termination of the contract to perform this assessment with BT-INS due to the contractor’s inability to perform. Next steps are to work with the University purchasing office to expedite a renewed competitive selection process for an external information security consultant to complete the assessment.

Internal Audit Manager Brian McCormick presented background and status to the **Interim Report on the Payment Card Industry Data Security Standards**, another collaborative effort that included resources from the University Treasurer’s Office, University Information Technology Services, and all campus IT units. This is to ensure our compliance with new credit card processing standards. The Committee expects to hear from internal audit again as this project progresses.

It was then moved, seconded and

VOTED: To accept the following Audit Reports:

1. WFCR-FM and Foundation Combined Financial Report and Communications Letter (Doc. T08-001)
2. WUMB-FM Financial Report, Internal Control and Communications Letter (Doc. T08-002)
3. UMASS Amherst Report on the Application of Agreed Upon Procedures at the Intercollegiate Athletic Program (Doc. T08-003)
4. UMASS Lowell Report on the Application of Agreed Upon Procedures at the Intercollegiate Athletic Program (Doc. T08-004)
5. Internal Audit Report on the UMASS Lowell Cash Receipting Locations (Doc. T08-005)
6. Internal Audit Report on the UMASS Amherst Athletic Department Advances Process (Doc. T08-006)
7. Internal Audit Report on the University’s Systems Vulnerability Study (Doc. T08-007)
8. Internal Audit Report on the Payment Card Industry Data Security Standards (Doc. T08-008)

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Trustee Pearl then gave the **Report of the Committee on Science, Technology and Research**. The Committee had met on February 25.

President Wilson opened the meeting by highlighting progress being made with two important pieces of legislation – the \$1 billion Life Sciences bill and the \$2 billion higher education capital bill that includes \$1 billion in proposed funding for UMass.

While there are still hurdles to be crossed before either of these becomes law, both are making progress in the legislative process; the President thanked the Chancellors, Trustees, Vice Presidents, campus officials and alumni who have all been active in advocating for these bills.

The President also welcomed a delegation of scientific and government leaders from South Africa at the meeting; the delegation was led by Dr. Phil Mjwara, Director-General of the Department of Science and Technology in South Africa; Dr. Mjwara expressed a strong desire to collaborate with UMass.

Last year, at the encouragement of our Committee, the University organized a system-wide Working Group on Clean Energy; it was charged with assessing our capabilities and identifying growth opportunities in this strategic area.

Paul Kostecki, Vice Provost for Research at Amherst, chaired the group and delivered an outstanding final report – “Clean Energy for the Commonwealth – powered by the University of Massachusetts”. He also indicated the group’s plans to continue working on the clean energy agenda for the University. The Committee passed a motion receiving the report and commending the work of the group.

The Committee was honored by the presence of Secretary of Energy and Environmental Affairs Ian Bowles and his Deputy, Greg Watson. Mr. Bowles explained the high priority that the Patrick administration has given to clean energy. He gave high praise to the UMass clean energy report and complemented UMass’s special role in helping the state become a global leader in clean energy; he highlighted successful collaborations between UMass and state government in areas such as wind energy and biofuels. He also urged us to “lead by example” in terms of using clean energy at UMass facilities.

Following his presentation and a discussion with the Committee, President Wilson and Secretary Bowles signed a memorandum of understanding that establishes a formal process for developing joint activities in areas such as public policy, research, workforce and economic development.

Speaking on behalf of the Chancellors, Chancellor Meehan praised the Governor and Secretary for their collaboration with the University and endorsed the signing of the Memorandum of Understanding.

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Chancellor Collins provided the Committee with an update on the Governor's Life Sciences initiative and steps UMass is taking to position itself for the implementation of the initiative. He described the House Life Sciences proposal that calls for over \$200 m in support for life sciences facilities at Worcester, Amherst and Dartmouth, as well as additional funding for the Stem Cell Bank and Registry; he noted that all UMass campuses will be able to compete for various research and workforce grants under the House proposals.

Chancellor Collins also explained that the University is already working on initial projects funded by the Life Sciences Center – the Stem Cell Bank and Registry and the Life Sciences Talent Initiative - major progress is being made on both fronts.

Chancellor Meehan reviewed a third UMass project – the Massachusetts Medical Device Development Center (m2d2) – that recently received a \$4 m grant from Governor Patrick. This is an exciting partnership of engineers at Lowell and clinicians at Worcester that helps medical device inventors and entrepreneurs in converting medical device ideas into products for the commercial market - officials at the Life Sciences Center have suggested that m2d2 can be a model for other regional innovation centers around the state.

At the fall meeting of our Committee, a panel of chief research officers highlighted the fact that over 60% of our research funds come from the federal government; we have asked Assistant Vice President Jack Cline to review our federal relations strategy.

Mr. Cline described the workings of his new position and the UMass office in Washington and explained his work with the congressional delegation, federal agencies and other universities in promoting our research and development agenda. Greg Watson from Secretary Bowles' office noted the potential for the state and the University to collaborate on a number of clean energy R&D initiatives in the months ahead.

Vice President Chmura reviewed the implementation and status of the University's policy on conflicts of interest related to technology commercialization. The University has a system-wide Conflicts Committee consisting of chief research officers and faculty from all the campuses, and chaired by Vice President Chmura, it reviews conflicts cases on a case-by-case basis and has broad discretion to approve, deny or approve with conditions proposed relationships between our faculty and staff and private companies engaged in technology commercialization. The Committee has successfully handled over 130 cases since its establishment in 1996.

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It was moved, seconded and

VOTED: To accept the following report – “Clean Energy for the Commonwealth: Powered by the University of Massachusetts” – as prepared by the UMASS Clean Energy Working Group at the request of the Trustee Committee on Science, Technology and Research.

And further,

To affirm that clean energy is an important field of science, technology and research with great potential to benefit the Commonwealth, the nation and the world;

To assert that the University of Massachusetts, as the Commonwealth’s public research university, has a crucial role to play in this field and a responsibility to support the state’s goal of global leadership in clean energy;

To endorse the memorandum of understanding with the State Executive Office of Energy and Environmental Affairs and efforts to partner with industry through engagement with such groups as the New England Clean Energy Council;

To commend the members of the Clean Energy Working Group – Dr. Paul Kostecki of Amherst (chair), Dr. Richard Antonak (Boston), Dr. Craig Armiento (Lowell), Tom Chmura (President’s Office), Dr. Steve Goodwin (Amherst), Dr. George Langford (Amherst), Dr. David Levy (Boston), Dr. Michael Malone (Amherst), John Miller (Dartmouth), Dr. Robert Peck (Dartmouth), Dr. John Ting (Lowell), and Dr. Marcellette Williams (President’s Office) and the staff – Loren Walker of Amherst (project leader), Jeff Brancato (President’s Office) and Marla Michel (Amherst); and

To urge the President and Chancellors to take all necessary and appropriate actions to position the University as a leader in clean energy with the Governor, Legislature, industry and other relevant parties. (Doc. T08-032)

Vice Chair Karam gave a Report of the **Governance Committee**. The Governance Committee met earlier today and added Trustee King-Shaw as second Vice Chair of the Board. As Chairman Manning indicated, Trustee Henry Thomas will become Chair of the Committee on

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Academic and Student Affairs. On behalf of the Board, Vice Chair Karam thanked Trustee King-Shaw for all his time and effort and hard work that went into Chairing the Committee on Academic and Student Affairs and looked forward to working with Trustee Thomas in his new role as leader of this important Committee.

It was moved, seconded and

VOTED: To amend the Board Vote of September 19, 2007 by amending Doc. T07-093, as amended, by adding James J. Karam as First Vice Chair of the Board of Trustees and Ruben J. King-Shaw, Jr. as Second Vice Chair of the Board of Trustees;

And further,

by striking the name Ruben J. King-Shaw, Jr. as Chair of the Committee on Academic and Student Affairs and replacing it with Henry M. Thomas, III.

The first item under **Other Business** was the updated **Department of Defense Exclusion List**.

It was moved, seconded and

VOTED: WHEREAS, current Department of Defense Regulations contain a provision making it mandatory that the Chairman of the Board, the President, the Secretary, and the designated Facility Security Officer meet the personnel clearance requirements established for a contractor's facility clearance; and

WHEREAS, said Department of Defense Regulations permit the exclusion from the personnel clearance requirements of certain members of the Board of Trustees and other officers, provided that this action is recorded in the minutes.

NOW, THEREFORE, BE IT DECLARED that the Chairman of the Board, the President, the Secretary and the designated Facility Security Officer at the present time do possess, or will be processed for, the required security clearance; and

BE IT RESOLVED that in the future, when any individual enters upon any duties as Chairman of the Board, the President, the Secretary or the

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designated Facility Security Officer, such individual shall immediately make application for the required security clearance; and

BE IT RESOLVED FURTHER that the following members of the Board of Trustees and other officers shall not have, and can be effectively excluded from access to all classified information in the possession of the corporation and do not occupy positions that would enable them to affect adversely policies or practices in the performance of classified contracts for the Department of Defense or the User Agencies of its Industrial Security Program:

<u>NAME</u>	<u>TITLE</u>
Anthony B. Beatrice	Trustee
Lawrence F. Boyle	Trustee
Jennifer C. Braceras	Trustee
Matthew E. Carlin	Trustee
Edward W. Collins, Jr.	Trustee
John A. DiBiaggio	Trustee
Tamara Endich	Trustee
Philip W. Johnston	Trustee
James J. Karam	Trustee
Ruben J. King-Shaw, Jr.	Trustee
Aleksandar Kulenovic	Trustee
Richard J. Lawton	Trustee
Kenneth A. MacAfee, II	Trustee
Bharath D. Nath	Trustee
William T. O'Shea	Trustee
Kerri Osterhaus-Houle	Trustee
Janet D. Pearl	Trustee
Alda Rego	Trustee
Henry M. Thomas, III	Trustee
Ruth Thompson	Trustee
Stephen P. Tocco	Trustee

(Doc. T08-037)

The next item was **Update - Chancellor's Search Committee, UMASS Amherst.** President Wilson reported on the excellent pool of candidates that have applied for the position. Trustee King-Shaw agreed that the quality of candidates has been outstanding. President Wilson and several Board members expressed their appreciation for the superior job Chancellor Cole has done serving in the interim position.

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Vice Chair Karam noted the great job being performed by Trustee Braceras as Chair of the Search Committee. There was a question about the time frame for the search; President Wilson expected the position would come before the Board at the next Board meeting and the new Chancellor would start in the fall.

The next item was **Chancellor's Search Committee, UMASS Worcester.**

It was moved, seconded and

VOTED: To concur with the Chairman of the Board in the naming of the Search Committee at the University of Massachusetts at Worcester:

UMASS Worcester Search Committee Members:

Philip W. Johnston, Chair, President, Philip W. Johnston Associates
Craig C. Mello, PhD, Vice Chair, Nobel Laureate, Howard Hughes Medical Institute Investigator, Blais University Chair in Molecular Medicine and Professor of Molecular Medical and Cell Biology
John F. Blais, Founder and President of BlaisCo, LLC
Michael Czech, PhD, Chair, Molecular Medicine
Jennifer S. Daly, MD, Professor, Infectious Diseases and Immunology
Walter H. Ettinger, Jr, MD, MBA, President, UMass Memorial Medical Center and Associate Vice Provost for Clinical and Population Health Research
Marianne E. Felice, M.D, Chair, Pediatrics
Robert W. Finberg, MD, Chair, Medicine
Terence R. Flotte, MD, Executive Deputy Chancellor, Dean and Provost for the School of Medicine
Charles J. Hoff, Former Chairman and CEO of Universal/Univis, Inc.
James R. Julian, Jr., JD, Executive Vice President, Chief Operating Officer, President's Office
Trustee James J. Karam, President, First Bristol Corporation
Daniel H. Lasser, MD, MPH, Chair, Department of Family Medicine and Community Health
Katherine F. Ruiz de Luzuriaga, MD, Professor, Pediatrics
Trustee Bharath D. Nath, Student Trustee
Trustee Kerri E. Osterhaus-Houle, MD, Alumna and Partner, Women's Health of Central Massachusetts
Linda A. Pape, MD, Professor, Medicine
Trustee Janet D. Pearl, MD, Co-Director of Pain Management Center at St. Elizabeth's Medical Center
R. Norman Peters, JD, Principal, Peters & Sowyrda and Member of UMass Foundation Board of Directors

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Paulette Seymour Route, PhD, RN, MS, Alumna and Dean of Graduate
School of Nursing
Marian Wilson, PhD, Associate Vice Chancellor for Diversity and Equal
Opportunity
Marcellette G. Williams, PhD, Senior Vice President for Academic and
Student Affairs and International Relations, President's Office
(Doc. T08-038)

Chairman Manning then announced the Board would enter **Executive Session** to consider **Appointments with Tenure, UMASS Amherst, Boston** and **Award of Tenure, UMASS Worcester** and **Honorary Degree, UMASS Dartmouth**.

The Board will not reconvene in Open Session. The Secretary will call the Roll; Trustees are requested to state yes or no.

It was moved, seconded and

VOTED: To enter Executive Session to consider **Appointments with Tenure, UMASS Amherst, Boston** and **Award of Tenure, UMASS Worcester** and **Honorary Degree, UMASS Dartmouth**.

Chairman Manning voted for the motion as did Vice Chairs Karam and King-Shaw; Trustees Boyle, Collins, DiBiaggio, Johnston, Nath, O'Shea, Osterhaus-Houle, Pearl, Rego, Thomas, Thompson and Tocco.

The time was 11:34 a.m.

Barbara F. DeVico
Secretary to the Board of Trustees